

The Process

PR-05 Lead & Responsible Agencies 24 CFR 91.200(b)

1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	LOS ANGELES	Community Investment for Families Department
HOPWA Administrator	LOS ANGELES	Housing Department
HOME Administrator	LOS ANGELES	Housing Department
ESG Administrator	LOS ANGELES	Housing Department

Table 1 – Responsible Agencies

Narrative

Consolidated Plan Public Contact Information

Julie O’Leary, Director
Consolidated Planning Division
City of Los Angeles Housing and Community Investment Department
1200 W. 7th Street, 4th Floor
Los Angeles, CA 90017
Email: julie.oleary@lacity.org
(213) 922-9626

PR-10 Consultation - 91.100, 91.110, 91.200(b), 91.300(b), 91.215(I) and 91.315(I)

1. Introduction

CIFD hosted five virtual focus group meetings/consultations with stakeholders and partners from the Affordable Housing Commission, directors of the City's FamilySource and BusinessSource Centers, Commission on Community and Family Services, and one convened by the Mayor's Office on its Inside Safe Executive Order, a coordinated citywide strategy to move people experiencing homelessness into interim and permanent housing. These focus groups included presentations on the Con Plan process, the use of CDBG, HOME, HOPWA, and ESG funds, data and demographics, discussion prompts on challenges and priority needs, and an opportunity for questions. CIFD also attended two Assessment of Fair Housing (AFH) stakeholder meetings on housing development and finance, and homelessness and social service needs.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).

Other public agencies, nonprofit organizations, for-profit entities, and service providers all play a part in the provision of affordable housing and community services in the City of Los Angeles. As part of the Consolidated Planning process, CIFD consulted with a wide range of organizations to better understand the housing and community development conditions of neighborhoods in the City. This includes organizations that advocate for persons with disabilities or other health conditions, focus on community development, and service the unhoused population, among other objectives. Some of these organizations were previous recipients of CDBG, HOME, ESG, or HOPWA funding and were purposefully consulted so that CIFD could gain greater insight on their experiences utilizing these programs.

In addition, both Los Angeles City departments and partner public agencies were consulted to provide their input on issues under their purview, as well as any relevant reports, plans, or data that could contribute to the City's Consolidated Plan. Most notably, the Los Angeles Homelessness Services Authority (LAHSA), the regional planning body that coordinates housing and services for homeless families and the Continuum of Care lead agency, Los Angeles Housing Department (LAHD), Housing Authority of the City of Los Angeles (HACLA), and the Economic and Workforce Development Department (EWDD) also significantly contributed to the drafting of this Con Plan.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness

In line with national and local priorities, the LA CoC has prioritized three key goals: ending chronic homelessness; preventing and ending veteran homelessness; and preventing and ending homelessness for families, youth, and children. The Los Angeles Homeless Services Authority (LAHSA) requires all applicants for new LA CoC funding for Permanent Supportive Housing to allocate one hundred percent of their new and turnover units to people experiencing chronic homelessness (including Dedicated Plus eligibility). People experiencing chronic homelessness can be some of the highest users of public services, such as emergency medical care, psychiatric treatment, shelters, and law enforcement. HUD documents that people experiencing chronic homelessness rose over 15% between 2020-2022 and make up 30% of the homeless population, yet consume more than 50% of these resources. In Los Angeles, individuals with chronic patterns of homelessness make up 20% of the national total and 45% of the total statewide, with a 41% increase in people experiencing chronic homelessness between 2007-2022. By concentrating on people experiencing chronic homelessness, the LA CoC also serves the County's most vulnerable populations, including people with mental health and/or substance abuse issues, veterans, seniors, and former foster youth.

LAHSA also serves in the role of the LA CoC Collaborative Applicant, ESG subrecipient, Coordinated Entry administrator, and the Homeless Management Information System (HMIS) lead for the LA CoC. LAHSA provides data to participating jurisdictions to include in their respective Annual Plans, including point-in-time count results, HMIS coverage, housing inventory and utilization, system performance measures and recommendations on performance standards. LAHSA has also taken a leadership role in the development of effective partnerships that leverage public and private funding sources. Together these components engage the community to address the needs of people experiencing homelessness.

Several initiatives are underway to increase CoC coordination and linkages between institutions and programs, including:

- Housing Central Command, which applies an incident command approach to solving systemic barriers prohibiting individuals and families experiencing chronic homelessness from access to supportive housing interventions.
- Bridge housing models that link more robust supportive services and long-term housing.
- Enhanced linkages to mainstream resources throughout the homeless service system by identifying and removing barriers that people experience.
- Working with LA City and County partners to enhance diversion practices and identify opportunities to resolve housing crises within other systems of care/outside of the homeless service system.
- Enhanced linkages to support those exiting other systems of care, including re-entry from the criminal justice system, hospitals, and the child welfare system.
- Working with LA City and County partners to enhance diversion practices and identify opportunities to resolve housing crises within other systems of care/outside of the homeless service system.
- Enhanced linkages to support those exiting other systems of care, including re-entry from the criminal justice system, hospitals, and the child welfare system.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS

The Los Angeles Homeless Services Authority (LAHSA) consults with Emergency Solutions Grant (ESG) direct recipients in the Los Angeles Continuum of Care (LA CoC) to plan and allocate funds. Staff work closely with recipients to identify gaps in services and strategize how ESG funds could fill those gaps.

As the LA CoC lead agency, LAHSA conducts quarterly community meetings in each of the eight regions named Service Planning Areas (SPA) to obtain input and feedback on the effectiveness of programs and the accomplishment of outcomes. Service providers, elected officials, and community members participate in the community meetings as focused, ongoing dialogues with the community to support the continuous quality improvement of the LA CoC system of care. Note: frequency and duration of these meetings were altered due to the COVID-19 public health crisis and meetings are primarily being held via teleconference at this time.

As the LA CoC Homeless Management Information System (HMIS) administrator, LAHSA oversees the coordinated implementation of the countywide HMIS. The HMIS Collaborative, which includes the CoCs of LA, Glendale, and Pasadena, reviews the progress of implementation, identifies and resolves problems, updates policies and procedures, and reviews reports from HMIS participating service providers. In 2022, oversight of HMIS, including assessment of HMIS and the HMIS lead; approval of the HMIS software and an eligible vendor to manage HMIS; and approval of the privacy, security, and data quality plans for HMIS, was delegated to the CoC Board through the approval of the Governance Charter by the General Membership of the LA CoC.

The adopted policies and procedures ensure that HMIS serves the following purposes:

- Prioritize the sharing of client-level data across jurisdictions
- Aggregate data on a regional and sub-regional basis
- Facilitate the coordination of service delivery for homeless persons
- Enable agencies to track referrals and services provided, report outcomes, and manage client data using accessible, user-friendly and secured technology
- Enhance the ability of policy makers and advocates to gauge the extent of homelessness and plan services appropriately throughout the county
- Each HMIS partner is required to comply with the following
- Designate a point person to contact regarding project management issues
- Ensure participating agencies and users receive Collaborative-approved training prior to obtaining system access
- Jointly create, with the intention of adopting, HMIS policies and procedures
- Maintain a process to hear and address issues from users under its domain

- In situations where users operate programs in multiple Continuum of Care systems, participants responsible for those systems agree to work jointly to address problems and concerns

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	1736 Family Crisis Center
	Agency/Group/Organization Type	Services-Victims of Domestic Violence Services-homeless
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
2	Agency/Group/Organization	All Peoples Community Center
	Agency/Group/Organization Type	Services-Children Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
3	Agency/Group/Organization	Barrio Action Youth and Family Center
	Agency/Group/Organization Type	Services-Children Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.

4	Agency/Group/Organization	BITFOCUS INC
	Agency/Group/Organization Type	Services - Broadband Internet Service Providers Services - Narrowing the Digital Divide
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
5	Agency/Group/Organization	P F Bresee Foundation
	Agency/Group/Organization Type	Services-Children Services-Education
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
6	Agency/Group/Organization	Central City Neighborhood Partners
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Economic Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.

7	Agency/Group/Organization	Coalition for Responsible Community Development
	Agency/Group/Organization Type	Services - Housing Services-Children Services-homeless Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Economic Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation
8	Agency/Group/Organization	Coalition to Abolish Slavery and Trafficking
	Agency/Group/Organization Type	Services - Victims
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
9	Agency/Group/Organization	East Community Services Agency
	Agency/Group/Organization Type	Services-Children Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.

10	Agency/Group/Organization	DOWNTOWN WOMEN'S CENTER
	Agency/Group/Organization Type	Services-Victims of Domestic Violence Services-homeless Services-Employment
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
11	Agency/Group/Organization	El Centro De Ayuda
	Agency/Group/Organization Type	Services-Children Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
12	Agency/Group/Organization	El Centro del Pueblo
	Agency/Group/Organization Type	Services-Children Services-Education
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.

13	Agency/Group/Organization	El Nido Family Centers
	Agency/Group/Organization Type	Services-Children Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
14	Agency/Group/Organization	INITIATING CHANGE IN OUR NEIGHBORHOOD (ICON)
	Agency/Group/Organization Type	Services-Employment
	What section of the Plan was addressed by Consultation?	Economic Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
15	Agency/Group/Organization	InnerCity Struggle
	Agency/Group/Organization Type	Services - Housing Services-Education Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Economic Development Anti-poverty Strategy

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
16	Agency/Group/Organization	JEWISH FAMILY SERVICES OF LOS ANGELES
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
17	Agency/Group/Organization	LA FAMILY HOUSING
	Agency/Group/Organization Type	Housing Services - Housing Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
18	Agency/Group/Organization	Latino Resource Organization, Inc
	Agency/Group/Organization Type	Services-Education Race/Ethnicity Specific
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
19	Agency/Group/Organization	Boyle Heights Community Partners
	Agency/Group/Organization Type	Services-Employment Services - Small Business
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
20	Agency/Group/Organization	Lewis Brisbois Bisgaard & Smith
	Agency/Group/Organization Type	Business Leaders Law Firm
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
21	Agency/Group/Organization	SOUTH LOS ANGELES BEAUTIFICATION TEAM
	Agency/Group/Organization Type	Services-Children Agency - Management of Public Land or Water Resources Services - Environmental
	What section of the Plan was addressed by Consultation?	Economic Development Climate

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
22	Agency/Group/Organization	LOS ANGELES COMMUNITY COLLEGE DISTRICT
	Agency/Group/Organization Type	Services-Education Services-Employment Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
23	Agency/Group/Organization	Economic & Workforce Development Department (EWDD)
	Agency/Group/Organization Type	Services-Education Services-Employment Other government - Local Services - Small Business
	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
24	Agency/Group/Organization	Los Angeles Unified School District (LAUSD)
	Agency/Group/Organization Type	Services-Education Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
25	Agency/Group/Organization	Managed Career Solutions, Inc
	Agency/Group/Organization Type	Services-Employment
	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
26	Agency/Group/Organization	Office of Samoan Affairs
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Education Services-Employment Service-Fair Housing Race/Ethnicity Specific
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
27	Agency/Group/Organization	ONE GENERATION ADULT DAY SUPPORT CENTER
	Agency/Group/Organization Type	Services-Elderly Persons
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
28	Agency/Group/Organization	Pacific Asian Consortium in Employment
	Agency/Group/Organization Type	Services - Housing Services-Education Services-Employment Services - Small Business, Race/Ethnicity Specific
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
29	Agency/Group/Organization	PEOPLE ASSISTING THE HOMELESS (PATH)
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.
30	Agency/Group/Organization	St. Joseph Center
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Homelessness Strategy

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Organizations listed participated in community meetings and focus groups on community, small business, and housing needs in the City. Feedback included the need to reduce homelessness, increase affordable housing, improve the fund allocation process, and improve range of community services.</p>
--	---	--

Identify any Agency Types not consulted and provide rationale for not consulting

The City reached out to all organization and agency types whose work is relevant to the Con Plan for input. However, CIFD did not receive responses from all organizations/agencies contacted. Community-based organizations and public agencies whose scope fell outside of the Consolidated Plan’s jurisdiction, such as public transit, policing, or crime, were not consulted in the planning process.

(See additional organizations consulted and planning efforts considered in appendix.)

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Los Angeles Homeless Services Authority (LAHSA)	The Continuum of Care is the county-wide service delivery and jurisdictional system of homeless individuals in Los Angeles, providing care, housing, and funding to homeless populations in Los Angeles. The funding received from CDBG, HOME, HOPWA, and ESG must comply with it if used for homeless services.
Assessment of Fair Housing	Los Angeles Housing Department (LAHD), Housing Authority of the City of Los Angeles (HACLA)	The Assessment of Fair Housing is federally required, which examines the ability to choose housing in regard to certain protected classes (i.e., race, gender, disability, etc.). Like the Consolidated Plan, it includes demographic and housing analyses of the City of Los Angeles and creates goals and solutions to mitigate the housing problems discovered.
CIFD Strategic Plan	Community Investment for Families Department	The Strategic Plan lays out the vision, goals, and next steps for the CIFD to take over the next three years (2022-2025). This includes how it hopes to broadly use CDBG funding, thus providing a framework for the Consolidated Plan's completion.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Comprehensive Economic Development Strategy (CEDS)	Los Angeles Economic and Workforce Development Department	The CEDS is a data analysis project that displays economic development conditions across the City.

Table 3 – Other local / regional / federal planning efforts

Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(I))

In addition to the collaborations and consultations listed above, the County of Los Angeles Homeless Initiative has been a coordinated effort between the County, the City of Los Angeles, the Councils of Government, and all other 87 cities within the jurisdiction to deal with the regional homelessness crisis that was declared in January 2023. The initiative is intended to find solutions for homelessness through encampment resolution and resource provision. Multiple funds are provided through the Homeless Initiative, including the Local Solutions Fund, Cities and COGs Interim Housing Fund (CCOGIHS), Project Homekey, and City planning grants that can be utilized to help fund affordable housing, economic stabilization, and homeless services. One of these includes Measure H funding, which has been used in the past for Permanent Supportive Housing projects under the 2016 Proposition HHH passed by the City of Los Angeles.

The 16 FamilySource Centers that are located across the City partner with both the Los Angeles County Department of Public Social Services and the Los Angeles Unified School District to provide non-homeless special needs services to low-income members and children in the community. In the wake of the COVID-19 pandemic these partnerships have increased to include sourcing financial help, food resources, and community services for families in need.

Close work with the California Tax Credit Allocation Committee (CTCAC), an entity run by the State Treasurer, has allowed the City to historically provide a competitive 9% Low Income Housing Tax Credits (LIHTC). This resource, which utilizes federal tax benefits nationwide to construct affordable housing, is essential for the creation of affordable units and permanent supportive housing in the City.

The City’s Lead Hazard Remediation Program works with community-based organizations, healthy homes advocates and the Childhood Lead Poisoning Prevention Program of the County of Los Angeles Department of Public Health. In addition, the LAHD Systematic Code Enforcement Program cites unsafe lead work practices when building owners or residents conduct rehabilitation in housing built before 1978 and expose the residents or workers to lead-based paint hazards. County Health inspectors and the Healthy Homes Collaborative, a nonprofit organization, facilitate the process to protect resident and worker safety.

In addition to a close working relationship with LAHSA, other City and County Departments, CIFD has also committed to working in partnership with the Los Angeles County Development Authority (LACDA) to identify potential areas of alignment and co-investment in projects to address regional needs.

Narrative (optional):

The CIFD consulted with the listed agencies and community-based organizations through a series of five virtual focus groups/consultations, each with their own area of focus. As a result, some organizations attended more than one of these meetings. Focus groups began with a presentation on the Consolidated Plan and the fundings it involved, as well as some of the statistical data points on the socioeconomic characteristics of the City's residents, small businesses, homelessness, and affordable housing, before participants were invited to share their questions and comments on the issues. A concerted effort was made to ensure that former recipients of CDBG, HOME, ESG, and HOPWA funding or those that are familiar with their uses were present so that they could provide feedback on their experience with these funding streams.

Stakeholders offered the idea of providing additional services via the City's existing FamilySource Centers, which could expand their offering to target housing and economic stability services. They would also like to see the City find ways to leverage existing funding and programs, for example by providing priority points to service providers who offer services that align City goals, programs, and funding sources. Stakeholders also raised concerns about the difficulty of using CDBG, HOME, HOPWA, and ESG funds in ways that both meet community needs and meet federal requirements, one example being grants and loans to microenterprises, which contribute to local economies but do not have high employment numbers. Similar comments were made by both economic development and affordable housing community-based organizations.

PR-15 Citizen Participation – 91.105, 91.115, 91.200(c) and 91.300(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

In addition to the focus groups mentioned in PR-10 Consultation, the City conducted a multi-pronged community participation and consultation process to obtain meaningful feedback from the public for its Consolidated Plan. The additional four methods of outreach were:

- **Community Meetings:** CIFD held two virtual community meetings in February 2023, as well as one virtual and one in-person meeting in May 2023. Spanish and American Sign language interpreters were available at each meeting, with accommodations for other languages available upon request. Community meetings included presentations on the Con Plan process, the use of CDBG, HOME, HOPWA, and ESG funds, data and demographics, discussion prompts on priority needs, and an opportunity for questions. CIFD emailed flyers announcing the meetings to a mailing list of about 25,000 subscribers as well as to the offices of elected officials, commissioners and dozens of City program managers, public information officers and partner agencies. Physical copies of the flyer were distributed to dozens of public facilities. The invitation to attend was also posted on the City and CIFD websites.
- **Community Needs Assessment (Survey):** The survey was open to the public January 20-March 17, 2023, available online, via Quick Response (QR) code, and paper copies at FamilySource Centers. The SurveyMonkey platform has a simple user interface for desktop, tablet, and mobile device users, which is important as many low- and moderate-income individuals may not have access to a desktop computer. The survey was made available in English and Spanish. Persons who live, work, own businesses, and study in Los Angeles were invited to provide insight and feedback regarding housing, neighborhood, social services, and economic development needs. CIFD advertised the survey on its website, during community meetings and focus groups, through its Family Source Centers, as well as through its mailing list and received over 500 responses. Complete survey results are included in Attachment A.
- **Public Hearing and Review:** The City held a public hearing at Los Angeles City Council to consider public comments regarding the Con Plan Executive Summary included in the Mayor’s Budget and additionally received public comment for a 30-day period.
- **Online Outreach:** During the drafting of this Con Plan the public was encouraged to visit CIFD’s website for more information and send in their responses and comments to cifd.planning@lacity.org.

The most common concerns voiced by community members were the rising rates of homelessness and cost of housing. Stakeholders cited rapidly rising rents and home sale prices, increasing utility costs, lack of available affordable housing units, low landlord acceptance of vouchers, and the prevalence of low-wage jobs as the primary reason why many families are experiencing one or more of the following: housing-cost

burdens, homelessness, and being priced out of the region. In addition, a few commenters mentioned the need for social services that improve economic conditions, such as childcare. These concerns greatly impacted the reframing and reordering of the Con Plan's priority needs and goals. These concerns are also reflected in the recent Mayor's Declaration of Emergency on homelessness, which has also greatly shaped the Con Plan's direction for the next five years.

Participants in the meetings, surveys, and focus groups also provided suggestions for solving some of these issues, including providing additional services to homeless individuals, such as year-long shelter access; finding better and faster ways to distribute CDBG, HOPWA, HOME, and ESG funds so that they aid community needs while fulfilling federal requirements; fund infrastructure improvements in neighborhoods that see increased density; and offering incentives to build alternate forms of housing like Accessory Dwelling Units.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Non-targeted/broad community	The public was invited to attend one in-person and three virtual meetings that were held between February and May 2023. Over 150 members of the public attended.	Attendees focused on the need to reduce homelessness, increase affordable housing units, support small businesses, improve special needs services, and explore novel ideas for increasing housing.	All participant comments fell into the scope of the Consolidated Plan.	https://communityinvestmentforfamilies.org/community-engagement

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Community Needs Assessment (Survey)	Non-targeted/broad community	Persons who live, work, own businesses, and study in Los Angeles were invited to take a survey provided both physically and online with English and Spanish language versions available. 501 responses were recorded.	Respondents were asked to rank the following community needs: housing, community services, business and job opportunities, public facilities, and public improvements . Housing and community services were generally ranked as the highest need.	All participant comments that fell into the scope of the Consolidated Plan were accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Public Hearing	Non-targeted/broad community	The public was encouraged to attend the hearing in-person or virtually, and submit public comment to the City at cifd.planning@lacity.org .	No comments were received for the public hearing.	All participant comments that fell into the scope of the Consolidated Plan were accepted.	https://communityinvestmentforfamilies.org/community-engagement
4	Internet Outreach	Non-targeted/broad community	The public was encouraged to visit CIFD's website for more information on the Con Plan send in their responses and comments to cifd.planning@lacity.org .	Emailed comments focused on the need to reduce homelessness, increase affordable housing units, support small businesses, and concerns about the purchase of the Mayfair hotel.	All participant comments that fell into the scope of the Consolidated Plan were accepted.	https://communityinvestmentforfamilies.org/community-engagement

Table 4 – Citizen Participation Outreach