

## **PR-05 Lead & Responsible Agencies – 91.200(b)**

### **1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

| <b>Agency Role</b>  | <b>Name</b> | <b>Department/Agency</b>                     |
|---------------------|-------------|--|
| CDBG Administrator  | LOS ANGELES | Community Investment for Families Department |
| HOPWA Administrator | LOS ANGELES | Housing Department                           |
| HOME Administrator  | LOS ANGELES | Housing Department                           |
| ESG Administrator   | LOS ANGELES | Housing Department                           |

**Table 1 – Responsible Agencies**

### **Narrative (optional)**

#### **Consolidated Plan Public Contact Information**

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# **AP-10 Consultation – 91.100, 91.200(b), 91.215(l)**

## **1. Introduction**

The PY 51 Action Plan continues to serve as a citywide connection between a comprehensive set of policies and funding sources that respond to the City’s present homelessness crisis and income inequality challenges. The third year of the Consolidated Plan will continue to highlight opportunities by engaging consulting organizations in the development of these policies through the Annual Action Plan, which includes key partners in homelessness prevention and reduction efforts, and highlights the key issues affecting Los Angeles. Funded programs will prioritize moving low- and moderate-income Angelenos from housing and economic crises to increased stability, and ultimately setting them on a path to prosperity.

**Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))**

### **Public Housing Coordination**

#### **Vision Plan and Strategic Partner Engagement**

HACLA's Twenty-Five Year Vision Plan aligns with the City of Los Angeles' Consolidated Plan. Through HACLA's People Plan section, the largest section of its Vision Plan, specific goals are outlined for digital equity and inclusion. These goals are a cornerstone of academic achievement, health and wellness, workforce development, and resident leadership development.

#### **Health**

HACLA piloted a partnership with the LA County Department of Public Social Services (DPSS) at Nickerson Gardens to assist residents with the financial stress associated with the accelerated rise in inflation and the need for public benefit adjustments. Resident public welfare benefits often fluctuate when residents change from part time to full time employment or simply due to an increase in wage income, which triggers public benefit adjustments and the online applications that follow. Utilizing Community Health Workers who assist with navigating the referral process and providing easy access to Case Workers who can help with the online applications has been beneficial for residents at Nickerson Gardens.

HACLA plans to expand the MOU with DPSS to other HACLA-owned government-assisted housing sites in 2025 to 2026. With the onset of policies like Medicaid, which now provides services to undocumented families, outreach and referrals will continue through social media promotion, flyers, and direct referrals. Additionally, HACLA is partnering with the CalFresh Program to host community resource fairs at various HACLA-owned properties to promote

healthy lifestyles and preventative health screenings for families. HACLA has also collaborated with AltaMed to house Community Health Clinics on three of our public housing sites in East Los Angeles. Through this partnership, AltaMed is offering physical health screenings, regular vaccinations, referrals to specialists, information forums on various health issues, and household-level health support through paid Community Health Workers. This program is helping to create health-focused communities and allowing our senior populations to age in place with stronger assistance and support.

HACLA also partners with Cedars-Sinai for Kids, USC, MLK Community Hospital, and Kaiser Permanente, who offer mobile services providing specialty clinics at our public housing sites across the City. These clinics offer opportunities for health screenings for adults and youth, dental services, and vaccinations. Our goal for fiscal year 2025 to 2026 is to improve the regularity of these visits and deepen these partnerships.

Aside from addressing health through more traditional health partnerships, HACLA works with its gym providers to offer mindfulness and active recreation classes to our youth and adults. Keeping our families actively engaged in healthy activities is intended to help households regulate and reduce cardiovascular disease and address the higher levels of diabetes and diabetes-related illnesses found among lower-income households. During fiscal year 2025 to 2026, we will continue this programming and are making improvements to a number of our outdoor areas so we can provide additional access to team sports, community gathering spaces, and connection to nature.

HACLA also partners with a variety of organizations, such as the Dream Center, which conducts regular food deliveries to our public housing sites. These healthy food deliveries, along with our hot food and lunch programs connected to our gyms, and the expansion of community garden programs at some of our public housing sites, are also a way for HACLA to ensure households are meeting their daily nutritional needs. This is particularly important as we have seen a reduction in food stamps and household supplemental income since the end of the pandemic.

In 2024, the need for mental health services was often vocalized in various settings and sources, including staff and residents. Mental health services are provided by a variety of service providers at different locations and frequencies. Mental health workshops and tabling at events took place at Nickerson Gardens, Imperial Courts, Ramona Gardens, Estrada Courts, and Jordan Downs. Partners such as the West San Gabriel Valley Boys and Girls Club collaborate with health providers to offer counseling services to residents at Ramona Gardens. Additionally, smaller community-based organizations have been hosting healing circles, and we still have active Motivated Mother and Project Fatherhood meetings at several South Los Angeles sites. Children Mending Hearts hired a trauma-informed coordinator to support youth by providing education, job training, gang prevention, and essential services.

A goal in 2025 is to ensure the availability of such services is more consistent. HACLA is in conversation with Kaiser and the Department of Mental Health to determine how, where, and when services can be delivered at no cost to residents. Our conversations with mental health providers have confirmed that the demand is high for one-on-one counseling, workshops in person and online, and forums. In addition, Epiphany Counseling provides mental health services to eligible participants at both Nickerson Gardens and the HACLA Watts Los Angeles WorkSource Center. This partnership will continue through fiscal year 2025 to 2026.

### **Service Agencies**

HACLA implements a two-generation approach to the provision of services. The Brookings Institution coined the two-generation approach, which focuses on the needs of both generations within a family to interrupt the cycle of poverty by addressing the needs of parents and children together to improve outcomes for the whole child. This approach is applied to workforce and youth development programs, from recreational services offered at gyms to services in the social halls, computer labs, and community spaces across HACLA's portfolio. HACLA will host quarterly Regional Hub meetings to plan events and programs in partnership with resident leaders, residents, and stakeholders to ensure common ground on implementation while also adhering to resident-led feedback provided in its Vision Plan, which serves as a guiding document for service implementation across HACLA's entire portfolio. The Regional Hubs will be grouped by region:

- South LA and Watts: Jordan Downs, Imperial Courts, Nickerson Gardens, Avalon Gardens, and Gonzague Village
- Boyle Heights and East Los Angeles: Ramona Gardens, William Mead, Estrada Courts, and Pico and Las Casitas
- Westside: Mar Vista Gardens
- San Fernando: San Fernando Gardens
- Central: Pueblo del Rio

Rancho San Pedro is a redevelopment site and has its own collaborative partnership group. This Regional Hub meeting structure will expand into HACLA's Asset Management Portfolio in 2025.

In 2024, HACLA's Asset Management Portfolio underwent resource assessments to develop a plan for service delivery at those sites. This was a year-long process to determine service needs and to create a path forward for entering new partnership agreements. Once plans are established, quarterly Regional Hub meetings will follow to encourage coordination and collaboration at those sites for effective program delivery.

Under the Section 8 umbrella of assistance, HACLA administers multiple housing assistance programs to provide affordable, permanent supportive housing for chronically homeless individuals and families with high supportive needs. These clients, who are not current consumers of ongoing health and mental health services, will be provided rental subsidies and supportive

services through a collaborative effort with local service providers. These housing assistance programs include the Continuum of Care, Veterans Affairs Supportive Housing, Waiting List Limited Preferences for Homeless, Waiting List Limited Preference Tenant Based Supportive Housing Program, Waiting List Limited Preference LAUSD, Project Based Voucher Permanent Supportive Housing Program, Emergency Housing Voucher, Stability Vouchers, Housing Opportunities for Persons with AIDS, and Moderate Rehabilitation. HACLA partnered with more than ten agencies that provide supportive services to families, including but not limited to:

1. Libertana
2. County of Los Angeles Department of Health Services
3. County of Los Angeles Department of Mental Health
4. People Assisting the Homeless
5. LA Family Housing
6. Alliance for Housing and Healing
7. TLC Home Health Care
8. LA County Department of Children and Family Services
9. Los Angeles Homeless Services Authority
10. HOPICS
11. APLA Wellness and Health
12. Foothill AIDS Project
13. Tarzana Treatment Center
14. JWCH Institute

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

In line with national and local priorities, the Los Angeles Continuum of Care has prioritized three key goals: ending chronic homelessness; preventing and ending veteran homelessness; and preventing and ending homelessness for families, youth, and children. The Los Angeles Homeless Services Authority requires all applicants for new LA CoC funding for Permanent Supportive Housing to allocate one hundred percent of their new and turnover units to people experiencing chronic homelessness, including those eligible under Dedicated Plus. People experiencing chronic homelessness can be some of the highest users of public services, such as emergency medical care, psychiatric treatment, shelters, and law enforcement.

Nationally, the federal Department of Housing and Urban Development documents that people experiencing chronic homelessness rose seven percent between 2023 and 2024 and make up nearly one-third of the homeless population. This marks a steady rise from 2016, the year with the lowest count of individuals experiencing chronic patterns of homelessness, and an overall increase of twenty-seven percent since 2007. Compared to 2020, just before the COVID-19 pandemic,

experiences of chronic homelessness increased by thirty-eight percent nationally. In Los Angeles, approximately forty-two percent of the total number of people experiencing homelessness were categorized as experiencing chronic homelessness in 2024, a three percent decrease from 2023, when forty-five percent of the total homeless population in Los Angeles was categorized the same way.

In the Los Angeles Continuum of Care between 2023 and 2024, people in families experiencing homelessness increased by two point two percent, an increase of approximately two hundred thirty-three individuals. Veterans experiencing homelessness decreased by twenty-two point nine percent, a decrease of approximately eight hundred eighty-seven individuals. Unaccompanied youth experiencing homelessness increased by fourteen percent, an increase of approximately thirteen individuals. By concentrating on people experiencing chronic homelessness, the Los Angeles Continuum of Care also serves the County's most vulnerable populations, including people with mental health or substance use issues, veterans, seniors, and former foster youth.

The Los Angeles Homeless Services Authority also serves in the role of the LA CoC Collaborative Applicant, Emergency Solutions Grant subrecipient, Coordinated Entry administrator, and Homeless Management Information System lead for the LA CoC. LAHSA provides data to participating jurisdictions for inclusion in their respective Annual Plans, including point-in-time count results, HMIS coverage, housing inventory and utilization, system performance measures, and recommendations on performance standards. LAHSA has also taken a leadership role in the development of effective partnerships that leverage public and private funding sources, such as the Home for Good Funders Collaborative and the County's Chief Executive Office for Measure H, to coordinate resources that serve the many different subpopulations of individuals and families at risk of or experiencing homelessness in Los Angeles. Together, these components provide the necessary space to engage the community to address the needs of people experiencing homelessness.

Several initiatives are underway to increase Continuum of Care coordination and linkages between institutions and programs, including:

- LAHSA's Master Leasing Program, which expedites housing placements by leasing entire apartment buildings and rapidly filling units, significantly reduces move-in timelines for people experiencing homelessness.
- Housing Central Command, which applies an incident command approach to solving systemic barriers that prevent individuals and families experiencing chronic homelessness from accessing supportive housing interventions.
- Bridge housing models that connect residents to more robust supportive services and long-term housing.
- Enhanced linkages to mainstream resources throughout the homeless services system by identifying and removing the barriers that people experience.

- Working with LA City and LA County partners to improve diversion practices and identify opportunities to resolve housing crises within other systems of care rather than through the homeless services system.
- Enhanced linkages to support those exiting other systems of care, including reentry from the criminal justice system, hospitals, and the child welfare system.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

The Los Angeles Homeless Services Authority consults with Emergency Solutions Grant direct recipients in the Los Angeles Continuum of Care—LA City and County, El Monte, and Pomona—to plan and allocate ESG funds. Staff work closely with recipients to identify gaps in services and strategize how ESG funds could fill those gaps.

As the LA CoC's lead agency, LAHSA conducts community meetings in each of the eight regions named Service Planning Areas to obtain input and feedback on the effectiveness of programs and the accomplishment of outcomes. Service providers, elected officials, and community members participate in the community meetings as focused, ongoing dialogues with the community to support the continuous quality improvement of the LA CoC system of care.

System Key Performance Indicators were developed in collaboration between various partners including LAHSA, the California Policy Lab, and the City and County of Los Angeles. KPIs are a standardized set of metrics that measure data collected in Los Angeles's Homeless Management Information System to analyze how the rehousing system supports people experiencing homelessness through programs that resolve their homelessness and return them to safe, stable permanent housing. By using standardized metrics, the system is able to use the same language regardless of funding source or program details. Publicly sharing data helps ensure transparency and accountability in the system.

System KPIs focus on the largest core programs that comprise the homeless services system: Street Outreach, Interim Housing (also known as shelter), Time Limited Subsidies (also known as Rapid Rehousing), and Permanent Supportive Housing (including tenant-based vouchers and project-based buildings). KPIs are organized by the three primary population systems, each of which includes tailored programming to meet the unique needs of households: Adults, Families with Children, and Youth ages sixteen to twenty-four. This system performance data helps us understand how the system is performing, what programs are working, who we are serving, and where we need to improve.

The performance standards for evaluating each ESG program are as follows:

Family and TAY - The following are the deliverable and Key Performance Indicators (KPI) that service providers must achieve who are operating a family or TAY program:

1. Sufficient Data Quality Score
2. 95 percent of contracted beds must be utilized throughout the contract period
3. 50 percent of all enrolled participants must be assessed within 45 days of enrollment. Assessments should only be completed after sufficient rapport has been built with the participant and in alignment with the CES Assessment Policy and Guidance
4. 95 percent of all enrolled participants must be assessed within 120 days of enrollment. Assessments should only be completed after sufficient rapport has been built with the participant and in alignment with the CES Assessment Policy and Guidance
5. 85 percent of enrolled participants must have their ID within 45 days of enrollment
6. 75 percent of enrolled participants must have verification of their social security number within 45 days of enrollment
7. 85 percent of enrolled participants must obtain their social security card within 90 days of enrollment
8. 85 percent of enrolled participants must have a Housing Navigation Referral Assessment completed within 7 days of obtaining their ID
9. 25 percent of participants must exit to permanent housing destinations
10. No more than 30 percent of participants will be exited to unknown, unsheltered, or not meant for human habitation destinations
11. 95 percent of participants invited to apply to Permanent Supportive Housing opportunities while enrolled in this program will complete the PSH housing application within 7 days of match notification or will decline within 2 days of match notification

#### Winter Shelter Program

The following are the deliverables and Key Performance Indicators (KPI) that service providers must achieve that are operating a Winter Shelter Program:

- Sufficient Data Quality
- 50% of enrolled participants must be assessed within 120 days of enrollment.
- 20% of enrolled participants must have their ID within 45 days of enrollment
- 75% of participants must have verification of their social security number within 45 days of enrollment.

- 20% of participants must obtain their social security card within 90 days of enrollment
- 30% of participants must exit to temporary or permanent housing destinations
- Permanent Supportive Housing opportunities must be declined within 2 days of match or applications must be completed within 7 days of match notification

#### Augmented Winter Shelter / Emergency Response Program

The following are the deliverables and Key Performance Indicators (KPI) that service providers must achieve that are operating an Augmented Winter Shelter Program / Emergency Response, if they operate more than a few days

- Sufficient Data Quality
- 85% of enrolled participants must have a Navigation Referral Assessment completed within 7 days of obtaining their ID
- Permanent Supportive Housing opportunities must be declined within 2 days of match or applications must be completed within 7 days of match notification

Time Limited Subsidies (Rapid Rehousing)- The following are the deliverables and Key Performance Indicators (KPI) that service providers must achieve that are operating a Time Limited Subsidy (Rapid Rehousing) Program

- Sufficient Data Quality Score
- 95% of contracted slots will be utilized throughout the contract period
- 95% of participants with a move in date will have a completed Housing Acuity Index every 90 days after move in. Assessments should only be completed after sufficient rapport has been built with the participant and in alignment with the CES Assessment Policy and Guidance
- 95% of people who can, obtain their social security card within 90 days of move in
- 80% of participants have a completed Housing Retention Plan within 30 days of move in
- 75% of participants will meet rent share expectations throughout program enrollment
- 75% of participants will exit to permanent housing destinations
- 95% of participants invited to apply to Permanent Supportive Housing opportunities while enrolled in this program will complete the PSH housing application within 7 days of match notification or will decline within 2 days of match notification

As the LA CoC's HMIS administrator, LAHSA manages the coordinated implementation of the HMIS under the oversight of the Los Angeles Continuum of Care Board and the Board's HMIS Committee, which is responsible for approving the adoption of privacy, security, and data quality plans for the CoC's HMIS.

The HMIS Collaborative, which includes the CoCs of LA, Glendale, and Pasadena, reviews the progress of implementation, identifies and resolves problems, updates policies and procedures, and reviews reports from HMIS participating service providers. The adopted policies and procedures ensure that HMIS serves the following purposes

- Prioritize the sharing of client level data across jurisdictions
- Aggregate data on a regional and sub regional basis
- Facilitate the coordination of service delivery for homeless persons
- Enable agencies to track referrals and services provided, report outcomes, and manage client data using accessible, user friendly and secured technology
- Enhance the ability of policy makers and advocates to gauge the extent of homelessness and plan services appropriately throughout the county
- Each HMIS partner is required to comply with the following
- Designate a point person to contact regarding project management issues
- Ensure participating agencies and users receive Collaborative approved training prior to obtaining system access
- Jointly create, with the intention of adopting, HMIS policies and procedures
- Maintain a process to hear and address issues from users under its domain

In situations where users operate programs in multiple Continuum of Care systems, the participants responsible for those systems agree to work together to address problems and concerns.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities**

Table 2 – Agencies, groups, organizations who participated

| Number | Agency/Group/Organization | Agency/Group/Organization Type                             | What section of the Plan was addressed by Consultation? | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? |
|--------|---------------------------|--|---|---|
| 1      | 1736 FAMILY CRISIS CENTER | Services-Victims of Domestic Violence<br>Services-homeless | Homelessness Strategy<br>Non-Homeless Special Needs     |   |

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| 2 | All Peoples Community Center          | Services-Children<br>Services-Education<br>Services-Employment                             | Non-Homeless Special Needs | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 3 | Barrio Action Youth and Family Center | Services-Children<br>Services-Education<br>Services-Employment                             | Non-Homeless Special Needs | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 4 | BITFOCUS INC                          | Services - Broadband Internet Service Providers<br>Services - Narrowing the Digital Divide | Non-Homeless Special Needs | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 5 | P F Bresee Foundation                 | Services-Children<br>Services-Education  | Non-Homeless Special Needs | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |

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| 6 | Central City Neighborhood Partners              | Services - Housing<br>Services-Children<br>Services-Education<br>Services-Employment  | Housing Need<br>Assessment<br>Homelessness Strategy<br>Non-Homeless Special<br>Needs<br>Economic<br>Development | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 7 | Coalition for Responsible Community Development | Services - Housing<br>Services-Children<br>Services-homeless<br>Services-Education<br>Services-Employment<br>Housing Need<br>Assessment<br>Homelessness<br>Strategy<br>Non-Homeless<br>Special Needs<br>Economic<br>Development | Housing Need<br>Assessment<br>Homelessness Strategy<br>Non-Homeless Special<br>Needs<br>Economic<br>Development | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 8 | COALITION TO ABOLISH SLAVERY & TRAFFICKING      | Services - Victims  | Non-Homeless Special<br>Needs   | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 9 | East Community Services Agency                  | Services-Children<br>Regional organization  | Non-Homeless Special<br>Needs   | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of                     |

|    |                                |   |   |   |
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|    |                                |   |   | community services.   |
| 10 | DOWNTOWN WOMEN'S CENTER        | Services-Victims of Domestic Violence<br>Services-homeless<br>Services-Employment | Homelessness Strategy<br>Non-Homeless Special Needs | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 11 | El Centro de Ayuda Corporation | Services-Children<br>Services-Education<br>Services-Employment                    | Non-Homeless Special Needs<br>Anti-poverty Strategy | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 12 | EL CENTRO DEL PUEBLO           | Services-Children<br>Services-Education<br>Services-Employment                    | Non-Homeless Special Needs                          | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |

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| 13 | El Nido Family Centers                       | Services-Children<br>Services-Education<br>Services-Employment                         | Non-Homeless Special Needs   | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 14 | INITIATING CHANGE IN OUR NEIGHBORHOOD (ICON) | Services-Employment  | Economic Development   | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 15 | InnerCity Struggle                           | Services - Housing<br>Services-Education<br>Service-Fair Housing                       | Housing Need Assessment<br>Non-Homeless Special Needs<br>Economic Development<br>Anti-poverty Strategy | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 16 | JEWISH FAMILY SERVICES OF LOS ANGELES        | Services-Children<br>Services-Elderly Persons<br>Services-Victims of Domestic Violence | Non-Homeless Special Needs   | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |

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| 17 | LA FAMILY HOUSING                | Housing Services - Housing Services-homeless | Housing Need Assessment Homelessness Strategy                         | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 18 | Latino Resource Organization     | Services-Education                           | Non-Homeless Special Needs Anti-poverty Strategy                      | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 19 | Boyle Heights Community Partners | Services-Employment                          | Non-Homeless Special Needs Economic Development Anti-poverty Strategy | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 20 | Lewis Brisbois Bisgaard & Smith  | Business Leaders Law Firm                    | Non-Homeless Special Needs Economic Development Anti-poverty Strategy | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |

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| 21 | SOUTH LOS ANGELES BEAUTIFICATION TEAM              | Services-Children Agency - Management of Public Land or Water Resources Services - Environmental           | Economic Development Climate                    | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 22 | LOS ANGELES COMMUNITY COLLEGE DISTRICT             | Services-Education Services-Employment Regional organization   | Non-Homeless Special Needs Economic Development | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 23 | Economic & Workforce Development Department (EWDD) | Services-Education Services-Employment Other government - Local Economic Development Anti-poverty Strategy |   | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 24 | Los Angeles Unified School District (LAUSD)        | Services-Education Regional organization   | Non-Homeless Special Needs Economic Development | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |

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| 25 | Managed Career Solutions, Inc           | Services-Employment   | Economic Development<br>Anti-poverty Strategy      | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 26 | Office of Samoan Affairs                | Services-Children<br>Services-Elderly Persons<br>Services-Education<br>Services-Employment<br>Service-Fair Housing<br>Race/Ethnicity Specific | Non-Homeless Special Needs                         | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 27 | ONE GENERATION ADULT DAY SUPPORT CENTER | Services-Elderly Persons  | Non-Homeless Special Needs                         | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 28 | Pacific Asian Consortium in Employment  | Services - Housing<br>Services-Education<br>Services-Employment   | Non-Homeless Special Needs<br>Economic Development | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |

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| 29 | PATH (People Assisting the Homeless) | Services-homeless | Homelessness Strategy | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |
| 30 | St. Joseph Center                    | Services-homeless | Homelessness Strategy | Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services. |

**Identify any Agency Types not consulted and provide rationale for not consulting**

Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

| Name of Plan | Lead Organization | How do the goals of your Strategic Plan overlap with the goals of each plan? |
|--------------|-------------------|--|
|--------------|-------------------|--|

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| Continuum of Care                                  | Los Angeles Homeless Services Authority  | The Continuum of Care is the county-wide service delivery and jurisdictional system of homeless individuals in Los Angeles, providing care, housing, and funding to homeless populations in Los Angeles. The funding was received from CDBG, HOME, HOPWA, and ESG must comply with it if used for homeless services.   |
| Assessment of Fair Housing                         | Los Angeles Housing Department (LAHD) and Housing Authority of the City of Los Angeles (HACLA) | The Assessment of Fair Housing is federally required, which examines the ability to choose housing in regard to certain protected classes (i.e., race, gender, disability, etc.). Like the Consolidated Plan, it includes demographic and housing analyses of the City of Los Angeles and creates goals and solutions to mitigate the housing problems discovered. |
| CIFD Strategic Plan                                | Community Investment for Families Department   | The Strategic Plan lays out the vision, goals, and next steps for the CIFD to take over the next three years (2022-2025). This includes how it hopes to broadly use CDBG funding, thus providing a framework for the Consolidated Plan's completion.   |
| Comprehensive Economic Development Strategy (CEDS) | City Administrative Officer  | The CEDS is a data analysis project that displays economic development conditions across the City.   |

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| <p>General Plan Housing Element 2021-2029</p>            | <p>Department of City Planning and Los Angeles Housing Dept.</p> | <p>The Housing Element of the General Plan is meant to both display current housing conditions and make goals and solutions to solve current issues with housing over an eight-year period. While its content is similar to the Consolidated Plan, it is required by state law, not federal.</p>            |
| <p>HACLA 2024 Agency Plan</p>                            | <p>Housing Authority of the City of Los Angeles</p>              | <p>The HACLA's Agency Plan is an annual document setting the goals the HACLA intends to accomplish in the following calendar year. Because the Housing Authority operates public housing units in Los Angeles, it is key to the Consolidated Plans use of funds to increase affordable housing options.</p> |
| <p>Mayors Declaration of Emergency on Homelessness</p>   | <p>Mayors Office</p>   | <p>The renewable declaration gives the City power to accelerate and streamline its response to the homelessness crisis, including building, renting, and acquiring temporary and permanent housing.</p>   |
| <p>LA's New Green Deal:Sustainability Plan 2019-2024</p> | <p>Mayors Office</p>   | <p>The goals of this Plan that align with the Sustainability Plan are to develop and preserve resilient affordable housing for homeless and low-income residents, to improve the physical quality of neighborhoods and infrastructure, and to improve the local economy for low income residents.</p>       |

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| <p>Los Angeles Urban County Consolidated Plan<br/>PI</p> | <p>Los Angeles County Development Authority</p>               | <p>Given the bordering jurisdictions of both Consolidated Plans, multiple organizations were consulted by both the LACDA and the CIFD. Some county-wide information is applicable to both plans as well.</p>   |
| <p>One Water LA 2024 Plan</p>                            | <p>Bureau of Sanitation and Department of Water and Power</p> | <p>The One Water LA 2040 Plan is an ongoing plan to improve the management of water resources in Los Angeles. It overlaps with the Consolidated Plan in some of its environmental hazard analysis and neighborhood revitalization efforts, which include green infrastructure like drought tolerant landscaping.</p> |
| <p>Poverty Alleviation Initiative (PAI)</p>              | <p>Los Angeles County Chief Executive Office</p>              | <p>The PAI is a strategic framework for the entirety of Los Angeles County, including communities covered by the CIFD Consolidated Plan. Both will work in conjunction to improve economic conditions for lower-income residents.</p>  |
| <p>Workforce Development Board 2024-25 Annual Plan</p>   | <p>Workforce Development Board</p>                            | <p>Still in its public comment stage, the Annual Plan and the Consolidated Plan align in their goals to improve economic conditions and stabilize low-income families.</p>   |

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| <p>Los Angeles County Comprehensive HIV Plan 2022-26</p> | <p>LA County Commission on HIV and LA County Public Health</p> | <p>The County considers the HOPWA programs an essential part of serving Persons Living with HIV (PLWH), and the goals of developing and preserving affordable housing align with the County's Comprehensive HIV plan by creating and finding housing and services for PLWH. The 2022-26 Plan was released and continues to serve as a blueprint for action and community response to achieving optimal health for PLWH and those at risk for disproportionate disease burden.</p> |
| <p>Opportunity Zone Prospectus</p>                       | <p>Economic &amp; Workforce Development Department</p>         | <p>The Con Plan goals that align with the Opportunity Zones Prospectus are to stabilize and revitalize neighborhoods, to improve the local economy for low-income residents, and to help low-income families to stabilize economically.</p>   |

**Table 3 – Other local / regional / federal planning efforts**

## AP-12 Participation – 91.105, 91.200(c)

### 1. Summary of citizen participation process/Efforts made to broaden citizen participation

#### Summarize citizen participation process and how it impacted goal-setting

CIFD chose to hold virtual meetings as an effective way to reach many persons as it afforded the public the convenience of staying home while receiving valuable information regarding their communities. The meetings were used for public participation and input for the 51st Program Year (PY 51) 2025-26 Annual Action Plan.

#### *Dates, Times, Virtual Public Hearings/Meetings and Number of Participants*

12/5/2024, 2:00 PM - 3:30 PM, Fall Virtual Meeting (English/Spanish), 41 Participants  
There was an overall total of 41 participants in the Fall Virtual Meeting.

6/5/2025, 5:30 PM - 6:30 PM, First Spring Virtual Meeting (English/Spanish), 22 Participants  
6/10/2025, 5:30 PM - 6:30 PM, Second Virtual Meeting (English/Spanish), 23 Participants  
There was an overall total of 45 participants in the Spring Virtual Meeting.

#### Notifying Citizens

CIFD used a number of outreach methods to promote the surveys and virtual meetings, including: flyers, mass email notification to about 23,000 subscribers, posting on the CIFD website and social media outlets, the City's Channel 35 television station, as well as notifications to the Mayor's office, Council Districts, Commissioners on several commissions, Neighborhood Councils, community-based organizations, and other City departments.

#### Fall Meeting Format

In the Fall of 2024, CIFD hosted a virtual public meeting utilizing Zoom to gather community input on the 2025-26 Annual Action Plan. The presentation was presented in English with Spanish language simulcast to allow for greater participation of limited-English speaking persons. The meeting was held on December 5th in the afternoon from 2:00 PM to 3:30 PM. There were approximately 41 attendees.

This virtual meeting provided a high-level overview of the Consolidated Plan – what it is, current uses, future priorities – and ConPlanning staff provided responses to questions posed by the public. During the meetings, the audience answered interactive poll questions and submitted comments and questions that were addressed live in the meetings.

From the questions and feedback, the trend indicated that the kind of improvements to businesses and jobs would be most beneficial in their neighborhood were housing related improvements such

as increased access to affordable housing, eviction prevention, homelessness services, and nuisance abatement as the top priority. The responses also identified improvements to public spaces such as sidewalks, street lighting, parks, and community centers as the second most beneficial. Participants identified the third most beneficial improvement to business and jobs as improvements to community and public services such as increased job training opportunities, mental health or substance abuse programs, and gang prevention. When asked to rank the overall locations or services in their neighborhoods, the following ranking emerged: 1) parks and open spaces, 2) nuisance abatement, 3) sidewalk improvements, 4) street lighting, and 5) homeless shelters/services.

### Citizen Participation Outreach

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| <b>Sort Order</b>                                   | 1   |
| <b>Mode of Outreach</b>                             | Public Meeting  |
| <b>Target of Outreach</b>                           | Non-targeted/broad community  |
| <b>Summary of response / attendance</b>             | The public was invited to attend one virtual meeting that was held on December 5, 2025 41 members of the public attended.   |
| <b>Summary of comments received</b>                 | Attendees focused on the need to increase affordable housing units, support small businesses, improve special needs services, and explore novel ideas for increasing housing. Some comments were outside of the scope of the Consolidated Plan. |
| <b>Summary of comments not accepted and reasons</b> | Some participant comments fell outside of the scope of the Consolidated Plan. In particular, the need for increased public safety was identified as a major concern for constituents.   |
| <b>URL (If applicable)</b>                          | <a href="https://communityinvestmentforfamilies.org/community-engagement">https://communityinvestmentforfamilies.org/community-engagement</a>   |
|   |   |
| <b>Sort Order</b>                                   | 2   |
| <b>Mode of Outreach</b>                             | Community Needs Assessment (Survey)   |
| <b>Target of Outreach</b>                           | Non-targeted/broad community  |
| <b>Summary of response / attendance</b>             | Persons who live, work, own businesses, and study in Los Angeles were invited to take a survey provided both physically and online with English and Spanish language versions available. 818 responses were recorded.                           |
| <b>Summary of comments received</b>                 | Respondents were asked to rank the following community needs: housing, community services, business and job opportunities, public facilities, and public improvements. Housing and community services were generally ranked                     |

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|   | as the highest need.   |
| <b>Summary of comments not accepted and reasons</b> | All participant comments that fell into the scope of the Consolidated Plan were accepted.  |
| <b>URL (If applicable)</b>                          |  |
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| <b>Sort Order</b>                                   | 3  |
| <b>Mode of Outreach</b>                             | Digital Survey   |
| <b>Target of Outreach</b>                           | Non-English Speaking - Specify other language: Spanish, Traditional Chinese, Simplified Chinese, Tagalog, Korean, Farsi, Armenian, Bengali, Hindi<br><br>Non-targeted/broad community<br><br>10 Different languages  |
| <b>Summary of response / attendance</b>             | CIFD used various methods to promote the survey. Including mass email notification to about 23,000 Subscribers, posting on the CIFD website, and City Social media outlets as well as notification to the office of the Mayor and council District offices, various City Commissions, Neighborhood Councils, community based organizations, the Housing Authority of the City of Los Angeles (HACLA) to share with residents and other City Departments. 75 responses were collected |
| <b>Summary of comments received</b>                 | Respondents were asked to answer demographic questions, questions on Funding Categories, Economic Development program questions, Neighborhood Improvement program questions, Housing and Related program questions, percentage of funds to support admin and planning questions.   |
| <b>Summary of comments not accepted and reasons</b> | All participant comments that fell into the scope of the Consolidated Plan were accepted.  |
| <b>URL (If applicable)</b>                          |  |
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| <b>Sort Order</b>                                   | 4  |
| <b>Mode of Outreach</b>                             | Internet Outreach  |
| <b>Target of Outreach</b>                           | Non-targeted/broad community   |
| <b>Summary of response / attendance</b>             | The public was encouraged to visit CIFDs website for more information on the Con Plan send in their responses and comments to <a href="mailto:cifd.planning@lacity.org">cifd.planning@lacity.org</a> .   |
| <b>Summary of comments received</b>                 | No comments were received by email.  |

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| <b>Summary of comments not accepted and reasons</b> | No comments were received by email.   |
| <b>URL (If applicable)</b>                          | <a href="https://communityinvestmentforfamilies.org/community-engagement">https://communityinvestmentforfamilies.org/community-engagement</a> |

Table 4 – Citizen Participation Outreach