

45th Program Year (2019-2020) Second Year Action Plan

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PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Table 1 – Responsible Agencies

Agency Role	Name	Department/Agency
CDBG Administrator	LOS ANGELES	Housing and Community Investment Department
HOPWA Administrator	LOS ANGELES	Housing and Community Investment Department
HOME Administrator	LOS ANGELES	Housing and Community Investment Department
ESG Administrator	LOS ANGELES	Housing and Community Investment Department

Narrative (optional)

The HCIDLA staff worked with the Los Angeles Homeless Services Authority (LAHSA), and the Housing Authority of the City of Los Angeles (HACLA) to develop the Program Year 45 Action Plan. The aforementioned also worked closely together to develop the Five-Year (2018-22) Consolidated Plan. The listed agencies are also the primary entities responsible for managing the HUD grants, operating, and overseeing a range of programmatic service activities. The LAHSA is the lead agency of the Los Angeles Continuum of Care (LACoC) and is in charge of LACoC planning for the County.

Consolidated Plan Public Contact Information

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AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

Organizations consulted on the development of the Annual Action Plan included key partners in homeless prevention and reduction efforts, highlighting the key issue affecting Los Angeles.

Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The LA Continuum of Care (CoC), led by LAHSA, covers 85 of the 88 cities in Los Angeles County, which provides multiple opportunities for improved coordination. There are several initiatives underway meant to increase CoC coordination and linkages between institutions and programs, including:

- Bridge housing models that link more robust supportive services and long-term housing.
- Enhanced linkages to mainstream resources throughout the homeless service system by identifying and removing barriers that people experience.
- Working with City and County partners to enhance diversion practices and identify opportunities to resolve housing crises within other systems of care/outside of the homeless service system.
- Enhanced linkages to support those exiting other systems of care, including re-entry from the criminal justice system, hospitals, and the child welfare system.
- Development of policy and service standards across funders, providers, and geography, and the implementation of training that ensures the consistent deployment of homeless service system resources. This is being achieved through the Centralized Training Academy, the CES policy development and operations manual process, and the development of minimum service and operations practice standards for program components (including rapid re-housing, permanent supportive housing, and interim housing).

Development of municipal guidance to limit the practice of local responses to unsheltered homelessness that involve frequent displacement and disruption to service connection, such as encampment clearings and fines and citations.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

Allocation of ESG Funds: The most effective and successful interventions in addressing homelessness include permanent housing paired with necessary supportive services. This includes an array of case management services to assist people with identifying and moving into housing, as well as longer-term supports to help people with retaining their housing. Obtaining a place to live is often the first step for people making the transition from homelessness to stable housing, which is why accessible community-based services are critical for housing retention and growth towards self-sufficiency. Allocating ESG funds to accessible community-based services is incorporated into the plan.

Gaps in services that could be addressed more effectively include helping formerly homeless persons navigate the housing placement process and engage with property owners successfully. Allocating ESG or other funds to address these challenges is under consideration.

In order to increase and support community-based organizations in the Continuum of Care network to deliver accessible services, LAHSA enhanced procurement policies and processes to support and encourage new, smaller and faith-based nonprofit homeless service providers to qualify for funding opportunities. The Request for Statement of Qualifications process results in a pool of organizations certified as qualified bidders on funding opportunities, which helps to streamline the allocation of funding.

Performance Standards and Evaluating Outcomes: LAHSA conducts quarterly community conferences in each of the eight Service Planning Areas (SPA) to obtain valuable input and feedback on the effectiveness of programs and the accomplishment of outcomes. Service providers, local elected officials and community members participate in the community conferences. This focused, ongoing dialog with the community supports the continuous quality improvement of the LA CoC systems of care.

The Program Evaluation Advisory Committee consists of two representatives from agencies from each SPA that advise and approve the criteria and process for performance and evaluation. LAHSA has engaged various provider communities and internal and external experts to ensure that the performance criteria and evaluation process align with the operations of each program type. LAHSA also examines the evaluation process to ensure fairness and that existing and emerging technology is properly leveraged to reduce error and increase efficiency. A process to verify results in reports is in place to ensure that providers understand and have an opportunity to correct errors before finalization.

Performance and evaluation criteria are currently used to inform technical assistance priorities, funding decisions, and the CoC Program Notice of Funding Availability.

A Request for Proposal is in process to employ a program evaluation expert to evaluate the effectiveness of Transitional Housing policies and procedures, to further improve performance standards.

Operation and Administration of HMIS: The LA Homeless Management Information System (HMIS) Collaborative is comprised of the Cities of Glendale and Pasadena and the LAHSA CoC. The HMIS Collaborative is responsible for overseeing the coordinated implementation of HMIS for the countywide system, and is overseen by the CoC Board and LAHSA Commission. The HMIS Collaborative meets bimonthly to review the progress of implementation, identify and resolve problems, update policies and procedures, and review reports from HMIS participating service providers. The adopted policies and procedures ensure that HMIS serves the following purposes:

- Prioritize the sharing of client-level data across jurisdictions,
- Aggregate data on a regional and subregional basis,
- Facilitate the coordination of service delivery for homeless persons,
- Enable agencies to track referrals and services provided, report outcomes, and manage client data using accessible, user-friendly and secured technology; and,
- Enhance the ability of policy makers and advocates to gauge the extent of homelessness and plan services appropriately throughout the county.

Each HMIS Partner is required to comply with the following:

- Designate a point-person to contact regarding project management issues;
- Designate one or more representatives to serve on the HMIS Collaborative;
- Ensure participating agencies and users receive Collaborative-approved training prior to obtaining system access;
- Jointly create, with the intention of adopting, HMIS policies and procedures;
- Maintain a process to hear and address issues from users under its domain;
- In situations where users operate programs in multiple Continuum of Care systems, the participants responsible for those systems agree to work jointly to address problems and concerns.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

#	Topic	Answer
2	Agency/Group/Organization	CENTRAL CITY NEIGHBORHOOD PARTNERS (CCNP)
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
3	Agency/Group/Organization	1736 FAMILY CRISIS CENTER
	Agency/Group/Organization Type	Services-Children Services-Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
4	Agency/Group/Organization	VERMONT SLAUSON ECONOMIC DEVELOPMENT CORP
	Agency/Group/Organization Type	Services-Employment
	What section of the Plan was addressed by Consultation?	Economic Development

#	Topic	Answer
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
5	Agency/Group/Organization	BARRIO ACTION YOUTH AND FAMILY CENTER
	Agency/Group/Organization Type	Services-Children Services-Victims of Domestic Violence Services-Education
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
6	Agency/Group/Organization	Socal Accessory Production
	Agency/Group/Organization Type	Business Leaders
	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.

#	Topic	Answer
7	Agency/Group/Organization	Translatin@ Coalition
	Agency/Group/Organization Type	Services-Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
8	Agency/Group/Organization	University of Southern California
	Agency/Group/Organization Type	Services-Education
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
9	Agency/Group/Organization	EL CENTRO DEL PUEBLO
	Agency/Group/Organization Type	Services-Children Services-Education
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Non-Homeless Special Needs

#	Topic	Answer
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
10	Agency/Group/Organization	EL CENTRO DE AYUDA
	Agency/Group/Organization Type	Services-Children Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
11	Agency/Group/Organization	All Peoples Community Center
	Agency/Group/Organization Type	Services-Children Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs

#	Topic	Answer
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
12	Agency/Group/Organization	Affordable Housing Commission
	Agency/Group/Organization Type	Housing Services - Housing Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
13	Agency/Group/Organization	United Parents & Students
	Agency/Group/Organization Type	Services-Children Services-Education
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth

#	Topic	Answer
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
14	Agency/Group/Organization	CHILDREN'S COLLECTIVE, INC.
	Agency/Group/Organization Type	Services-Children Services-Education Other government - Federal
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
15	Agency/Group/Organization	California Librarians Black Caucus
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.

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16	Agency/Group/Organization	Ward Economic Development Corporation
	Agency/Group/Organization Type	Services - Housing Services-Employment Planning organization
	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
17	Agency/Group/Organization	Program for Torture Victims
	Agency/Group/Organization Type	Services-Victims of Domestic Violence Services - Victims
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Unaccompanied youth
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
18	Agency/Group/Organization	El Nido Family Centers
	Agency/Group/Organization Type	Services-Children Services-Education Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth

#	Topic	Answer
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
19	Agency/Group/Organization	LAHSA
	Agency/Group/Organization Type	Services - Housing Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
20	Agency/Group/Organization	Office42
	Agency/Group/Organization Type	Design houses
	What section of the Plan was addressed by Consultation?	Architectural design

#	Topic	Answer
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
21	Agency/Group/Organization	New Economics for Women
	Agency/Group/Organization Type	Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
23	Agency/Group/Organization	The Rose Yarde
	Agency/Group/Organization Type	Services-Children Services-Education
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.

#	Topic	Answer
24	Agency/Group/Organization	NEIGHBORHOOD HOUSING SERVICES OF LOS ANGELES COUNTY
	Agency/Group/Organization Type	Housing Services - Housing Services-homeless Service-Fair Housing Other government - County
	What section of the Plan was addressed by Consultation?	Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
25	Agency/Group/Organization	Frank D. Lanterman Regional Center
	Agency/Group/Organization Type	Services-Children Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.

#	Topic	Answer
26	Agency/Group/Organization	CENTRAL AMERICAN RESOURCE CENTER (CARECEN)
	Agency/Group/Organization Type	Immigrant Rights Organization
	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
27	Agency/Group/Organization	United Coalition East (UCEPP)
	Agency/Group/Organization Type	Services-Health
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
28	Agency/Group/Organization	Hollywood Sunset Free Clinic
	Agency/Group/Organization Type	Services-Children Services-Persons with HIV/AIDS Services-Health
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth

#	Topic	Answer
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
29	Agency/Group/Organization	YOUTH POLICY INC.
	Agency/Group/Organization Type	Services-Children Services-Education
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
30	Agency/Group/Organization	Coalition For Economic Survival (CES)
	Agency/Group/Organization Type	Housing Services - Housing Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs

#	Topic	Answer
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
31	Agency/Group/Organization	Sanctuary of Hope
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-homeless Services-Education Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Public Housing Needs Homeless Needs - Families with children
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
32	Agency/Group/Organization	Coalition for Responsible Community Development
	Agency/Group/Organization Type	Services-Children Services-homeless Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Economic Development

#	Topic	Answer
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
33	Agency/Group/Organization	Community Coalition
	Agency/Group/Organization Type	Services-Children Services-Education
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
34	Agency/Group/Organization	LA FAMILY HOUSING CORPORATION
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.

#	Topic	Answer
35	Agency/Group/Organization	Special Service for Groups (HOPICS)
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-homeless Services-Health Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
36	Agency/Group/Organization	LA BOYS AND GIRLS CLUB
	Agency/Group/Organization Type	Services-Children Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth

#	Topic	Answer
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
37	Agency/Group/Organization	Strategic Actions for a Just Economy (SAJE)
	Agency/Group/Organization Type	Services - Housing Services-Education Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
38	Agency/Group/Organization	Lake View Terrace Improvement Association
	Agency/Group/Organization Type	Planning organization Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development

#	Topic	Answer
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
39	Agency/Group/Organization	Somos Familia Valle:
	Agency/Group/Organization Type	Services-Children Services-Education
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
41	Agency/Group/Organization	LOS ANGELES UNIFIED SCHOOL DISTRICT
	Agency/Group/Organization Type	Services-Children Services-Education Other government - Local
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Anti-poverty Strategy

#	Topic	Answer
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
42	Agency/Group/Organization	Commission on Community and Family Services
	Agency/Group/Organization Type	Other government - Local Planning organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
43	Agency/Group/Organization	Lift Communities
	Agency/Group/Organization Type	Services-Children Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy

#	Topic	Answer
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
44	Agency/Group/Organization	Everyonein
	Agency/Group/Organization Type	Services-homeless Services-Education
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.
45	Agency/Group/Organization	Healthy Housing Organization
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All groups participated in a discussion on priority needs of low-income residents and how programs can be designed and delivered effectively to address those needs, citywide and within Service Planning Areas. Funding is awarded in close alignment with expressed priority needs. The City will continue to work with these and other agencies to support low-income residents.

Identify any Agency Types not consulted and provide rationale for not consulting

The City reached out to all agency types for input on the Annual Action Plan.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Table 3 – Other local / regional / federal planning efforts

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Los Angeles Homeless Services Authority	The goals of this Plan that align with the federally-funded Los Angeles Continuum of Care are to develop affordable housing for homeless and low-income residents, to preserve existing affordable housing, and to prevent and reduce homelessness and domestic violence.
General Plan Housing Element	Dept. of City Planning	The goals of this Plan that align with the state-mandated City of Los Angeles Housing Element are to develop affordable housing for homeless and low-income residents, to preserve existing affordable housing, to stabilize and revitalize neighborhoods, and to prevent and reduce homelessness and domestic violence.
Assessment of Fair Housing	Housing + Community Investment Dept.	The goals of the federally-mandated Assessment of Fair Housing (AFH) for Los Angeles are an integral part of this Plan. Five of the six Strategic Plan goals align with the AFH, including 1) to develop affordable housing for homeless and low-income residents, 2) to preserve existing affordable housing, 3) to prevent and reduce homelessness and domestic violence, 4) to help low-income families to stabilize economically.
Comprehensive Homeless Strategy	City Administrative Officer	Five of the six goals of this Plan align with the regional Comprehensive Homeless Strategy, including 1) to develop affordable housing for homeless and low-income residents, 2) to preserve existing affordable housing, 3) to prevent and reduce homelessness and domestic violence, 4) to help low-income families to stabilize economically.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Sustainable City pLAn	Mayor's Office	The goals of this Plan that align with the local Sustainable City pLAn are to develop affordable housing for homeless and low-income residents, to preserve existing affordable housing, and to improve the local economy for low-income residents.
Workforce Development Board Draft Annual Plan 2018	Economic & Workforce Development Dept.	The goals of this Plan that align with the federally-funded City of Los Angeles Workforce Development Board Draft Annual Plan 2018-19 are to improve the local economy for low-income residents and to help low-income families to stabilize economically. Improve local economic conditions and expand access to opportunity for low income residents and other protected classes by supporting efforts to create and retain jobs and provide essential goods and services to neighborhoods lacking them. Produce new jobs and retain employees in existing jobs for low to moderate-income residents by helping businesses to thrive and succeed, through economic development, business loans, business assistance, and entrepreneurial assistance. Support businesses efforts to provide goods and services needed in neighborhoods where people with low income reside.
Housing Authority of Los Angeles 2018 Agency Plan	Housing Authority of the City of Los Angeles	The goals of this Plan that align with the 2018 Agency Plan for the Housing Authority of the City of Los Angeles are to develop affordable housing for homeless and low-income residents and to preserve existing affordable housing.
Executive Directive 12--Domestic Violence Services	Mayor's Office	Mayor Garcetti's Executive Directive No. 12 is a local plan that establishes a Domestic Violence Prevention Liaison at every department for Citywide coordination, implementation and evaluation of the efforts to prevent domestic violence. The goal of this Plan that aligns with Executive Directive No. 12 is to reduce and prevent homelessness and domestic violence.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Permanent Supportive Housing Ordinance	Dept. of City Planning (DCP)	DCP collaborated with HCIDLA to develop the Permanent Supportive Housing (PSH) Ordinance which creates a new administrative clearance procedure for qualifying PSH projects, provides incentives and sets new requirements in order to streamline the production of PSH units. The PSH ordinance, which will become effective in June 2018, recognizes the unique characteristics of PSH, streamlines planning entitlements, standardizes requirements for new PSH projects and ensures quality design and resident amenities. The goal of this Plan that aligns with the PSH Ordinance is to develop affordable housing for homeless and low-income residents.

Narrative (optional)

See above.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal-setting

The Housing + Community Investment Department of Los Angeles (HCIDLA) hosted six public meetings to gather community input on the 2019-20 Annual Action Plan, with a total attendance of 272.

Locations, Dates, and Times

1. August 22, 2018, 5:30 to 7:30 p.m., South Los Angeles Constituent Service Center, 8475 South Vermont Avenue, Los Angeles, CA 90044
2. August 23, 2018, 5:30 to 7:30 p.m., Boyle Heights City Hall, 2130 East First Street, Los Angeles, CA 90033
3. August 28, 2018, 5:30 to 7:30 p.m., Pacoima City Hall, 13520 Van Nuys Blvd., Pacoima, CA 91331
4. March 13, 2019, 6:00 -7:30 pm, Mervyn M. Dymally High School, 8800 San Pedro Street, Los Angeles, CA 90003
5. March 19, 2019, 6:00 -7:30 pm, El Nido Family Center, 11243 Glenoaks Blvd., Pacoima, CA 91331
6. March 21, 2019, 6:00 -7:30 pm, Central City Neighborhood Partners, 501 South Bixel Street, Los Angeles, CA 90017

The locations were chosen for their concentration of low-income residents, racial and ethnic minority residents, and non-English speaking residents, and as areas where CDBG funds are proposed for use. They were also chosen for their access to public transportation, disability access, and ability to accommodate a Con Plan meeting. Professional Spanish interpretation was conducted at the meetings, and Communication Access Real-time Translation captioning was provided for persons with hearing impairment. Additional reasonable accommodations were available upon request.

Publishing the Plan and Notifying Citizens

HCIDLA convened a working group of community leaders to advise on outreach methods and to support the department in meeting the outreach goals. The working group provided insight to improve outreach materials, meeting formats, and expanded reach into community networks. HCIDLA also coordinated with City Council Districts where the meetings were held, FamilySource Centers, Public Libraries, Recreation and Parks Department, the Neighborhood Councils, other City departments, and the network of community-based organizations that have partnered with the City, to further promote the meetings to constituents.

Citywide outreach methods included mass email notifications to over 20,000 subscribers, advertising on the HCIDLA website, a press release, public announcements on City Channel 35, and publication of an official notice per HUD regulations. Outreach flyers were provided in English and Spanish. In addition to the traditional outreach outlets, HCIDLA used social media announcements on Twitter and Facebook to

widen its reach. Facebook postings and event pages for each of the meetings reached a total of 1,829 people, and tweets reached up to 2,700 people.

Public Meetings Format

At the August 2018 meetings, attendees were invited to write on the “Our Favorite Places” board, to identify locations in the community that they valued. Locations on the board that were supported by Con Plan funds were announced to the group to show how the funding has benefitted the community. An overview of the Con Plan was presented, including what the four grants can be used for, the programs and projects that have been funded, and the timeline for developing the plan. Since interest was high in previous years, presentations on the development of affordable housing and on homeless programs were added to the Con Plan presentation, and attendees had an opportunity to ask questions at the end of each section of the presentation.

The majority of the meeting was spent on small discussion groups, to allow community members to discuss ideas, concerns and goals about specific needs in the community. Attendees were asked to identify specific locations needing improvement, such as specific buildings, streets, vacant lots, facilities currently in use or not, and current businesses in need of assistance, or new businesses needed in the community. Three questions were stressed: “Where is it?”, “What does it look like now?” and “How would you like it be improved?” Attendees identified 87 locations and some ideas to improve them, and the list was shared with City leadership for consideration and determination of priorities for current and future year funding. HCIDLA also received four email comments from the public.

The agenda at the March 2019 meetings was composed of providing a quick overview of the Con Plan and key information regarding projects in the proposed budget. Participants were encouraged to provide written comments via comment cards, survey questionnaires, and through digital input using the interactive program Slido. Following the presentations, participants were invited to view a projects gallery, which displayed projects related to each of the six goals of the Con Plan with photos, architectural renderings, and other visuals. In addition, three new proposed public services programs which related to the Mayor’s priorities were displayed with information and visuals. Participants were invited to write their comments on post-its and place them on the displays. The total number of participant inputs is 296, including four email comments. The multiple platforms to collect feedback provided for increased participation for those who attended the meeting.

Impact on Goal-Setting

Feedback collected during the community meetings identified Housing, Homelessness Prevention, and Neighborhood Improvements as the top areas of concern. The 2019-20 Con Plan is closely aligned with community needs and the expressed interests of the public, as two-thirds of the grant funds are allocated to Housing and Neighborhood Improvements/Public Facilities. Moreover, due to an increase in CDBG program income in PY 2018-19, additional Public Services dollars allowed for several new anti-poverty, homeless prevention, and homeless assistance programs to be piloted, which also aligns with indicated community needs.

Citizen Participation Outreach

Table 4 – Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Non-targeted/broad community	6 meetings, 272 people attended	Attendees focused on the need for more affordable housing, preventing homelessness and improving streets and neighborhoods.	Attendees commented on issues that are not funded by the Con Plan, such as garbage collection.	
2	Newspaper Ad	Non-English Speaking - Specify other language: Spanish Non-targeted/broad community	A press release was issued for the draft budget meetings and shared with various publications, including Spanish language media. To our knowledge the press release was not published in any papers.	No comments were received.	No comments were received.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Internet Outreach	Non-targeted/broad community	Residents of Los Angeles were encouraged to send comments to hcidla.planning@lacity.org . This E-mail address was advertised on flyers, at the meetings, on television, and online.	The emails received focused on the need for more affordable housing, particularly for people with disabilities, seniors and survivors of domestic violence. The need for more green space was also indicated.	All email comments were accepted.	
4	Internet Outreach	Non-targeted/broad community	Facebook postings and Twitter messages reached about 1,800 Facebook and 2,700 Twitter accounts.	No comments were received.	No comments were received.	

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

Over the last ten years the City's grant allocations have changed dramatically, primarily downward; from 2008 to 2017, the City's allocation decreased 35%. However, from 2017 to 2018, the total federal allocations increased 15%. This year brought an increase in two grants and a decrease in two grants, resulting in a total overall decrease of 1% from 2018, indicating a return to the downward funding trend.

The delays in Congress passing the federal budget and the subsequent delayed announcement of the federal allocations in recent years has created many challenges for planning for projects and spending the funds. Last year the City approved changing the program year schedule from April-March to July-June, which realigns the Con Plan with the City's fiscal year schedule and with the program year schedule of most grantees nationwide. It is expected that this realignment of the program year schedule will help resolve some of the challenges associated with delays in the federal budget process. The City continues to have an amount of its General Funds available to be loaned for Con Plan expenses until the federal funds are set up in the accounts, to allow for delays in federal funds availability.

CDBG: During the last ten years, the City's highest funding of CDBG was nearly \$78 million in 2010, and this year's allocation is 31% less than that. The City has needed to identify more resources to leverage CDBG, depending on the type of project or program. For example, local Proposition K, Quimby Act, and LA84 Foundation funds support park development. The City's Capital Improvement Expenditure Program also funds improvements to existing and construction of new public facilities and infrastructure. Additional resources for affordable housing, homeless services and public services are described below.

HOME: In the past ten years, the City's highest HOME amount of \$43.4 million was in 2009; this year's grant amount of \$26.3 million reflects a 39% decrease. As with CDBG, HOME leverages several other sources for the construction of affordable housing, which is described in detail below. HOME also leverages CDBG and the Mortgage Credit Certificate Program federal income tax credits to assist first time, low- or moderate-income homebuyers to achieve the dream of homeownership.

ESG: The City's highest ESG amount in the past ten years is \$5.6 million in 2012; this year's grant amount of \$4.5 million is a reduction of 20%. ESG is leveraged with CDBG, Continuum of Care, City General Fund, and County Measure H to deliver homeless assistance programs.

HOPWA: This year's HOPWA allocation of \$18.7 million is the City's highest in the last ten years. In 2017, the HOPWA federal allocation formula changed, and is now based on a jurisdiction's proportion of people living with HIV/AIDS rather than cumulative cases of HIV/AIDS, and also factors in the jurisdiction's housing cost and poverty rate. HOPWA covers most of LA County, which has high rates in all of these

factors, resulting in increased grant amounts each year since 2017. HOPWA service providers coordinate with other resources to augment assistance to clients, including the federal Ryan White HIV/AIDS Program and County public and mental health programs.

Anticipated Resources

Table 5 - Expected Resources – Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	53,358,857	15,461,207	6,592,866	75,412,930	303,567,183	See Introduction for Narrative Description.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	26,297,468	13,000,000	0	39,297,468	167,073,666	See Introduction for Narrative Description.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	18,729,211	0	1,565,149	20,294,360	94,289,532	See Introduction for Narrative Description.
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	4,552,484	0	0	4,552,484	17,794,367	See Introduction for Narrative Description.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Continuum of Care	public - federal	Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Supportive services Transitional housing	75,000,000	0	0	75,000,000	190,498,708	See below for Narrative Description.
General Fund	public - local	Admin and Planning Overnight shelter Public Services Supportive services Transitional housing	76,608,638	0	0	76,608,638	49,391,362	See below for Narrative Description.
Public Housing Capital Fund	public - federal	Housing Multifamily rental new construction Multifamily rental rehab	14,500,000	0	0	14,500,000	34,000,000	See below for Narrative Description.
Section 8	public - federal	Rental Assistance	500,000,000	0	0	500,000,000	1,377,031,787	See below for Narrative Description.
Other	public - federal	Public Services	6,000,000	0	0	6,000,000	6,600,000	See below for Narrative Description.

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Con Plan grants will be leveraged with a variety of private, state, and local resources for the development and preservation of affordable housing and for the prevention and reduction of homelessness, including:

- New Generation Fund, a partnership with several banking institutions and private foundations to develop permanent supportive and other affordable housing (private).
- Low Income Housing Tax Credits, Homeless Emergency Assistance Program, No Place Like Home (state).
- City General Fund, Proposition HHH, Affordable Housing Linkage Fee, LA County Measure H, publicly-owned land (local).

The HOME program requires a 25% match. However, due to the large poverty population of Los Angeles, the City's match is reduced by HUD to 12.5%. The match is met with the private, state and local funding sources stated above that supplement the Affordable Housing Managed Pipeline Program.

The Emergency Solutions Grant requires a 100% match, which is met by the expenditure of City General funds for homeless assistance programs.

OTHER FEDERAL FUNDING

Community Services Block Grant

The Community Services Block Grant leverages with CDBG and City General Fund to fund services that support low-income families to become self-sufficient by addressing needs for employment, education, and asset building. The City's grant for 2019 is \$6 million, and at level funding, the projected amount for five years would be \$30 million.

Low Income Housing

ing Tax Credits

The Federal Omnibus Appropriations Bill that was enacted in 2018 included a 12.5% increase to each state's 9% tax credit allocation for years 2018 through 2021. As a result, the California Tax Credit Allocation Committee (CTCAC) has increased the available credits accordingly, beginning in July 2018 and onwards. For 2019, the estimated amount of capital from 9% LIHTC equity for L.A. City projects is \$115.1 million, using an average tax credit price of \$0.96. This tax credit allocation dedicated to the city continues to create a level of financial certainty for affordable housing development investors, and facilitates long range planning for HCIDLA. LIHTC leverages with HOME, HOPWA, Proposition HHH, and other sources.

Section 8 Rental Assistance

The Section 8 Housing Choice Voucher Program (HCVP) subsidies provide rental assistance for extremely low-income individuals and families from the HACLA general waitlist and for a variety of at-risk populations, including homeless and chronically homeless, seniors, disabled, and transition-aged youth,

through special programs established by HUD and by HACLA. An estimated \$500 million is expected for 2019, and with expected reductions in the future, the estimated total projection is \$2.5 billion for 2019 to 2023.

These dollars include 6% for HUD's Veteran Affairs Supportive Housing (VASH) rental assistance for homeless and chronically homeless veterans in conjunction with supportive services from the U.S. Department of Veterans Affairs.

Public Housing Capital Fund

Public Housing Capital Funds are allocated to address critical physical needs in the HACLA public housing portfolio. It is anticipated that the Capital Fund Program will see additional reductions. HACLA estimates the 2019 funding will be \$14.5 million and the optimistic estimate for the five-year funding to be \$72.5 million.

Continuum of Care

The Los Angeles Continuum of Care (CoC) has applied for \$120,914,060 in expected resources through the 2019 HUD Notice of Funding Availability (NOFA). Notification from HUD as to the actual award determination is pending. Of the amount requested from HUD, \$75 million is expected to fund City homeless services and programs in 2019. This includes \$68 million for permanent support housing projects, \$3 million for rapid rehousing, \$479,000 for supportive services only and \$1.5 million for transitional housing. The 5-year total projected amount, assuming level funding is \$226 million. These programs will leverage with ESG, as well as local City General Fund and County Measure H to help reduce homelessness. The Los Angeles CoC covers most of LA County and is administered by LAHSA, which partners with the LA City Comprehensive Homeless Strategy, the LA County Homeless Initiative, HCIDLA, the LA Housing Authorities of the City (HACLA) and the County (HACoLA), and a number of community-based organizations.

Childhood Lead Poisoning Prevention Program

This grant from the Centers for Disease Control and Prevention (CDC) will be used to enhance Con Plan, state, and municipal programs to eliminate lead-based paint hazards in Los Angeles. In 2018, Los Angeles was granted \$600,750 for lead-paint removal, and the program continues into 2020.

STATE FUNDING

Homeless Emergency Assistance Program (HEAP)

The grant awards of \$85 million from the State of California to the City of Los Angeles and another \$81 million to the Los Angeles Homeless Services Authority (LAHSA) in 2018 will continue to support building bridge housing, increasing services on Skid Row, and increasing services for homeless youth or youth at risk of being homeless.

Naturally Occurring Affordable Housing (NOAH) Loan Program

The City of LA has partnered with the California Housing Finance Agency to establish the NOAH loan program. A significant number of multifamily rental properties provide housing at rates affordable to low- and moderate-income households without subsidy. However, many suffer from poor maintenance and negligent management, making them unappealing, unfit and unsafe for occupancy. The NOAH loan program has been developed to provide mission-driven affordable housing providers financing tools to acquire, rehabilitate and maintain smaller multifamily properties as affordable housing for the long term. With the ever-growing demand for rental housing, many NOAH properties are under threat of conversion to market-rate, luxury units, placing families and communities at risk of displacement. The NOAH program will also utilize the City-supported New Generation Fund (NGF), target areas of the city facing gentrification pressures (which is rapidly becoming citywide), and help preserve and stabilize the existing housing stock.

No Place Like Home Program

The No Place Like Home Program (NPLH) Program was enacted by California voters on November 6, 2018, which dedicates up to \$2 billion in bond proceeds to invest in the development of permanent supportive housing for persons in need of mental health services and are experiencing homelessness, chronic homelessness, or who are at risk of chronic homelessness. The largest of the No Place Like Home grants awarded in March 2019 went to Los Angeles County, which received nearly \$230.5 million. The funds will be jointly administered by Los Angeles County Community Development Commission (LA CDC) and County Department of Mental Health (DMH).

LOCAL FUNDING

County Measure H

In March 2017, the voters of the county approved Measure H, a sales tax increase that will generate up to \$300 million per year to pay for homeless services and other support systems needed to get people off the street and into safe housing. These funds support the County's Comprehensive Homeless Initiative Strategies to combat homelessness, including programs that provide prevention services (A1 & A5), crisis and bridge housing (E8), bridge housing for persons exiting institutions (B7), rapid rehousing (B3), county-wide street outreach (E6), enhanced services for homeless youth (E14), and enhanced and strengthened coordination throughout the LA County Coordinated Entry System (E7). In FY 2019-20 LAHSA is requesting over \$229 million to continue to enhance and expand the vital services described above. Measure H funds will leverage CDBG, ESG, CoC, City General Fund and Homeless Emergency Aid Program (HEAP) funds.

Proposition HHH Permanent Supportive Housing Funds

In November 2016, Los Angeles voters approved Proposition HHH, which gives the City authority to issue up to \$1.2 billion in General Obligation bonds over 10 years to finance the development of permanent supportive housing (PSH) and other affordable housing units. PSH for chronically homeless and homeless households will combine with social services, which may include mental health and health services, drug and alcohol treatment, and job training. HHH funds will leverage HOME, LIHTC, and other sources.

Affordable Housing Linkage Fee

A development impact fee is being assessed on new construction of commercial and residential buildings to mitigate the impact of additional demand for affordable housing. The recently enacted local legislation also allows developers to identify a minimal number of units as affordable for families with low-income, so the result will be more affordable units or revenue to fund the development of affordable housing for persons experiencing homelessness and other families with low income. The Affordable Housing Linkage Fee has potential to generate an estimated revenue range between \$90 and \$130 million per year to fund the development of affordable housing, and the priority use of revenues will be the construction of new units or the rehabilitation and preservation of existing affordable units.

Exide and NL Industries Lead Paint Settlements

The settlements from Exide and NL Industries will be used for lead hazard remediation, especially the removal of lead paint from residences. These efforts will expand upon current Con Plan-funded projects to eliminate lead-based paint hazards.

University of Southern California (USC) Specific Plan Affordable Housing Preservation

USC committed \$20 million over 15 years to build and preserve affordable housing in the area surrounding the main campus. The guidelines for this program are being developed for review and approval by City Council and the Mayor, and the program is expected to begin during PY45.

L.A. Clippers Foundation

The Los Angeles Clippers basketball team pledged \$10,000,000 to help rehabilitate all of the city's 350 indoor and outdoor public basketball courts. The funds will enhance efforts to improve neighborhood parks and recreational centers.

These and other investments will leverage with the Con Plan grants to support the Con Plan priorities, goals and objectives to prevent and reduce homelessness and to increase economic opportunities for LA residents with lower incomes.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Comprehensive Homeless Strategy

The Comprehensive Homeless Strategy adopted by the City Council and Mayor in 2016 includes a strategy to Identify Public Land for Homeless Facilities. A number of publicly owned sites are being identified for the A Bridge Home program for temporary crisis housing for homeless persons, which is discussed in more detail in the Executive Summary.

Affordable Housing

HCIDLA continues to work with various other City agencies in a coordinated effort for the evaluation, disposition, and development of City-owned properties for affordable housing. Assets include 50 sites

acquired through the dissolution of the former Community Redevelopment Agency, City-owned parking lots, sites acquired through loan default, and other City assets. Since 2016, the City Council and Mayor have approved the release of several Requests for Proposals/Qualifications, and the selection of affordable housing developers for approximately 35 properties, including fourteen Affordable Housing Opportunity Sites. These City-owned properties are located in various neighborhoods throughout the city, and include permanent supportive, multifamily, mixed use and homeownership developments.

Economic Development

As part of the City's Jobs and Business Advancement Action Plan, in 2016, the City Council and Mayor approved the Asset Evaluation Framework, which established a process of evaluating and designating City-owned parcels to be sold or leased for economic development purposes. Local legislation in effect as of March 6, 2019, creates the Economic Development Trust Fund (EDTF) from the proceeds of those transactions. Up to 50% of the sale or lease proceeds from properties designated for economic development under the Asset Management Framework Policy may be used to encourage property development, business expansion, employment opportunities, economic development projects and programs, development subsidies and business technical assistance in areas with the greatest need.

These coordinated efforts to use publicly owned property for homeless needs, affordable housing and other community development will continue in 2019-20.

Discussion

Los Angeles continues to expand the number of local, state, federal, and private resources it taps into to address the expansive homelessness crisis and the needs of low-income families. Some grants awarded in prior years are still being utilized while the City continues to look for more opportunities to collaborate and leverage with other resources.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Table 6 – Goals Summary

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Develop affordable housing for homeless/low-income	2018	2022	Affordable Housing		Homelessness reduction and prevention	CDBG: \$3,264,831 HOME: \$35,367,721	Rental units constructed: 300 Household Housing Unit Direct Financial Assistance to Homebuyers: 66 Households Assisted
2	Preserve existing affordable housing	2018	2022	Affordable Housing		Homelessness reduction and prevention	CDBG: \$4,302,262	Rental units rehabilitated: 143 Household Housing Unit Homeowner Housing Rehabilitated: 254 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Stabilize and revitalize neighborhoods	2018	2022	Non-Housing Community Development		Opportunities for low-income families to prosper	CDBG: \$31,153,007	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 302286 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 17 Persons Assisted Housing Code Enforcement/Foreclosed Property Care: 10450 Household Housing Unit Other: 1 Other
4	Prevent and reduce homelessness/domestic violence	2018	2022	Homeless Non-Homeless Special Needs		Homelessness reduction and prevention	CDBG: \$4,516,782 HOPWA: \$19,732,484 ESG: \$4,211,048	Public service activities other than Low/Moderate Income Housing Benefit: 2850 Persons Assisted Public service activities for Low/Moderate Income Housing Benefit: 2691 Households Assisted Homeless Person Overnight Shelter: 4560 Persons Assisted Other: 101 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Improve local economy for low income residents	2018	2022	Non-Housing Community Development		Opportunities for low-income families to prosper	CDBG: \$9,552,130	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 50 Persons Assisted Facade treatment/business building rehabilitation: 10 Business Jobs created/retained: 809 Jobs Businesses assisted: 25 Businesses Assisted
6	Help low-income families to stabilize economically	2018	2022	Non-Homeless Special Needs		Opportunities for low-income families to prosper	CDBG: \$7,455,216	Public service activities other than Low/Moderate Income Housing Benefit: 42216 Persons Assisted Other: 1 Other

Goal Descriptions

Table 7 – Goals Descriptions

1	Goal Name	Develop affordable housing for homeless/low-income
	Goal Description	Support development of and equal access to affordable, sustainable, accessible, and resilient housing for homeless residents, persons living with a disability, and other low-income residents. Create new housing opportunities for low-income households and homeless persons by financing new affordable rental housing and permanent supportive housing. Provide first time homebuyers with financial assistance. Increase the supply of affordable and accessible housing units for people living with disabilities, including HIV/AIDS.
2	Goal Name	Preserve existing affordable housing
	Goal Description	Prevent displacement of low and moderate income residents by preserving existing affordable and rent-stabilized housing. Preserve the existing stock of affordable rental housing and rent-stabilized housing, and support seismic retrofits and other hazard remediation. Provide lead-based paint remediation and other housing interventions and partnerships to make existing housing healthier, more resilient, sustainable, and accessible. Ensure equal access to housing for persons with protected characteristics, lower income and an experience being homeless. Increase community integration and independent living opportunities for persons living with disabilities.
3	Goal Name	Stabilize and revitalize neighborhoods
	Goal Description	Stabilize and revitalize neighborhoods where people with low income reside. Create new and improve existing public facilities and infrastructure to increase public access to opportunities for education, employment, recreation, and social services. Improve access to public facilities and infrastructure for persons with disabilities. Identify deteriorating properties and code violations for enforcement of safety standards in neighborhoods where people with low income reside.

4	Goal Name	Prevent and reduce homelessness/domestic violence
	Goal Description	Work in partnership with community-based, not-for-profit and government agencies to prevent and reduce homelessness and domestic violence. Support efforts to reach out to and provide emergency shelters, transitional housing, case management, supportive services, and rental assistance to persons who are homeless or are at risk of becoming homeless and survivors of domestic violence and human trafficking. Provide housing-related supportive services and rental assistance to residents with low incomes, including at-risk homeless persons living with HIV/AIDS.
5	Goal Name	Improve local economy for low income residents
	Goal Description	Improve local economic conditions and expand access to opportunity for low income residents and other protected classes by supporting efforts to create and retain jobs and provide essential goods and services to neighborhoods lacking them. Produce new jobs and retain employees in existing jobs for low to moderate-income residents by helping businesses to thrive and succeed, through economic development, business loans, business assistance, and entrepreneurial assistance. Support businesses' efforts to provide goods and services needed in neighborhoods where people with low income reside.
6	Goal Name	Help low-income families to stabilize economically
	Goal Description	Help households with low incomes to stabilize economically and avoid displacement. Support family economic stabilization by providing services to improve employment, income, financial literacy, asset development, and academic achievement. Support seniors to maintain their physical and mental health and independence, and prevent loss of housing and premature institutionalization.

Projects

AP-35 Projects – 91.220(d)

Introduction

The City starts its second year of its five-year strategic plan building on the strengths of using systems to implement many projects funded with Con Plan dollars. The City chooses projects that complement its overall strategy of reducing homelessness, increasing the stock of affordable housing, and improving livability. The Affordable Housing Managed Pipeline, Aging Services Delivery System, BusinessSource System, and FamilySource Systems allow the City to allocate resources to priority needs, and specific subrecipients or developers are selected through a Request for Proposals (RFP) or Notice of Funding Availability (NOFA) process. The RFP or NOFA will contain any special requirements, such as serving special populations; having ADA and language accessibility; or requirements to coordinate and leverage other resources from partners like the LAUSD, LA County, or state or local financing, such as bonds. Some of the projects funded this year, such as targeted code enforcement, Handyworker, Lead Hazard Abatement, and Homeownership are operated by City staff, usually with contractors solicited through procurement processes. There are also some projects, such as assistance to businesses and public facilities, which are selected through an annual CDBG application process.

Projects

Table 8 - Project Information

#	Project Name
1	ESG19 Los Angeles City
2	2019 - 2022 Alliance for Housing and Healing dba The Serra Project and Aid for AIDS CAH19F005 (AHH)
3	2019 - 2022 APLA Health & Wellness CAH19F005 (APLA)
4	2019 - 2022 City of Los Angeles CAH19F005 (LACity)
5	2019 - 2022 City of Pasadena CAH19F005 (PAS)
6	2019 - 2022 Foothill AIDS Project CAH19F005 (FAP)
7	2019 - 2022 Hollywood Community Housing Corporation CAH19F005 (HCHC)
8	2019 - 2022 Housing Authority of the City of Long Beach CAH19F005 (HACLB)
9	2019 - 2022 Housing Authority of the City of Los Angeles CAH19F005 (HACLA)
10	2019 - 2022 Housing Authority of the County of Los Angeles CAH19F005 (HACoLA)
11	2019 - 2022 Inner City Law Center CAH19F005 (ICLC)
12	2019 - 2022 Pets are Wonderful Support CAH19F005 (PAWS)
13	2019 - 2022 Project New Hope CAH19F005 (PNH)
14	2019 - 2022 Shelter Partnership CAH19F005 (SP)

#	Project Name
15	2019 - 2022 Single Room Occupancy Housing Corporation CAH19F005 (SRO)
16	2019 - 2022 Tarzana Treatment Centers CAH19F005 (TTC)
17	2019 - 2022 The People Concern CAH19F005 (PC)
18	2019 - 2022 Volunteers of America of Los Angeles CAH19F005 (VOALA)
19	2019 - 2022 West Hollywood Community Housing Corporation CAH19F005 (WHCHC)
20	AFFORDABLE HOUSING MANAGED PIPELINE AND PROGRAM DELIVERY
21	AGING DEPARTMENT
22	AGING SERVICES DELIVERY SYSTEM
23	ALGIN SUTTON POOL
24	AMISTAD DE LOS ANGELES RESTORATION
25	BCA PREVAILING WAGE LABOR COMPLIANCE SERVICE
26	BUILDING IMPROVEMENT FUND (FAMILY SOURCE NONPROFIT OWNED)
27	CELES KING III POOL REPLACEMENT
28	CENTRAL JEFFERSON GREENING ALLEY AND MURAL
29	CHILDREN'S SAVINGS ACCOUNT (CSA)
30	CITY ATTORNEY RESIDENTIAL ENFORCEMENT (CARE)
31	CITY ATTORNEY TASK FORCE FOR APARTMENT & RENTAL PROPERTIES (TARP)
32	CITYWIDE TRAINING ON CDBG ADMINISTRATION
33	CLINICA ROMERO TRANSFORMATION PROJECT
34	CODE ENFORCEMENT (CITYWIDE PACE)
35	DISPLACEMENT PREVENTION RIGHT TO COUNSEL
36	DOMESTIC VIOLENCE SHELTER IMPROVEMENT CAPITAL PROJECT
37	DOMESTIC VIOLENCE SHELTER OPERATIONS
38	DULAN'S SOUL FOOD RESTAURANT PROJECT
39	ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT
40	ECONOMIC DEVELOPMENT PROGRAM DELIVERY
41	ELYSIAN VALLEY LIGHTING PROJECT PHASE VII
42	FAIR HOUSING
43	FAMILYSOURCE CENTERS
44	GRID 110
45	HEALTHY NEIGHBORHOOD MARKET NETWORK PROGRAM
46	HERMON PARK PLAYGROUND
47	HOMEBOY INDUSTRIES PARKING LOT IMPROVEMENTS
48	HOMEOWNERSHIP ASSISTANCE
49	INFORMATION SYSTEMS IMPROVEMENTS FOR CDBG ADMINISTRATION
50	INQUILINOS UNIDOS - TENANT OUTREACH
51	JAMES WOOD MEMORIAL COMMUNITY CENTER
52	JEDI ZONE FACADE IMPROVEMENT PROGRAM
53	KESWICK POCKET PARK

#	Project Name
54	LA BUSINESS SOURCE PROGRAM
55	LA POSADA HOUSING REHABILITATION
56	LA'S BEST EXPANDED HOURS IN PROMISE ZONES
57	LAHSA - HOMELESS EMERGENCY SHELTER AND SERVICES
58	LAHSA TECHNICAL ASSISTANCE
59	LEAD HAZARD REMEDIATION AND HEALTHY HOMES PROGRAM
60	LINCOLN PARK PLAYGROUND
61	LOS ANGELES CLEANTECH INCUBATOR
62	LOS ANGELES HOUSING & COMMUNITY INVESTMENT DEPARTMENT (HCIDLA) ADMINISTRATION
63	LOUISE PARK ADA RESTROOM IMPROVEMENTS
64	MACARTHUR PARK IMPROVEMENTS
65	NEIGHBORHOOD FACILITY IMPROVEMENTS PROGRAM DELIVERY
66	NEIGHBORHOOD STABILIZATION STUDY FOR SOUTH LA
67	NORTH HOLLYWOOD AREA 3 STREET LIGHTING PROJECT
68	PACOIMA COMMUNITY CENTER REHABILITATION (EL NIDO FSC)
69	PANORAMA CITY CD 6 STREET LIGHTING PROJECT
70	PICO UNION POCKET PARK
71	RICHARDSON FAMILY PARK PLAYGROUND
72	ROSE HILLS RECREATION CENTER HVAC & PLAYGROUND
73	SABIO ENTERPRISES - MICROENTERPRISE INCUBATOR
74	SEE-L.A. FOOD BUSINESS INCUBATOR
75	SHELTER PARTNERSHIP HOMELESS SERVICES
76	SINGLE FAMILY REHABILITATION - HANDYWORKER
77	SKID ROW COMMUNITY SPACE - LA MISSION
78	SKID ROW COMMUNITY SPACE - MIDNIGHT MISSION
79	SKID ROW COMMUNITY SPACE - SAINT VINCENT DE PAUL OF LOS ANGELES
80	SKID ROW COMMUNITY SPACE - SOCIAL MODEL RECOVERY SYSTEMS INC
81	SKID ROW COMMUNITY SPACE - THE PEOPLE CONCERN
82	SKID ROW COMMUNITY SPACE - UNION RESCUE MISSION
83	SKID ROW NEIGHBORHOOD IMPROVEMENTS
84	SLUM & BLIGHT STUDIES: CENTRAL AVE. HISTORIC DISTRICT & SKID ROW
85	SUMMIT VIEW SIDEWALK/PUBLIC IMPROVEMENT CONSTRUCTION
86	SUN VALLEY STREET LIGHTING
87	URGENT REPAIR PROGRAM
88	VALLEY PARK PLAZA IMPROVEMENTS
89	VERMONT SQUARE LIBRARY IMPROVEMENTS
90	WATTS SKATE PARK
91	WEINGART EAST LA YMCA RENOVATION

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The City of Los Angeles acknowledges the hardships of its residents; as such, it is committed to reducing and prevention homelessness, displacement, and crisis experiences as well as providing opportunities for low-income stakeholders to prosper with living wage jobs, livable neighborhoods, and services that enhance their lives. Projects that directly or most address these goals receive priority over others.

Geographically, projects that seek to uplift locations with high concentrations of lower-income individuals are also granted priority. Areas with high concentrations of homeless individuals, the Los Angeles Promise Zones, and the Racially/Ethnically Concentrated Areas of Poverty (R/ECAPs) are all locations that are granted priority allocations as projects in those areas would offer the most improvement. While not defined the same, there is great overlap of all three definitions within certain parts of the city.

The majority of city residents are renters and nearly two-thirds pay more than 30% of their gross monthly income for housing costs. The longstanding mismatch of incomes and housing costs continues, as rents and home prices rise faster than incomes. While the number of homeless persons in Los Angeles has fallen for the first-time in years, by 6%, this progress is by no means a victory as Los Angeles struggles to fund and build affordable housing for the 31,000 homeless individuals still in need and the countless more who are a single unfortunate event away from entering homelessness.

Because so many renters in Los Angeles are cost-burdened, a great number of Angelenos are at risk of losing their housing and possibly entering homelessness. Additionally, while the City is building new affordable housing, it must also contend with properties not renewing affordability contracts, old affordable housing being demolished for market-rate properties, affordable housing falling into disrepair, and the perpetually rising cost of living in Los Angeles. The City has adopted a Housing First strategy, it sees lack of affordable housing as the main driver for most obstacles addressing needs, which itself faces a multitude of obstacles including NIMBYism, rising development costs, and finite funding.

AP-38 Project Summary

Project Summary Information

#	Information Item	Answer
1	Project Name	ESG19 Los Angeles City
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	ESG: \$4,552,484
	Description	The City Emergency Solutions Grant (ESG) funds are provided to the Los Angeles Homeless Services Authority (LAHSA). Fund will be used for the Winter Shelter Program, the Emergency Shelter and Services program, the Oasis Day Center and homeless rapid rehousing programs as well as HMIS activities.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	5,000 or more homeless individuals will benefit
	Location Description	citywide
2	Planned Activities	Emergency shelter, rapid rehousing, HMIS and administration
	Project Name	2019 - 2022 Alliance for Housing and Healing dba The Serra Project and Aid for AIDS CAH19F005 (AHH)
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	HOPWA: \$5,761,879
	Description	Will provide residential service coordination and scattered sites services
	Target Date	6/30/2020

#	Information Item	Answer
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Facility-based housing subsidy assistance, permanent housing placement, STRMU and supportive services
3	Project Name	2019 - 2022 APLA Health & Wellness CAH19F005 (APLA)
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	HOPWA: \$1,555,708
	Description	Will provide facility based housing subsidy assistance and supportive services
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Facility based housing subsidy assistance, supportive and Project Sponsor admin
4	Project Name	2019 - 2022 City of Los Angeles CAH19F005 (LACity)
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	HOPWA: \$250,000

#	Information Item	Answer
	Description	The City of Los Angeles HCIDLA will use HOPWA funds for computer and data programming enhancements that will increase service coordination in the HOPWA program.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	NA
	Planned Activities	Housing Information Services
5	Project Name	2019 - 2022 City of Pasadena CAH19F005 (PAS)
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	HOPWA: \$180,670
	Description	Will provide facility based housing and supportive services
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
6	Planned Activities	Will provide tenant-based rental assistance
	Project Name	2019 - 2022 Foothill AIDS Project CAH19F005 (FAP)
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	HOPWA: \$1,321,934

#	Information Item	Answer
	Description	Will provide facility based housing subsidy assistance and supportive services
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Will provide facility based housing subsidy assistance and supportive services
7	Project Name	2019 - 2022 Hollywood Community Housing Corporation CAH19F005 (HCHC)
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	HOPWA: \$252,000
	Description	Will provide supportive services
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Will provide supportive services
8	Project Name	2019 - 2022 Housing Authority of the City of Long Beach CAH19F005 (HACLB)
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence

#	Information Item	Answer
	Needs Addressed	Homelessness reduction and prevention
	Funding	HOPWA: \$1,250,000
	Description	Will provide tenant based rental assistance and supportive services
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Tenant based rental assistance and supportive services
9	Project Name	2019 - 2022 Housing Authority of the City of Los Angeles CAH19F005 (HACLA)
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	HOPWA: \$3,333,283
	Description	Will provide tenant based rental assistance and supportive services
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Tenant based rental assistance and supportive services
10	Project Name	2019 - 2022 Housing Authority of the County of Los Angeles CAH19F005 (HACoLA)
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence

#	Information Item	Answer
	Needs Addressed	Homelessness reduction and prevention
	Funding	HOPWA: \$410,000
	Description	Will provide tenant based rental assistance
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Will provide low income persons with HIV/AIDS with tenant based rental assistance
11	Project Name	2019 - 2022 Inner City Law Center CAH19F005 (ICLC)
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	HOPWA: \$351,200
	Description	The Inner City Law Center will provide legal services
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Supportive (Legal) Services
12	Project Name	2019 - 2022 Pets are Wonderful Support CAH19F005 (PAWS)
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention

#	Information Item	Answer
	Funding	HOPWA: \$647,692
	Description	Pets are Wonderful support will provide supportive services and housing information services
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	PAWSLA will provide housing information services and animal advocacy
13	Project Name	2019 - 2022 Project New Hope CAH19F005 (PNH)
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	HOPWA: \$838,142
	Description	Will provide facility based housing assistance and supportive services
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Will provide facility based housing subsidy assistance and one-on-one supportive services
14	Project Name	2019 - 2022 Shelter Partnership CAH19F005 (SP)
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention

#	Information Item	Answer
	Funding	HOPWA: \$100,000
	Description	Shelter Partnership will provide technical assistance to the HOPWA Program as well as subsidy assistance and resource identification
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Technical assistance, resource identification and subsidy assistance
	Planned Activities	Technical assistance, resource identification and subsidy assistance
15	Project Name	2019 - 2022 Single Room Occupancy Housing Corporation CAH19F005 (SRO)
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	HOPWA: \$889,000
	Description	SRO Housing Corporation will provide facility based housing subsidy assistance and supportive services (residential service coordination)
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	Metro and Downtown East
	Planned Activities	Facility based housing subsidy assistance and supportive services
16	Project Name	2019 - 2022 Tarzana Treatment Centers CAH19F005 (TTC)
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention

#	Information Item	Answer
	Funding	HOPWA: \$1,435,158
	Description	Tarzana Treatment Centers will provide Facility Based Housing Subsidy Assistance and Supportive Services
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Facility Based Housing Subsidy Assistance and Supportive Services
17	Project Name	2019 - 2022 The People Concern CAH19F005 (PC)
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	HOPWA: \$699,654
	Description	The People Concern (formerly LAMP) will provide facility based housing subsidy assistance and supportive services
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
18	Project Name	2019 - 2022 Volunteers of America of Los Angeles CAH19F005 (VOALA)
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention

#	Information Item	Answer
	Funding	HOPWA: \$345,756
	Description	Provision of scattered site master leasing services
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Scattered site master leasing and administrative activities
19	Project Name	2019 - 2022 West Hollywood Community Housing Corporation CAH19F005 (WHCHC)
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	HOPWA: \$110,408
	Description	Provide Residential Supportive Services (Service Coordination) for the HOPWA program
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Supportive Services
20	Project Name	AFFORDABLE HOUSING MANAGED PIPELINE AND PROGRAM DELIVERY
	Target Area	
	Goals Supported	Develop affordable housing for homeless/low-income
	Needs Addressed	Homelessness reduction and prevention

#	Information Item	Answer
	Funding	CDBG: \$2,402,811 HOME: \$29,427,721
	Description	The Affordable Housing Managed Pipeline (AHMP) is a key component of the City's Affordable Housing program. It will support the preservation and production of affordable rental housing by using HOME funds predevelopment, acquisition, construction, rehabilitation and refinancing. Specific projects are selected through Notice of Funding Opportunity (NOFA) process. CDBG and HOME funds will also pay for program delivery costs of specific eligible projects financed under this project. Program delivery costs are for staff to conduct financial analysis, environmental and architectural reviews and other development tasks. Program delivery costs must be charged to CDBG eligible projects via work order numbers.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	300 extremely low income households will benefit
	Location Description	Citywide
	Planned Activities	Specific affordable housing construction project will be selected through NOFA
21	Project Name	AGING DEPARTMENT
	Target Area	
	Goals Supported	Help low-income families to stabilize economically
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$295,178
	Description	THE FUNDING PROVIDED WILL SUPPORT THE LOS ANGELES DEPARTMENT OF AGING'S (LADOA) ADMINISTRATION OF THE AGING SERVICES DELIVERY SYSTEM, INCLUDING THE EVIDENCE BASED PROGRAM, AND THE EMERGENCY ALERT RESPONSE SYSTEM (EARS) PROGRAM. THESE PROGRAMS ARE ADMINISTERED BY THE LADOA THROUGH CONTRACTUAL MONITORING, BUDGETARY ASSISTANCE, TECHNICAL ASSISTANCE, AND OUTREACH SUPPORT. PLEASE NOTE THIS FUNDING SUPPORTS THE MAYOR'S GOAL 6.

#	Information Item	Answer
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	221 N FIGUEROA ST 500 LOS ANGELES CA 90012
	Planned Activities	CDBG FUNDING WILL BE USED TO SUPPORT ADMINISTRATION OF DEPARTMENTAL CDBG-FUNDED PROGRAMS WITH CONTRACTUAL OBLIGATIONS TO THE CITY, INCLUDING REVIEW OF FUNDING LEVELS AND EXPENDITURES. THIS ALSO INCLUDES PROGRAM PERFORMANCE MONITORING.
22	Project Name	AGING SERVICES DELIVERY SYSTEM
	Target Area	
	Goals Supported	Help low-income families to stabilize economically
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$550,000
	Description	THE AGING SERVICES DELIVERY SYSTEM PROGRAMS CONSISTS OF TECHNICAL ASSISTANCE FOR EVIDENCE BASED PROGRAMS, EVIDENCE-BASED PROGRAMS AND THE EMERGENCY ALERT RESPONSE SYSTEM (EARS) PROGRAM. THESE PROGRAMS ARE DESIGNED TO MEET THE INDIVIDUAL NEEDS OF SENIORS THAT ARE OF LOW-TO-MODERATE INCOME; AND HAVE PHYSICAL AND/OR HEALTH PROBLEMS; OR MAY BE HOMEBOUND AND HAVE A NEED FOR EMERGENCY MEDICAL SERVICES. PLEASE NOTE THIS PROJECT IS A PART OF THE MAYOR'S GOAL 6C
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	1191

#	Information Item	Answer
	Location Description	221 N FIGUEROA ST 500 LOS ANGELES CA 90012 17400 W VICTORY BLVD VAN NUYS CA 91316 13300 VICTORY BLVD 354 VAN NUYS CA 91401 675 S CARONDELET ST LOS ANGELES CA 90057 5170 SANTA MONICA BLVD LOS ANGELES CA 90028 10950 S SOUTH CENTRAL AVE LOS ANGELES CA 90059 1371 EUBANK AVE WILMINGTON CA 90744 27475 N MEADOWBROOK RD NOVI CA 48377 732 W MOTT ST 150 SAN FERNANDO CA 91340 401 N GARFIELD AVE MONTEBELLO CA 90640 3580 WILSHIRE BOULEVARD BLVD 700 LOS ANGELES CA 90010 1527 E 4TH ST 250 SANTA MONICA CA 90401
	Planned Activities	CDBG FUNDS WILL BE PROVIDED TO NONPROFIT ORGANIZATIONS AND CONTRACTORS FOR OPERATING EXPENSES SUCH AS STAFF SALARIES AND SUPPLIES TO PROVIDE EVIDENCE BASED PROGRAM SERVICES AND EMERGENCY ALERT RESPONSE SYSTEM DEVICES TO SENIOR RESIDENTS.
23	Project Name	ALGIN SUTTON POOL
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$1,000,000
	Description	THIS PROJECT WILL CONSTRUCT AND DEMOLISH EXISTING 50'X150' POOL AND REPLACE WITH 75'X120' POOL TO INCLUDE NEW DECK, SHADE STRUCTURES, FENCING, SECURITY LIGHTING, AND SPLASH PAD. POOL EQUIPMENT ROOM WILL BE RENOVATED AND NEW EQUIPMENT WILL BE INSTALLED. CDBG FUNDS WILL PAY FOR THE COST OF CONSTRUCTION MATERIALS, CONTRACTUAL SERVICES FOR CONSTRUCTION, AND CITY STAFF INVOLVING THE DESIGN AND CONSTRUCTION/INSTALLATION.
	Target Date	8/31/2020

#	Information Item	Answer
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	ALGIN SUTTON POOL 8800 S HOOVER ST LOS ANGELES CA 90044
	Planned Activities	CONSTRUCTION OF NEW OR ENHANCED FACILITIES
24	Project Name	AMISTAD DE LOS ANGELES RESTORATION
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Homelessness reduction and prevention
	Funding	CDBG: \$1,500,000
	Description	This project includes: the rehabilitation of a former four story hotel (69 existing bedrooms and bathrooms), replacement of all existing plumbing, mechanical and electrical systems (including all doors and windows), replacement of fire alarm system and elevator, the design and build of three bedrooms, and a community restroom and shower in the basement. It also includes the rehabilitation of the mop closets and conversion of abandoned community restrooms to electrical and storage rooms on each floor. CDBG funds would be used for Phase One as well as most of Phase Two.
	Target Date	12/31/2022
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	AMISTAD DE LOS ANGELES RENOVATION 3745 S GRAND AVE LOS ANGELES CA 90007
	Planned Activities	Rehabilitation of a former four story hotel
25	Project Name	BCA PREVAILING WAGE LABOR COMPLIANCE SERVICE
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods

#	Information Item	Answer
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$37,474
	Description	Labor compliance monitoring services are provided to HCIDLA on Neighborhood Improvement projects implemented by nonprofit agencies. CDBG will pay 20% of a Senior Management Analyst I salary including GASP and related costs who will provide labor compliance monitoring. Staff costs will be charged to work order numbers associated with the eligible CDBG funded Neighborhood Improvement projects. Program Delivery activities associated with the work order numbers will be established to charge staff and related costs based on time spent on the activity.
	Target Date	7/31/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Provide labor compliance monitoring services
26	Project Name	BUILDING IMPROVEMENT FUND (FAMILY SOURCE NONPROFIT OWNED)
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$2,734,425
	Description	CONSTRUCTION REHAB TO MAKE PRIVATELY-OWNED FAMILYSOURCE FACILITIES ACCESSIBLE IN ACCORDANCE WITH FEDERAL AND STATE ADA STANDARDS. A CERTIFIED ACCESS SPECIALIST HAS EVALUATED THE FACILITIES AND IDENTIFIED VARIOUS ITEMS THAT NEED TO BE UPGRADED. THE DEPT OF GENERAL SERVICES (GSD) HAS PROVIDED ESTIMATES TO DO THE WORK. CDBG FUNDS WILL BE USED TO PURCHASE CONSTRUCTION MATERIALS AND PAY FOR GSD STAFF AND/OR GSD CONTRACTORS TO PERFORM WORK.
	Target Date	6/30/2023

#	Information Item	Answer
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	ALL PEOPLE'S COMMUNITY CENTER 822 E 20TH ST LOS ANGELES CA 90011; EL CENTRO DEL PUEBLO 1157 LEMOYNE ST LOS ANGELES CA 90026; TOBERMAN NEIGHBORHOOD CENTER 131 N GRAND AVE SAN PEDRO CA 90731; PF BRESEE FOUNDATION 184 S BIMINI PL LOS ANGELES CA 90004; NEW ECONOMICS FOR WOMEN 21400 SATICOY ST CANOGA PARK CA 91304; EL CENTRO DEL PUEBLO 1824 W SUNSET BLVD LOS ANGELES CA 90026
	Planned Activities	Rehabilitation of six community facilities owned by subrecipients
27	Project Name	CELES KING III POOL REPLACEMENT
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$2,000,000
	Description	Replacement of the existing year-round Celes King III indoor pool/bathhouse and the gym at the Rancho Cienega Sports Complex. CDBG funds will pay for the planning, design, permit fees, salaries, construction to replace the pool/bathhouse and gym at this sports complex in South Los Angeles and other incidental construction materials/items related to the project.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	CELES KING III POOL REPLACEMENT 5001 W RODEO ROAD LOS ANGELES CA 90016
	Planned Activities	Construction of new and enhanced facilities
	Project Name	CENTRAL JEFFERSON GREENING ALLEY AND MURAL

#	Information Item	Answer
28	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$957,486
	Description	The Trust for Public Land, a non-profit organization, will implement a multi-benefit Green Alley Network project to improve 100 blocks of South LA. The Green Alley Network project will infiltrate storm water into an aquifer, prevent flooding, cool the urban heat island effect, provide fresh fruit, and beautify with murals, landscaping and street trees. The CDBG funds would specifically be used for project management, planning and community design done by the trust for public land, engineering consultants and construction. The multi-benefit elements to be constructed include: high-albedo concrete, permeable pavers, infiltration trenches, a dry well system, plantings of vines and trees, street trees, interpretive signage and murals.
	Target Date	12/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	CENTRAL JEFFERSON GREEN ALLEY NETWORK 1319 E 41ST ST LOS ANGELES CA 90011
	Planned Activities	Funding project management, planning and community design; Construction of high-albedo concrete, permeable pavers, infiltration trenches, a dry well system, plantings of vines and trees, street trees, interpretive signage and murals
29	Project Name	CHILDREN'S SAVINGS ACCOUNT (CSA)
	Target Area	
	Goals Supported	Improve local economy for low income residents
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$330,000

#	Information Item	Answer
	Description	CDBG FUNDS WILL BE USED TO PROVIDE FOR STAFF TO ESTABLISH AND DESIGN KEY PARTS OF THE PROGRAM AND LAUNCH THE PROGRAM WITH AN INITIAL GROUP OF PARTICIPATING SCHOOLS. CSA IS A LONG-TERM SAVINGS ACCOUNTS THAT HELP CHILDREN FROM LOW-INCOME BACKGROUNDS BUILD SAVINGS FOR THE FUTURE (COLLEGE).
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	25
	Location Description	1200 W 7TH ST LOS ANGELES CA 90017
	Planned Activities	CDBG FUNDS WILL BE USED TO PROVIDE FOR STAFF TO ESTABLISH AND DESIGN KEY PARTS OF THE PROGRAM AND LAUNCH THE PROGRAM WITH AN INITIAL GROUP OF PARTICIPATING SCHOOLS.
30	Project Name	CITY ATTORNEY RESIDENTIAL ENFORCEMENT (CARE)
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$150,000
	Description	The City Attorney Residential Enforcement (CARE) team receives referrals from partner agencies such as Health, Fire, and Building & Safety to address enforcement on code violations such as hoarding, trash & debris, illegal construction, graffiti, etc. The City Attorney gains compliance through hearings, researching law, & monitoring terms of probation. CDBG funds are used to pay for city staff costs for time spent on enforcement for properties located in CDBG-eligible areas. CDBG funding for CARE covers personnel, contractual services and related costs for time spent on enforcement of code violations on properties located in CDBG-eligible areas.
	Target Date	6/30/2020

#	Information Item	Answer
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Funding city staff costs, personnel, contractual services, and related costs
31	Project Name	CITY ATTORNEY TASK FORCE FOR APARTMENT & RENTAL PROPERTIES (TARP)
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$450,000
	Description	The Task Force for Apartment & Rental Properties (TARP) team receives referrals from partner agencies such as Health, Fire, and Housing to address enforcement on code violations involving multi-family properties and owner-occupied duplexes. The City Attorney gains compliance through hearings, researching law, & monitoring terms of probation. CDBG funds are used to pay for city staff costs for time spent on enforcement for properties located in CDBG-eligible areas. CDBG funding for TARP is entirely for personnel, contractual services and related costs.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Funding city staff costs, personnel, contractual services, and related costs
32	Project Name	CITYWIDE TRAINING ON CDBG ADMINISTRATION
	Target Area	
	Goals Supported	Improve local economy for low income residents

#	Information Item	Answer
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$60,000
	Description	CDBG ADMIN FUNDS TO PROVIDE CDBG 2 3-DAY TRAINING AND TRAINING RELATED COSTS FOR 80 PROGRAM ADMINISTRATION CITY STAFF. CDBG ADMIN FUNDS TO PROVIDE 2 3-DAY TRAINING AND TRAINING RELATED COSTS FOR 80 PROGRAM ADMINISTRATION CITY STAFF
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	1200 W. 7th Street Los Angeles CA 90017
	Planned Activities	CDBG ADMIN FUNDS TO PROVIDE 2 3-DAY TRAINING AND TRAINING RELATED COSTS FOR 80 PROGRAM ADMINISTRATION CITY STAFF
33	Project Name	CLINICA ROMERO TRANSFORMATION PROJECT
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$400,000
	Description	The Transformation Project would allow us to provide a patient-centered team-based care model to an additional 1,200 new patients at our Boyle Heights (Marengo) clinic site. The project is divided into 3 Phases, the first includes a build out of conference rooms, 3 new medical exam rooms, and dental operatory redesign. Phase 2 and 3 include the build out of a nursing station/lab room, medical provider room, medical records, expanded reception area, and building a pharmacy store front. CDBG funds would support Phase 3 of the transformation project. This includes expanding and updating the reception area to build restroom and accommodate an increase in patients. This also includes building a ramp that is compliant with the American's with Disabilities Act (ADA) and the lobby restroom that will ensure we are compliant with California's Office of Statewide Health Planning and Development II Clinic Licensure requirements.

#	Information Item	Answer
	Target Date	12/31/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	CLINICA ROMERO 2032 MARENGO ST LOS ANGELES CA 90033
	Planned Activities	Expanding and updating the reception area to build restroom and accommodate an increase in patients; Building a ramp and lobby restroom
34	Project Name	CODE ENFORCEMENT (CITYWIDE PACE)
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$3,101,258
	Description	PACE is an intervention program designed to proactively seek out code violations within nine (9) designated service areas that meet the CDBG low and moderate income benefit. Inspectors identify graffiti, trash, illegal constructions and substandard dwellings. The program helps residents gain compliance, revitalize communities, increase public safety, reduce crime, and enhance economic growth and stability. CDBG funds will pay for salaries, expenses, and other related costs. Grant funds will be used to pay for building inspection services for the conservation of existing dwelling units. Funds will pay the salaries for the following: 2 sr. building mechanical inspectors; 11 building mechanical inspectors; 1 sr. administrative clerk; 2 administrative clerks. Funds will also pay for inspectors expenses associated with the program.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	

#	Information Item	Answer
	Planned Activities	Funding salaries, expenses, and other related costs (building inspection services and inspectors expenses associated with the program)
35	Project Name	DISPLACEMENT PREVENTION RIGHT TO COUNSEL
	Target Area	
	Goals Supported	Improve local economy for low income residents
	Needs Addressed	Homelessness reduction and prevention
	Funding	CDBG: \$937,000
	Description	PROVIDE STAFF FOR THE DEVELOPMENT AND IMPLEMENTATION OF A DISPLACEMENT PREVENTION RIGHT TO COUNSEL PILOT PROJECT IN LOS ANGELES, PROVIDING LEGAL REPRESENTATION FOR LOW-INCOME PEOPLE FACING EVICTION. LEGAL SERVICES HAVE BEEN PROVEN AN EFFICIENT USE OF RESOURCES, AS THEY PREVENT ILLEGAL EVICTIONS, INCREASE HOUSING STABILITY, REDUCE INFLOWS INTO HOMELESSNESS AND THE USE HOMELESS SERVICES.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	IT IS ESTIMATED THAT 50 FAMILIES WILL BENEFIT FROM THIS SERVICE.
	Location Description	CITYWIDE
36	Planned Activities	PROVIDE STAFF FOR THE DEVELOPMENT AND IMPLEMENTATION OF A DISPLACEMENT PREVENTION RIGHT TO COUNSEL PILOT PROJECT IN LOS ANGELES, PROVIDING LEGAL REPRESENTATION FOR LOW-INCOME PEOPLE FACING EVICTION. LEGAL SERVICES HAVE BEEN PROVEN AN EFFICIENT USE OF RESOURCES, AS THEY PREVENT ILLEGAL EVICTIONS, INCREASE HOUSING STABILITY, REDUCE INFLOWS INTO HOMELESSNESS AND THE USE HOMELESS SERVICES.
	Project Name	DOMESTIC VIOLENCE SHELTER IMPROVEMENT CAPITAL PROJECT
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention

#	Information Item	Answer
	Funding	CDBG: \$500,000
	Description	Domestic Violence Shelter Capitol Improvement project will improve habitability and assist in the overall maintenance improvements of facilities. Shelter upgrades and renovations along with ADA compliance will be based on overall needs assessment that may fall in line with American with Disabilities Act guidelines. Cost is to be determined and will be based on overall assessment of needs for upgrades and or renovations.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Improve habitability, safety, and overall quality of service of the shelter facilities
37	Project Name	DOMESTIC VIOLENCE SHELTER OPERATIONS
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	CDBG: \$2,727,584
	Description	PROVISION OF SAFE AND SECURE EMERGENCY AND TRANSITIONAL SHELTER, CASE MANAGEMENT AND RELATED SUPPORTIVE SERVICES TO DOMESTIC VIOLENCE SURVIVORS AND THEIR CHILDREN. SERVICES INCLUDE ASSISTING PERSONS IN CRISIS SITUATIONS BY PROVIDING INDIVIDUAL AND FAMILY COUNSELING, JOB SKILL DEVELOPMENT, JOB SEARCH ACTIVITIES, INCOME MANAGEMENT, OPPORTUNITIES FOR EDUCATION AND IMPROVED LITERACY TO ENSURE CLIENTS AND THEIR FAMILIES ARE EMOTIONALLY AND ECONOMICALLY SELF-SUFFICIENT.
	Target Date	6/30/2020

#	Information Item	Answer
	Estimate the number and type of families that will benefit from the proposed activities	APPROXIMATELY 1620 FAMILIES WILL BENEFIT FROM THE PROVIDED SERVICES.
	Location Description	CITYWIDE
	Planned Activities	SALARIES AND OTHER PROGRAM RELATED COSTS.
38	Project Name	DULAN'S SOUL FOOD RESTAURANT PROJECT
	Target Area	
	Goals Supported	Improve local economy for low income residents
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$190,000
	Description	PROJECT COMPRISES FACADE IMPROVEMENTS, INTERIOR RENOVATION AND EXPANSION OF THE EXISTING DULAN'S ON CRENSHAW RESTAURANT. THE PROJECT INCLUDES INTERIOR DEMOLITION AND IMPROVEMENTS, EXTERIOR WALLS ON THE MAIN ENTRY FACADE AND ALONG WESTMOUNT AVENUE ARE REFINISHED, AND EXISTING EXTERIOR WINDOWS AND DOORS ARE REPLACED WITH NEW. THE DINING ROOM IS EXPANDED WITH ADDITION OF APPROXIMATELY 230 SQUARE FEET. THE EXISTING STREET PATIO SPACE IS REFINISHED.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	20 JOBS CREATED OR RETAIN
	Location Description	4853 CRENSHAW BLVD LOS ANGELES CA 90043
	Planned Activities	JOBS CREATED OR RETAINED AND BUSINESS ASSISTANCE
39	Project Name	ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT
	Target Area	
	Goals Supported	Help low-income families to stabilize economically

#	Information Item	Answer
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$2,498,220
	Description	Funding is for staff salaries, fringe benefits, rent, and some costs related to administration of CDBG activities, including program planning; project coordination; monitoring of sub-recipients. Staff work in the following divisions within the department: Executive Management, Administrative Services, Economic Development, Financial Management, Human Resources, Information Technology, and Workforce Development.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	1200 West 7th Street
	Planned Activities	Funding for EWDD administrative costs ensures that there is sufficient grant recipient staff providing program management, oversight, and coordination. This ensures CDBG activities are in compliance with applicable regulations and requirements as well as performing effectively.
40	Project Name	ECONOMIC DEVELOPMENT PROGRAM DELIVERY
	Target Area	
	Goals Supported	Improve local economy for low income residents
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$1,285,567
	Description	FUNDS WILL BE USED FOR STAFF COSTS TO PROVIDE DIRECT ASSISTANCE TO FOR-PROFIT BUSINESSES ENGAGED IN ECONOMIC DEVELOPMENT ACTIVITIES. WORK INCLUDES, BUT IS NOT LIMITED TO, PROVIDING BUSINESSES WITH VARIOUS FORMS OF FINANCIAL ASSISTANCE AND TECHNICAL ASSISTANCE, BUSINESS TAX INCENTIVES, AND GRANT FUNDS.
	Target Date	

#	Information Item	Answer
	Estimate the number and type of families that will benefit from the proposed activities	46 JOBS
	Location Description	
	Planned Activities	46 JOBS CREATED OR RETAINED
41	Project Name	ELYSIAN VALLEY LIGHTING PROJECT PHASE VII
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$740,706
	Description	This Project will construct 35 new street lights in a residential area of Elysian Valley. Grant funds will pay for design and construction costs, while maintenance will be assessed to property owners. The benefiting neighborhoods will have a modern LED lighting system that provides uniform lighting levels on the street and sidewalk. Property owners, low and moderate income residents, pedestrians and motorists will benefit from this project by the improved livability of their neighborhood. CDBG funds will pay for the design and construction costs of installing 35 street lights in a residential area of Elysian Valley.
	Target Date	12/31/2022
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Funding the design and construction of installing street lights in a residential area of Elysian Valley
42	Project Name	FAIR HOUSING
	Target Area	

#	Information Item	Answer
	Goals Supported	Improve local economy for low income residents
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$510,500
	Description	This is a HUD-mandated program to affirmatively further fair housing, handle housing discrimination cases, outreach and referrals. Provides services to residents including investigations of alleged housing discrimination complaints based on violations of federal, state and local laws; remedies for valid complaints; multi-lingual outreach and education to residents and housing providers; multi-lingual property management training; and training for City staff.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	1200 West 7th St Los Angeles CA 90017
	Planned Activities	CDBG FUNDS WILL BE USED TO PAY ONE CONTRACT AGENCY SELECTED VIA AN RFP PROCESS TO HANDLE HOUSING DISCRIMINATION CASES, OUTREACH, AND REFERRALS.
43	Project Name	FAMILYSOURCE CENTERS
	Target Area	
	Goals Supported	Improve local economy for low income residents
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$5,761,227
	Description	The city's FamilySource Centers will provide a continuum of core services including, but not limited to multi-benefit screening, employment support, financial literacy, adult education, parenting classes, computer literacy, child care, and legal services designed to assist low income families in increasing their family income and economic opportunities, as well as various youth services designed to improve academic achievement.
	Target Date	6/30/2020

#	Information Item	Answer
	Estimate the number and type of families that will benefit from the proposed activities	40,000
	Location Description	822 E 20TH ST LOS ANGELES CA 90011 4927 HUNTINGTON DR 200 LOS ANGELES CA 90032 184 S BIMINI PL LOS ANGELES CA 90004 2130 E FIRST ST LOS ANGELES CA 90033 2069 W SLAUSON AVE LOS ANGELES CA 90047 6946 VAN NUYS BLVD 220 LOS ANGELES CA 91405 915 W MANCHESTER AVE LOS ANGELES CA 90044 1212 E 108TH ST LOS ANGELES CA 90059 1075 N WESTERN AVE 110 LOS ANGELES CA 90029 2116 ARLINGTON AVE 200 LOS ANGELES CA 90018 501 S BIXEL ST LOS ANGELES CA 90017 1824 W SUNSET BLVD LOS ANGELES CA 90026 11243 GLENOAKS BLVD 2 PACOIMA CA 91331 610 CALIFORNIA AVE VENICE CA 90291 21400 SATICOY ST CANOGA PARK CA 91405 131 N GRAND AVE SAN PEDRO CA 90731
	Planned Activities	CDBG FUNDS WILL BE SPENT BY SUB-RECIPIENTS ON SALARIES, FACILITIES AND OTHER PROGRAM COSTS.
44	Project Name	GRID 110
	Target Area	
	Goals Supported	Improve local economy for low income residents
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$425,000

#	Information Item	Answer
	Description	CDBG FUNDS WILL BE USED FOR OPERATING COSTS INCLUDING SALARIES, RENT, TECHNOLOGY SERVICES (INTERNET/WEBSITE HOSTING/EMAIL ACCESS), OUTREACH AND MARKETING, OTHER COSTS (ACCOUNTING, ETC.)
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	13 JOBS
	Location Description	800 WILSHIRE BLVD 200 LOS ANGELES CA 90017 GRID 110 WILL SERVE TECHNOLOGY MICRO ENTERPRISES IN THE DOWNTOWN LOS ANGELES AREA AND SOUTH LOS ANGELES.
	Planned Activities	JOBS CREATED OR RETAINED
45	Project Name	HEALTHY NEIGHBORHOOD MARKET NETWORK PROGRAM
	Target Area	
	Goals Supported	Improve local economy for low income residents
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$500,000
	Description	CDBG FUNDS WILL BE USED TO PAY FOR OPERATING COSTS OF THE FOOD POLICY COUNCIL AND ADMINISTRATION COSTS OF THE FISCAL AGENT, COMMUNITY PARTNERS, TO PROVIDE TECHNICAL ASSISTANCE, ADVICE AND BUSINESS SUPPORT SERVICES TO OWNERS OF MICROENTERPRISES.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	10 BUSINESS ASSISTED
	Location Description	CITYWIDE
	Planned Activities	BUSINESS ASSISTED
46	Project Name	HERMON PARK PLAYGROUND
	Target Area	

#	Information Item	Answer
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$400,000
	Description	Renovate existing playground including shade canopies, site amenities and path of travel. CDBG funds will pay for all costs associated with the renovation of the existing play area, contractual services for construction, construction materials, design, permits, inspection, and related costs involving the design and construction/installation of new children's playground apparatus, shade canopies, path of travel and related amenities.
	Target Date	12/31/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	HERMON PARK 5566 E VIA MARISOL ST LOS ANGELES CA 90042
	Planned Activities	Renovation of the existing play area, design and construction/installation of new children's playground apparatus, shade canopies, path of travel and related amenities
47	Project Name	HOMEBOY INDUSTRIES PARKING LOT IMPROVEMENTS
	Target Area	
	Goals Supported	Improve local economy for low income residents
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$150,000
	Description	HOMEBOY INDUSTRIES WILL IMPROVE ITS PARKING LOT LOCATED AT MAIN STREET FOR SAFETY AND USABILITY FOR BOTH COMMUNITY CLIENTS AND EMPLOYEES. THE IMPROVEMENTS INCLUDE, BUT ARE NOT LIMITED TO NEW PAVEMENT OF ALL SURFACE PARKING LOT, PURCHASE AND INSTALL A NEW GATE AND FENCE, AND ADDITIONAL LIGHTING FOR SAFETY CONCERNS.
	Target Date	6/30/2020

#	Information Item	Answer
	Estimate the number and type of families that will benefit from the proposed activities	50
	Location Description	917 N MAIN ST LOS ANGELES CA 90012
	Planned Activities	INFRASTRUCTURE
48	Project Name	HOMEOWNERSHIP ASSISTANCE
	Target Area	
	Goals Supported	Develop affordable housing for homeless/low-income
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$862,020 HOME: \$5,940,000
	Description	HCID provides purchase assistance loans, and/or Mortgage Credit Certificates (MCCs), combined with first-lien mortgages from participating lenders, to low-and-moderate-income first-time homebuyers to assist in the purchase of homes in the City. The Program seeks to increase the City's homeownership rate, stabilize neighborhoods, foster partnerships with public and private organizations, leverage funds, and prevent foreclosed properties from destabilizing neighborhoods. CDBG funds requested will pay for program delivery costs, including non-discretionary salary changes, for HCID staff to make loans to eligible first-time homebuyers with other state and federal resources that have been applied for and received for that purpose. All homebuyers assisted by staff paid with these resources will meet CDBG eligibility rules.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	

#	Information Item	Answer
	Planned Activities	Program delivery costs for HCID staff to make loans to eligible first-time homebuyers with other state and federal resources
49	Project Name	INFORMATION SYSTEMS IMPROVEMENTS FOR CDBG ADMINISTRATION
	Target Area	
	Goals Supported	Improve local economy for low income residents
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$100,000
	Description	Funding to be used to develop and enhance tracking systems and automation to administer the CDBG grant
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	1200 W. 7th St LA CA 90017
50	Planned Activities	
	Project Name	INQUILINOS UNIDOS - TENANT OUTREACH
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	CDBG: \$150,000
	Description	ASSISTS LOW-INCOME TENANTS WITH AFFORDABLE HOUSING ISSUES INCLUDING EVICTION PREVENTION, HOMELESS PREVENTION/REDUCTION, LEAD POISONING EDUCATION, AND BRIDGE HOUSING.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	APPROXIMATELY 50 FAMILIES WILL BENEFIT FROM THE PROVIDED SERVICES.

#	Information Item	Answer
	Location Description	1709 W. 8TH ST. LOS ANGELES, CA 90017
	Planned Activities	ASSISTS LOW-INCOME TENANTS WITH AFFORDABLE HOUSING ISSUES INCLUDING EVICTION PREVENTION, HOMELESS PREVENTION/REDUCTION, LEAD POISONING EDUCATION, AND BRIDGE HOUSING.
51	Project Name	JAMES WOOD MEMORIAL COMMUNITY CENTER
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$200,000
	Description	THE CDBG FUNDS WILL BE USED FOR FACILITY RENOVATIONS: REPLACE INTERIOR, FLOORING AND TREAD, INTERIOR PAINTING, ROOF REPLACEMENT AND INSTALLATION OF NEW SECURITY SYSTEM.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	JAMES WOOD COMMUNITY CENTER 400 E 5TH ST LOS ANGELES CA 90013
52	Planned Activities	FACILITY RENOVATIONS
	Project Name	JEDI ZONE FACADE IMPROVEMENT PROGRAM
	Target Area	
	Goals Supported	Improve local economy for low income residents
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$200,000

#	Information Item	Answer
	Description	ASSISTANCE WILL BE PROVIDED IN THE FORM OF A LOAN TO THE PROPERTY OWNER, WHICH MAY BE FORGIVEN BASED ON COMPLIANCE WITH PROGRAM REQUIREMENTS. ASSISTANCE WILL BE PROVIDED TO UP TO 12 ELIGIBLE BUSINESSES. CDBG FUNDS WILL BE USED FOR PRE-DEVELOPMENT, REHABILITATION WORK LIMITED TO IMPROVEMENTS TO THE EXTERIOR OF THE BUILDINGS, ADA ACCESSIBILITY, AND CORRECTION OF CODE VIOLATIONS. A 2-TIER ENVIRONMENTAL REVIEW IS REQUIRED. AFTER THE PROJECT HAS BEEN IDENTIFIED THE 2ND TIER REVIEW WILL BE DONE. 10
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	10 BUSINESSES ASSISTED
	Location Description	CITYWIDE
	Planned Activities	FACADE TREATMENT, BUSINESS REHABILITATED OR ASSISTED
53	Project Name	KESWICK POCKET PARK
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$1,000,000
	Description	CONSTRUCTION OF A POCKET PARK ON AN EMPTY LOT (INCLUDES THE DESIGN AND CONSTRUCTION/INSTALLATION OF PLAYGROUND EQUIPMENT, LIGHTING, FITNESS EQUIPMENT, AND OTHER AMENITIES). CDBG FUNDS WILL PAY FOR THE COST OF ACQUISITION AND/OR CONSTRUCTION MATERIALS, CONTRACTUAL SERVICES FOR CONSTRUCTION, AND CITY STAFF (DESIGN, PERMITS, INSPECTION, AND RELATED COSTS) INVOLVING THE DESIGN AND CONSTRUCTION/INSTALLATION OF A PLAYGROUND, LIGHTS, TIMED FENCING, CAMERA FOR SECURITY, WALKING PATH, BENCHES, TREES, DRINKING FOUNTAIN, POWER AND WATER SERVICE, BASIC SIDEWALK ON BOTH SIDES.
	Target Date	6/30/2021

#	Information Item	Answer
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	KESWICK POCKET PARK 12136 W KESWICK ST NORTH HOLLYWOOD CA 91605
	Planned Activities	DESIGN AND CONSTRUCTION/INSTALLATION OF A PLAYGROUND
54	Project Name	LA BUSINESS SOURCE PROGRAM
	Target Area	
	Goals Supported	Improve local economy for low income residents
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$4,725,000
	Description	TECHNICAL ASSISTANCE, BUSINESS ASSESSMENT, BUSINESS & MARKETING PLAN DEVELOPMENT, ACCESS TO CAPITAL, LOAN PACKAGING, SITE FINDING ASSISTANCE, FINANCIAL MANAGEMENT, TECHNOLOGY TRAINING, E-COMMERCE, HUMAN RESOURCES AND NETWORKING. SERVICES WILL LEAD TO BUSINESS GROWTH AND JOB CREATION/RETENTION. JOBS CREATED/RETAINED WILL BE MADE AVAILABLE TO LOW-MOD INCOME PERSONS.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	675

#	Information Item	Answer
	Location Description	8248 VAN NUYS BLVD PACOIMA CA 91406 SOUTH VALLEY
		222 W 6TH ST 320 SAN PEDRO CA 90731 HARBOR
		3530 E 3RD PL LOS ANGELES CA 90063 EAST LA
		4311 MELROSE AVE HOLLYWOOD CA 90029 HOLLYWOOD
		3333 WILSHIRE BLVD 405 LOS ANGELES CA 90017 MID CITY
		1055 WILSHIRE BLVD 900B LOS ANGELES CA 90017 CENTRAL WEST
		18645 SHERMAN WAY 114 RESEDA CA 91335 WEST VALLEY
		13420 VAN NUYS BLVD 121 PANORAMA CITY CA 91402 NORTH VALLEY
		1130 W SLAUSON AVE LOS ANGELES CA 90044 SOUTH LA
	Planned Activities	JOBS CREATION OR RETAINED
55	Project Name	LA POSADA HOUSING REHABILITATION
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Homelessness reduction and prevention
	Funding	CDBG: \$800,000

#	Information Item	Answer
	Description	NEW ECONOMICS FOR WOMEN SEEKS TO DIRECT THE REHABILITATION OF OUR LA POSADA APARTMENTS, A 60-UNIT APARTMENT BUILDING IN WESTLAKE FOR VERY LOW-INCOME FEMALE RESIDENTS AND THEIR ONE CHILD TO TRANSITION SAFELY FROM INSTANCES OF HOMELESSNESS AND DOMESTIC VIOLENCE INTO PERMANENT HOUSING WITHIN THE TWO-YEAR PROGRAM OFFERED BY THE BUILDING. THE BUILDING WAS REHABILITATED AND OPENED BY NEW IN 1996, AND THIS IS ITS FIRST MAJOR RENOVATION SINCE THAT OPENING, NOW SOME 22 YRS LATER. WE WERE AWARDED \$2,974,841 FROM THE CAO'S OFFICE IN HHH FUNDING AND IT WILL PROVIDE FOR A LIMITED RENOVATION OF THE BUILDING. WE REQUIRE CDBG FUNDING FOR PARTS OF OUR CONSTRUCTION CONTRACT THAT ARE CURRENTLY UNFUNDED AND CRITICAL TO OUR RENOVATION'S COMPLETION INCLUDING: INTERIOR PAINTING, FLOORING, BATHROOM SINK CHANGES, CABINETRY, UPGRADED SMOKE DETECTORS AND BATHROOM FANS, AND EXTERIOR.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Rehabilitation of transitional housing shelter
	56	
	Project Name	LA'S BEST EXPANDED HOURS IN PROMISE ZONES
	Target Area	
	Goals Supported	Improve local economy for low income residents
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$813,989

#	Information Item	Answer
	Description	THE PROGRAM KEEPS STUDENTS ENGAGED AND ACTIVE WHILE SCHOOL IS OUT, HELPING TO PREVENT SUMMER LEARNING LOSS AND NEGATIVE HEALTH OUTCOMES. CURRENTLY SERVES APPROXIMATELY 7,000 ELEMENTARY SCHOOL STUDENTS. TWENTY-TWO SUMMER PROGRAM SITES THAT EXIST IN THE PROMISE ZONES WILL PROVIDE PROGRAM ACTIVITIES INCLUDING: SPEAKING, LISTENING, READING AND WRITING ACTIVITIES. THE SUMMER PROGRAM WILL OPERATE FOR AT LEAST 6 WEEKS (A MINIMUM OF 28 DAYS. FOR SUMMER 2019, THE PROJECTED DATES ARE JUNE 17TH - JULY 26TH.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	1,000
	Location Description	1200 W 7TH ST LOS ANGELES CA 90017
	Planned Activities	LA'S BEST WILL PROVIDE SUMMER PROGRAM AT 42 SCHOOLS IN TWO PROMISE ZONES. CDBG FUNDS WILL BE USED TO EXTEND THE SUMMER PROGRAM HOURS FROM 6 HOURS TO 8 HOURS. APPROXIMATE TOTAL OF EXPECTED YOUTH TO BE SERVED IS 1200.
57	Project Name	LAHSA - HOMELESS EMERGENCY SHELTER AND SERVICES
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	CDBG: \$152,200
	Description	PROVIDE A RANGE OF SERVICES IN THE HOMELESS CONTINUUM OF CARE INCLUDING SUPPORTIVE SERVICES, EMERGENCY SHELTER, AND TRANSITIONAL HOUSING FOR HOMELESS INDIVIDUALS AND FAMILIES.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	ESTIMATE 960 LOW/MOD INCOME PEOPLE WILL BENEFIT FROM THE PUBLIC SERVICE. ESTIMATE 300 HOMELESS PERSONS IN OVERNIGHT SHELTER.

#	Information Item	Answer
	Location Description	VARIOUS LOCATIONS IN THE CITY
	Planned Activities	PROVIDE A RANGE OF SERVICES IN THE HOMELESS CONTINUUM OF CARE INCLUDING SUPPORTIVE SERVICES, EMERGENCY SHELTER, AND TRANSITIONAL HOUSING FOR HOMELESS INDIVIDUALS AND FAMILIES.
58	Project Name	LAHSA TECHNICAL ASSISTANCE
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	CDBG: \$80,000
	Description	This project will provide technical assistance to LAHSA in a variety of areas relating to homeless services. These areas include: assistance with the completion of the Continuum of Care Notice of Funding Availability (NOFA); Coordinated Entry System (CES) and permanent housing program analysis and development, and executive level assistance to LAHSA and the City of Los Angeles.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	1200 West 7th St LA CA 90017
59	Planned Activities	THE CDBG FUNDS WILL BE USED FOR STAFF AND SUPPLIES ASSOCIATED WITH THE TECHNICAL ASSISTANCE ACTIVITIES PROVIDED BY THE CONTRACTOR.
	Project Name	LEAD HAZARD REMEDIATION AND HEALTHY HOMES PROGRAM
	Target Area	
	Goals Supported	Preserve existing affordable housing
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$1,074,688

#	Information Item	Answer
	Description	Lead-based paint hazards harms children. It reduces IQ points. HCIDLA's Lead Hazard Remediation Program, addresses this hazard in privately-owned housing occupied by low income families with young children. The program utilized certified personnel and contractors. Partners with Community-Based Organizations. Properties receive a Lead Inspection/Risk Assessment Report, scope of work to remediate the lead hazards, clearance testing, education, relocation as needed and Operations and Maintenance (O&M) Plan. CDBG funds will pay for Lead Hazard Remediation program staff carrying out the program tasks, contractual services for the combo lead inspection/risk assessment, lead remediation, laboratory testing, and relocation cost as needed.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	CDBG funds will pay for Lead Hazard Remediation program staff carrying out the program tasks
60	Project Name	LINCOLN PARK PLAYGROUND
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$500,000
	Description	RENOVATE EXISTING PLAYGROUND INCLUDING SHADE CANOPIES, SITE AMENITIES AND PATH OF TRAVEL. CDBG FUNDS WILL PAY FOR ALL COSTS ASSOCIATED WITH THE RENOVATION OF THE EXISTING PLAY AREA, CONTRACTUAL SERVICES FOR CONSTRUCTION, CONSTRUCTION MATERIALS, DESIGN, PERMITS, INSPECTION, AND RELATED COSTS INVOLVING THE DESIGN AND CONSTRUCTION/INSTALLATION OF NEW CHILDREN'S PLAYGROUND APPARATUS, SHADE CANOPIES, PATH OF TRAVEL AND RELATED AMENITIES.
	Target Date	10/31/2019

#	Information Item	Answer
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	LINCOLN PARK PLAYGROUND 3501 E VALLEY BLVD LOS ANGELES CA 90031
	Planned Activities	RENOVATION OF EXISTING PLAY AREA; DESIGN AND CONSTRUCTION/INSTALLATION OF NEW CHILDREN'S PLAYGROUND APPARATUS, SHADE CANOPIES, PATH OF TRAVEL AND RELATED AMENITIES.
61	Project Name	LOS ANGELES CLEANTECH INCUBATOR
	Target Area	
	Goals Supported	Improve local economy for low income residents
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$1,721,563
	Description	CDBG FUNDS WILL BE USED FOR THE OPERATING COSTS OF THE INCUBATOR: STAFF SALARIES, OPERATIONAL AND RELATED COSTS OF LACI STAFF, UTILITIES, SUPPLIES, AND VENDORS.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	52
	Location Description	525 S HEWITT ST LOS ANGELES CA 90013 CITYWIDE
	Planned Activities	JOBS CREATED OR RETAINED
62	Project Name	LOS ANGELES HOUSING & COMMUNITY INVESTMENT DEPARTMENT (HCIDLA) ADMINISTRATION
	Target Area	
	Goals Supported	Develop affordable housing for homeless/low-income
	Needs Addressed	Opportunities for low-income families to prosper

#	Information Item	Answer
	Funding	CDBG: \$11,424,802 HOPWA: \$561,876 HOME: \$3,929,747
	Description	CDBG FUNDS PAY FOR ADMINISTRATION, OVERSIGHT, AND MANAGEMENT OF CONSOLIDATED PLAN FUNDS. PREPARING AND VERIFYING THE ANNUAL PLAN, PROCESSING GRANTEE PAYMENTS, RESPONDING TO GRANTOR INQUIRIES, REVIEWING ELIGIBILITY AND NEPA, MONITORING COMPLIANCE WITH FEDERAL REQUIREMENTS. HOPWA FUNDS PAY FOR STAFF AND ADMIN COSTS ASSOCIATED WITH HOPWA ADMINISTRATION. HOME AND ESG FUNDS WILL BE USED FOR STAFF AND ADMIN COSTS ENSURING PROPER ADMINISTRATION, OVERSIGHT AND MANAGEMENT OF THOSE RESPECTIVE GRANTS.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	1200 W. 7th St. Los Angeles CA 90017
	Planned Activities	CDBG FUNDS PAY FOR ADMINISTRATION, OVERSIGHT, AND MANAGEMENT OF CONSOLIDATED PLAN FUNDS. PREPARING AND VERIFYING THE ANNUAL PLAN, PROCESSING GRANTEE PAYMENTS, RESPONDING TO GRANTOR INQUIRIES, REVIEWING ELIGIBILITY AND NEPA, MONITORING COMPLIANCE WITH FEDERAL REQUIREMENTS. HOPWA FUNDS PAY FOR STAFF AND ADMIN COSTS ASSOCIATED WITH HOPWA ADMINISTRATION. HOME AND ESG FUNDS WILL BE USED FOR STAFF AND ADMIN COSTS ENSURING PROPER ADMINISTRATION, OVERSIGHT AND MANAGEMENT OF THOSE RESPECTIVE GRANTS.
63	Project Name	LOUISE PARK ADA RESTROOM IMPROVEMENTS
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$550,000

#	Information Item	Answer
	Description	INSTALLATION OF AN ADA ACCESSIBLE RESTROOM. CDBG FUNDS WILL PAY FOR ALL COSTS ASSOCIATED WITH THE INSTALLATION OF AN ADA ACCESSIBLE RESTROOM, WHICH MAY INCLUDE CONTRACTUAL SERVICES FOR CONSTRUCTION, CONSTRUCTION MATERIALS, DESIGN, PERMITS, INSPECTION, AND RELATED COSTS INVOLVING THE DESIGN AND CONSTRUCTION/INSTALLATION OF A NEW ADA ACCESSIBLE RESTROOM, PATH OF TRAVEL, AND RELATED AMENITIES.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	LOUISE PARK ADA RESTROOMS 7140 LOUISE AVE VAN NUYS CA 91406
	Planned Activities	CONSTRUCTION/INSTALLATION OF A NEW ADA ACCESSIBLE RESTROOM, PATH OF TRAVEL, AND RELATED AMENITIES
64	Project Name	MACARTHUR PARK IMPROVEMENTS
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$600,000
	Description	CDBG FUNDS WILL PAY FOR ALL COSTS ASSOCIATED WITH THE CONSTRUCTION OF A NEW CHILDREN'S PLAY AREA WHICH MAY INCLUDE; CONTRACTUAL SERVICES FOR CONSTRUCTION, CONSTRUCTION MATERIALS, DESIGN, PERMITS, INSPECTION, AND RELATED COSTS INVOLVING THE DESIGN AND CONSTRUCTION/INSTALLATION OF NEW CHILDREN'S PLAYGROUND APPARATUS, SHADE CANOPIES, PATH OF TRAVEL AND RELATED AMENITIES.
	Target Date	2/29/2020
	Estimate the number and type of families that will benefit from the proposed activities	APPROXIMATELY 31,320 PEOPLE IN THE AREA WILL BENEFIT FROM THE IMPROVED FACILITIES

#	Information Item	Answer
	Location Description	2230 W. 6TH ST. LOS ANGELES CA 90057
	Planned Activities	THE DESIGN AND CONSTRUCTION/INSTALLATION OF NEW CHILDREN'S PLAYGROUND APPARATUS, SHADE CANOPIES, PATH OF TRAVEL AND RELATED AMENITIES.
65	Project Name	NEIGHBORHOOD FACILITY IMPROVEMENTS PROGRAM DELIVERY
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$1,284,816
	Description	REQUESTED FUNDING WILL PAY THE SALARIES, INCLUDING GASP AND RELATED COSTS, CDBG CAPITAL DEVELOPMENT SPECIALISTS EMPLOYED BY THE RECIPIENT WHO SCREEN AND IMPLEMENT PAST AND UNDETERMINED FUTURE CDBG-FUNDED, CITY- OR NON-PROFIT AGENCY-OWNED ACQUISITION, CONSTRUCTION, AND/OR RENOVATION PROJECTS LOCATED CITY-WIDE FROM WHICH CDBG-ELIGIBLE SERVICES ARE PROVIDED
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	CITYWIDE
66	Planned Activities	REQUESTED FUNDING WILL PAY THE SALARIES, INCLUDING GASP AND RELATED COSTS, CDBG CAPITAL DEVELOPMENT SPECIALISTS EMPLOYED BY THE RECIPIENT WHO SCREEN AND IMPLEMENT PAST AND UNDETERMINED FUTURE CDBG-FUNDED, CITY- OR NON-PROFIT AGENCY-OWNED ACQUISITION, CONSTRUCTION, AND/OR RENOVATION PROJECTS LOCATED CITY-WIDE FROM WHICH CDBG-ELIGIBLE SERVICES ARE PROVIDED
	Project Name	NEIGHBORHOOD STABILIZATION STUDY FOR SOUTH LA
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper

#	Information Item	Answer
	Funding	CDBG: \$100,000
	Description	FUNDS TO STUDY CONDITIONS IN SOUTH LA
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	1200 West 7th ST LA CA 90017
	Planned Activities	FUNDS TO STUDY CONDITIONS IN SOUTH LA
67	Project Name	NORTH HOLLYWOOD AREA 3 STREET LIGHTING PROJECT
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$640,706
	Description	THIS PROJECT WILL CONSTRUCT NEW STREET LIGHTS IN A RESIDENTIAL AREA OF NORTH HOLLYWOOD. THE BENEFITING NEIGHBORHOODS WILL HAVE A MODERN LED LIGHTING SYSTEM THAT PROVIDES UNIFORM LIGHTING LEVELS ON THE STREET AND SIDEWALK.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	THE NEW LIGHTING WILL BENEFIT 1,200 PEOPLE IN THE AREA.
	Location Description	VARIOUS LOCATIONS BOUNDED BY WHITNALL HWY TO THE NORTH, BURBANK BLVD TO THE SOUTH, DENNY AVE TO THE WEST AND WILLOWCREST AVE TO THE EAST.
	Planned Activities	THIS PROJECT WILL CONSTRUCT NEW STREET LIGHTS IN A RESIDENTIAL AREA OF NORTH HOLLYWOOD.
68	Project Name	PACOIMA COMMUNITY CENTER REHABILITATION (EL NIDO FSC)
	Target Area	

#	Information Item	Answer
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$83,142
	Description	REHABILITATE THE SITE AND ENSURE THIS COMMUNITY RESOURCE CONTINUES TO BE AVAILABLE, SAFE, AND WELCOMING TO THE COMMUNITY. THE CENTER NEEDS 3 NEW A/C UNITS, AS THE UNITS ARE PAST THEIR LIFE SPAN AND REPAIRS ARE NO LONGER COST-EFFECTIVE AND DO NOT RESTORE ADEQUATE FUNCTION. FURTHERMORE, THERE HAVE BEEN RECENT ROOF REPAIRS THAT HAVE BEEN INADEQUATE TO PREVENT LEAKS AND DAMAGING WATER INTRUSION. THE ROOF NEEDS A NEW ELASTOMERIC ROOF COATING TO EXTEND THE LIFE OF THE ROOF.
	Target Date	9/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	IT IS ESTIMATED THAT 250 FAMILIES WILL BENEFIT FROM THE FACILITIES IMPROVEMENTS
	Location Description	PACOIMA COMMUNITY CENTER 11243 N. GLENOAKS BLVD. PACOIMA, CA 91331
	Planned Activities	PURCHASE AND INSTALL THE THREE A/C UNITS AND NEW ELASTOMERIC ROOF COATING
69	Project Name	PANORAMA CITY CD 6 STREET LIGHTING PROJECT
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$800,706
	Description	THIS PROJECT WILL CONSTRUCT NEW STREET LIGHTS IN A RESIDENTIAL AREA IN NORTH HOLLYWOOD. GRANT FUNDS WILL PAY FOR DESIGN AND CONSTRUCTION COSTS. THE BENEFITING NEIGHBORHOODS WILL HAVE A MODERN LED LIGHTING SYSTEM THAT PROVIDES UNIFORM LIGHTING LEVELS ON THE STREET AND SIDEWALK.
	Target Date	6/30/2021

#	Information Item	Answer
	Estimate the number and type of families that will benefit from the proposed activities	THE NEW LIGHTING WILL BENEFIT 1,440 PEOPLE IN THE AREA.
	Location Description	AREA LOCATION IN PANORAMA CITY GENERALLY BOUNDED BY ROSCOE BLVD, SEPULVEDA PLACE, LANARK ST. AND THE PACOIMA WASH.
	Planned Activities	THIS PROJECT WILL CONSTRUCT NEW STREET LIGHTS IN A RESIDENTIAL AREA OF NORTH HOLLYWOOD.
70	Project Name	PICO UNION POCKET PARK
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$250,000
	Description	RENOVATION OF THE EXISTING PLAY AREA, CONTRACTUAL SERVICES FOR CONSTRUCTION, CONSTRUCTION MATERIALS, DESIGN, PERMITS, INSPECTION, AND RELATED COSTS INVOLVING THE DESIGN AND CONSTRUCTION/INSTALLATION OF A NEW CHILDREN'S PLAYGROUND APPARATUS, SHADE CANOPIES, PATH OF TRAVEL AND RELATED AMENITIES.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	IT IS ESTIMATED THAT 2,530 RESIDENTS WILL BENEFIT FROM THE PARK IMPROVEMENTS
	Location Description	1827 S HOOVER ST. LOS ANGELES, CA 90006
	Planned Activities	CONSTRUCTION/INSTALLATION OF A NEW CHILDREN'S PLAYGROUND APPARATUS, SHADE CANOPIES, PATH OF TRAVEL AND RELATED AMENITIES.
71	Project Name	RICHARDSON FAMILY PARK PLAYGROUND
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper

#	Information Item	Answer
	Funding	CDBG: \$350,000
	Description	RENOVATION OF THE EXISTING PLAY AREA, CONTRACTUAL SERVICES FOR CONSTRUCTION, CONSTRUCTION MATERIALS, DESIGN, PERMITS, INSPECTION, AND RELATED COSTS INVOLVING THE DESIGN AND CONSTRUCTION/INSTALLATION OF NEW CHILDREN'S PLAYGROUND APPARATUS, PATH OF TRAVEL AND RELATED AMENITIES.
	Target Date	4/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	IT IS ESTIMATED THAT 6,720 RESIDENTS WILL BENEFIT FROM THE PARK IMPROVEMENTS.
	Location Description	2700 S BUDLONG AVE. LOS ANGELES, CA 90007
	Planned Activities	THE DESIGN AND CONSTRUCTION/INSTALLATION OF A NEW CHILDREN'S PLAYGROUND APPARATUS, PATH OF TRAVEL AND RELATED AMENITIES.
72	Project Name	ROSE HILLS RECREATION CENTER HVAC & PLAYGROUND
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$600,000
	Description	PROCUREMENT AND INSTALLATION OF HEATING, VENTILATION, AND AIR-CONDITIONING SYSTEM (HVAC), RENOVATION OF THE EXISTING PLAY AREA, CONTRACTUAL SERVICES FOR CONSTRUCTION, CONSTRUCTION MATERIALS, DESIGN, PERMITS, INSPECTION, AND RELATED COSTS INVOLVING THE DESIGN AND CONSTRUCTION/INSTALLATION OF THE HVAC SYSTEM AND NEW CHILDREN'S PLAYGROUND APPARATUS, SHADE CANOPIES, PATH OF TRAVEL AND RELATED AMENITIES.
	Target Date	5/31/2020
	Estimate the number and type of families that will benefit from the proposed activities	APPROXIMATELY 10,375 PEOPLE IN THE AREA WILL BENEFIT FROM THE IMPROVED FACILITIES.

#	Information Item	Answer
	Location Description	4530 MERCURY AVE. LOS ANGELES, CA 90032
	Planned Activities	PROCUREMENT AND INSTALLATION OF HVAC, RENOVATE EXISTING PLAY AREA.
73	Project Name	SABIO ENTERPRISES - MICROENTERPRISE INCUBATOR
	Target Area	
	Goals Supported	Improve local economy for low income residents
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$225,000
	Description	CDBG FUNDS WILL BE USED TO FUND THE TECH ACCELERATOR PROGRAM THAT WILL TRAIN 14 INDIVIDUALS WITH CRIMINAL JUSTICE BACKGROUND HOW TO LOOK FOR FREELANCE CODING OPPORTUNITIES, HOW TO DEVELOP THEIR OWN TECH DESIGN FIRMS, AND HOW TO COMPLETE ALL THE REGULATORY REQUIREMENTS FOR THE CITY OF LA AND STATE OF CA TO ESTABLISH THEIR BUSINESS. THE PROJECT WILL CREATE 14 MICROENTERPRISE BUSINESSES TO LOW MOD INCOME INDIVIDUALS.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	14 BUSINESS ASSISTED
	Location Description	777 S ALAMEDA ST 2ND LOS ANGELES CA 90021
	Planned Activities	BUSINESS ASSISTED
74	Project Name	SEE-L.A. FOOD BUSINESS INCUBATOR
	Target Area	
	Goals Supported	Improve local economy for low income residents
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$130,000

#	Information Item	Answer
	Description	SEE-LA WILL OFFER AN ARRAY OF ENTREPRENEURIAL TRAINING AND SERVICES TO 5 SUCCESSFUL AND PROMISING FOOD VENDORS. FOUR OF THESE BUSINESSES WILL BE SELECTED FROM THEIR CURRENT NETWORK OF FARMERS' MARKETS, BASED UPON THE QUALITY OF THEIR PRODUCT AND DETERMINATION AND THEY WILL CREATE AT LEAST ONE FULL-TIME EQUIVALENT JOB. THE FIFTH PARTICIPATING BUSINESS WILL BE DRAWN FROM THE LOW-INCOME STREET VENDOR CLIENTS OF LEADERSHIP FOR URBAN RENEWAL NETWORK (LURN), A VENDOR READY TO MAKE THE LEAP TO SELLING AT A WEEKLY MARKET.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	5
	Location Description	6255 W SUNSET BLVD 714 LOS ANGELES CA 90028
	Planned Activities	TECHNICAL ASSISTANCE TO SMALL BUSINESSES THAT WILL CREATE 5 FTE JOBS THROUGHOUT THE CITY OF LOS ANGELES.
75	Project Name	SHELTER PARTNERSHIP HOMELESS SERVICES
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	CDBG: \$50,000
	Description	OPERATES A RESOURCE BANK/WAREHOUSE (MARK TAPER FOUNDATION SHELTER RESOURCE BANK) THAT SOLICITS AND RECEIVES LARGE-SCALE DONATIONS OF UNUSED MERCHANDISE (IN-KIND AND EXCESS INVENTORY) FOR HOMELESS PERSONS AND THEN DISTRIBUTES ITEMS TO THOUSANDS OF HOMELESS PERSONS TO HOMELESS SERVICE PROVIDERS. BY MEETING THESE IMMEDIATE NEEDS SHELTER PARTNERSHIP ALLOWS HOMELESS AGENCIES TO FOCUS THEIR SCARCE RESOURCES ON CASE MANAGEMENT, SUPPORT SERVICES, AND ORGANIZATIONAL CAPACITY.
	Target Date	6/30/2020

#	Information Item	Answer
	Estimate the number and type of families that will benefit from the proposed activities	ESTIMATED THAT 50 PERSONS WILL BE ASSISTED WITH THESE SERVICES.
	Location Description	MARK TAPER FOUNDATION SHELTER RESOURCES 5400 RICKENBACKER RD. BELL, CA 90201
	Planned Activities	SOLICITS AND RECEIVES LARGE-SCALE DONATIONS OF UNUSED MERCHANDISE FOR HOMELESS PERSONS AND THEN DISTRIBUTES ITEMS TO THOUSANDS OF HOMELESS PERSONS TO HOMELESS SERVICE PROVIDERS
76	Project Name	SINGLE FAMILY REHABILITATION - HANDYWORKER
	Target Area	
	Goals Supported	Preserve existing affordable housing
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$2,352,574
	Description	Minor home repair services are provided via city-approved contractors to low-income elderly and disabled homeowners. Grants of up to \$5,725 per client can be used for repairs to address safety & accessibility. Minor home repairs work may include the installation of safety & security which help to prevent accidents and deter crime. Low-income elderly and disabled tenants are also eligible for assistance, however work is limited to safety and security devices. CDBG funds will be used to pay contractors for minor home repairs at no cost to low-income elderly or disabled homeowners up to \$5,725 per household. Contractors would be paid an administrative fee for outreach and enrollment (\$500); indirect construction reimbursement cost for permits (\$200) and direct construction cost for labor & material (\$5,000); CDBG funds will also be used to pay for staff members that operate the program and lead based paint testing/clearances (\$25).
	Target Date	3/31/2020
	Estimate the number and type of families that will benefit from the proposed activities	

#	Information Item	Answer
	Location Description	
	Planned Activities	CDBG funds will be used to pay contractors and staff members that operate the program and lead based paint testing/clearances
77	Project Name	SKID ROW COMMUNITY SPACE - LA MISSION
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	CDBG: \$83,333
	Description	FUNDING PROVIDED TO UPDATE EQUIPMENT AND FURNITURE IN ORDER TO INCREASE AGENCIES CAPACITY TO PROVIDE MORE SERVICES IN THEIR OFFICES AND PUBLIC SPACES.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	ESTIMATE 20 PEOPLE WILL BENEFIT FROM THE SERVICES PROVIDED.
	Location Description	LA MISSION 303 E 5TH ST. LOS ANGELES, CA 90013
	Planned Activities	FUNDING PROVIDED TO UPDATE EQUIPMENT AND FURNITURE IN ORDER TO INCREASE AGENCIES CAPACITY TO PROVIDE MORE SERVICES IN THEIR OFFICES AND PUBLIC SPACES.
78	Project Name	SKID ROW COMMUNITY SPACE - MIDNIGHT MISSION
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	CDBG: \$83,333
	Description	FUNDING PROVIDED TO UPDATE EQUIPMENT AND FURNITURE IN ORDER TO INCREASE AGENCIES' CAPACITY TO PROVIDE MORE SERVICES IN THEIR OFFICES AND PUBLIC SPACES.
	Target Date	6/30/2020

#	Information Item	Answer
	Estimate the number and type of families that will benefit from the proposed activities	20
	Location Description	601 S SAN PEDRO ST LOS ANGELES CA 90014
	Planned Activities	Public Services
79	Project Name	SKID ROW COMMUNITY SPACE - SAINT VINCENT DE PAUL OF LOS ANGELES
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	CDBG: \$83,333
	Description	FUNDING PROVIDED TO UPDATE EQUIPMENT AND FURNITURE IN ORDER TO INCREASE AGENCIES CAPACITY TO PROVIDE MORE SERVICES IN THEIR OFFICES AND PUBLIC SPACES.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	20
	Location Description	
	Planned Activities	Public Services
80	Project Name	SKID ROW COMMUNITY SPACE - SOCIAL MODEL RECOVERY SYSTEMS INC
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	CDBG: \$83,333

#	Information Item	Answer
	Description	FUNDING PROVIDED TO UPDATE EQUIPMENT AND FURNITURE IN ORDER TO INCREASE AGENCIES' CAPACITY TO PROVIDE MORE SERVICES IN THEIR OFFICES AND PUBLIC SPACES.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	20
	Location Description	
	Planned Activities	Public Services
81	Project Name	SKID ROW COMMUNITY SPACE - THE PEOPLE CONCERN
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence
	Needs Addressed	Homelessness reduction and prevention
	Funding	CDBG: \$83,333
	Description	FUNDING PROVIDED TO UPDATE EQUIPMENT AND FURNITURE IN ORDER TO INCREASE AGENCIES CAPACITY TO PROVIDE MORE SERVICES IN THEIR OFFICES AND PUBLIC SPACES.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	20
	Location Description	2116 S ARLINGTON AVE LOS ANGELES CA 90018
	Planned Activities	Public Services
82	Project Name	SKID ROW COMMUNITY SPACE - UNION RESCUE MISSION
	Target Area	
	Goals Supported	Prevent and reduce homelessness/domestic violence

#	Information Item	Answer
	Needs Addressed	Homelessness reduction and prevention
	Funding	CDBG: \$83,333
	Description	FUNDING PROVIDED TO UPDATE EQUIPMENT AND FURNITURE IN ORDER TO INCREASE AGENCIES CAPACITY TO PROVIDE MORE SERVICES IN THEIR OFFICES AND PUBLIC SPACES.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	20
	Location Description	545 S SAN PEDRO ST LOS ANGELES CA 90013
	Planned Activities	PUBLIC SERVICES
83	Project Name	SKID ROW NEIGHBORHOOD IMPROVEMENTS
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Homelessness reduction and prevention
	Funding	CDBG: \$4,384,927
	Description	PEDESTRIAN ACCESS RAMP IMPROVEMENTS AND STREET LIGHTING RELOCATION WITHIN THE SKID ROW AREA.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	AN ESTIMATED 1,000 FAMILIES WILL BENEFIT FROM THE RAMP IMPROVEMENTS AND STREET LIGHTING IN THE SKID ROW AREA.
	Location Description	SKID ROW AREA
	Planned Activities	PEDESTRIAN ACCESS RAMP IMPROVEMENTS AND STREET LIGHTING RELOCATION WITHIN THE SKID ROW AREA
	Project Name	SLUM & BLIGHT STUDIES: CENTRAL AVE. HISTORIC DISTRICT & SKID ROW

#	Information Item	Answer
84	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$100,000
	Description	CDBG FUNDS WILL BE USED TO COMMISSION A RESEARCH FIRM TO CONDUCT A PHYSICAL AND ECONOMIC STUDY OF TWO AREAS (1) THE SKID ROW CRENSHAW REDEVELOPMENT AREA AND (2) THE CENTRAL AVENUE HISTORIC CORE. THE WORK WILL PRODUCE TO STUDY DOCUMENT.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	1200 W. 7th ST LA CA 90017
	Planned Activities	CDBG ADMIN FUNDS WILL BE USED TO COMMISSION A RESEARCH FIRM(S) TO CONDUCT A PHYSICAL AND ECONOMIC STUDY OF TWO AREAS (1) THE SKID ROW CRENSHAW REDEVELOPMENT AREA AND (2) THE CENTRAL AVENUE HISTORIC CORE. THE WORK WILL PRODUCE TO STUDY DOCUMENT.
85	Project Name	SUMMIT VIEW SIDEWALK/PUBLIC IMPROVEMENT CONSTRUCTION
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Homelessness reduction and prevention
	Funding	CDBG: \$1,514,655
	Description	IMPROVING UP TO THE STREET CENTERLINE WITH A CUL-DE-SAC END POINT. DEVELOPING SIDEWALK, CURB AND GUTTER ALONG WITH RESTRIPIING PORTIONS OF THE ROADSIDE. INSTALLING ADDITIONAL STREET LIGHTS ALONG FOOTHILL AND KAGEL CANYON. INSTALL PIPE TO CONNECT PARCEL TO MAIN SANITATION LINE.
	Target Date	2/28/2021

#	Information Item	Answer
	Estimate the number and type of families that will benefit from the proposed activities	ESTIMATED THAT 2,015 PEOPLE WILL BENEFIT WITH THE NEW IMPROVEMENTS.
	Location Description	AREA OF 11681 FOOTHILL BLVD SYLMAR, CA 91342
	Planned Activities	IMPROVE CUL-DE-SAC, DEVELOP SIDEWALK, INSTALL STREET LIGHTS AND SEWER PIPE.
86	Project Name	SUN VALLEY STREET LIGHTING
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$1,040,706
	Description	CONSTRUCT NEW STREET LIGHTS IN A RESIDENTIAL AREA OF SUN VALLEY INCLUDES THE DESIGN AND CONSTRUCTION COSTS. THE BENEFITING NEIGHBORHOOD WILL HAVE A MODERN LED LIGHTING SYSTEM THAT PROVIDES UNIFORM LIGHTING LEVELS ON STREET AND SIDEWALK.
	Target Date	6/1/2021
	Estimate the number and type of families that will benefit from the proposed activities	THE NEW LIGHTING WILL BENEFIT 1,265 PEOPLE IN THE AREA.
	Location Description	NEW LIGHTS WILL BE IN VARIOUS LOCATIONS BOUNDED BY PEORIA ST. TO THE NORTH, PENDLETON ST. TO THE SOUTH, LAUREL CANYON BLVD. TO THE WEST, AND GOLDEN STATE FREEWAY TO THE EAST, AS WELL AS THE AREA GENERALLY BOUNDED BY OMELVENY AVE., HALEY ST., RINCON AVE. AND ROUGE ST., INCLUDING JEROME ST.
	Planned Activities	CONSTRUCT NEW LED STREET LIGHTS IN A RESIDENTIAL AREA OF SUN VALLEY.
87	Project Name	URGENT REPAIR PROGRAM
	Target Area	
	Goals Supported	Preserve existing affordable housing

#	Information Item	Answer
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$75,000
	Description	The Urgent Repair Program (URP) quickly responds to life-threatening conditions in multi-family rental units. When HCID's Systematic Code Enforcement Program (SCEP) issues a 48-hour Notice to Correct but the owner does not comply, HCID's contractor makes the repairs. This prevents homelessness, preserves the tenancy of the occupants by preventing their evacuation, and preserves affordable housing. Projects must meet Slum and Blight Spot criteria. CDBG funds will be used to pay the contractors, selected via a competitive process, for the repairs made.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	CDBG funds will be used to pay the contractors for the repairs made
88	Project Name	VALLEY PARK PLAZA IMPROVEMENTS
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$950,000
	Description	RENOVATION OF THE EXISTING PLAY AREA, CONTRACTUAL SERVICES FOR CONSTRUCTION, CONSTRUCTION MATERIALS, DESIGN, PERMITS, INSPECTION, AND RELATED COSTS INVOLVING THE DESIGN AND CONSTRUCTION/INSTALLATION OF NEW CHILDREN'S PLAYGROUND APPARATUS, PATH OF TRAVEL AND RELATED AMENITIES.
	Target Date	6/30/2023

#	Information Item	Answer
	Estimate the number and type of families that will benefit from the proposed activities	IT IS ESTIMATED THAT 15,525 RESIDENTS WILL BENEFIT FROM THE PARK IMPROVEMENTS.
	Location Description	12240 ARCHWOOD ST. NORTH HOLLYWOOD, CA 91606
	Planned Activities	DESIGN AND CONSTRUCTION/INSTALLATION OF NEW CHILDREN'S PLAYGROUND APPARATUS, PATH OF TRAVEL AND RELATED AMENITIES.
89	Project Name	VERMONT SQUARE LIBRARY IMPROVEMENTS
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$450,000
	Description	REHABILITATION OF EXISTING LIBRARY
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	APPROXIMATELY 39,600 FAMILIES IN THE AREA WILL BENEFIT FROM THE IMPROVED FACILITIES.
	Location Description	1201 W. 48TH ST. LOS ANGELES, CA 90037
90	Planned Activities	REHABILITATION OF EXISTING LIBRARY
	Project Name	WATTS SKATE PARK
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$1,300,000

#	Information Item	Answer
	Description	CONSTRUCTION OF A NEW SKATE PARK AND RELATED AMENITIES. INCLUDING COSTS FOR CONTRACTUAL SERVICES FOR CONSTRUCTION, CONSTRUCTION MATERIALS, DESIGN, PERMITS, INSPECTION, AND RELATED COSTS INVOLVING THE DESIGN AND CONSTRUCTION/INSTALLATION OF THE SKATE PARK, LANDSCAPING, LIGHTING, ADA PATH OF TRAVEL ACCESSIBILITY, AND RELATED AMENITIES.
	Target Date	1/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	IT IS ESTIMATED THAT 18,505 PEOPLE WILL BENEFIT FROM THE NEW SKATE PARK.
	Location Description	1840 E. 115TH ST. LOS ANGELES, CA 90059
	Planned Activities	TO CONSTRUCT A NEW SKATE PARK AND RELATED AMENITIES.
91	Project Name	WEINGART EAST LA YMCA RENOVATION
	Target Area	
	Goals Supported	Stabilize and revitalize neighborhoods
	Needs Addressed	Opportunities for low-income families to prosper
	Funding	CDBG: \$682,000
	Description	DEMOLISH AND REPURPOSE A PORTION OF THE WEINGART EAST LA YMCA FACILITY INTO A MULTIPURPOSE SPACE THAT WOULD ALLOW TOR THE YMCA TO ENHANCE PROGRAM OFFERINGS. THE YMCA IS CONVERTING THIS SPACE INTO A LARGER, MULTI-USE OPEN ROOM. PLANNING, PURCHASE OF MATERIALS, CONSTRUCTION COSTS, DEMOLITION COSTS, AND ASSOCIATED STAFFING FOR EACH ITEM.
	Target Date	12/31/2020
	Estimate the number and type of families that will benefit from the proposed activities	APPROXIMATELY 2,000 PEOPLE IN THE AREA WILL BENEFIT FROM THE IMPROVED FACILITIES.
	Location Description	2900 E. WHITTIER BLVD. LOS ANGELES, CA 90023

#	Information Item	Answer
	Planned Activities	PLANNING, PURCHASE OF MATERIALS, CONSTRUCTION COSTS, DEMOLITION COSTS, AND ASSOCIATED STAFFING FOR EACH ITEM.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

N/A

Geographic Distribution

Table 9 - Geographic Distribution

Target Area	Percentage of Funds
N/A	N/A

Rationale for the priorities for allocating investments geographically

The City is not following a delimited geographic investment plan, but certain programs and projects may be prioritized according to their location in the following areas:

Homeless Population

According to the 2018 Greater LA Homeless Count, certain areas have a higher concentration of persons experiencing homelessness, primarily in the Central, East and South areas.

City of Los Angeles Promise Zones

The city has two federally-designated Promise Zones (PZ): The Los Angeles Promise Zone in Central LA, approved in January 2013, and the South Los Angeles Transit Empowerment Zone approved in June 2016. The areas are targeted with comprehensive neighborhood revitalization efforts to achieve the goals of improving educational opportunities, creating jobs, increasing economic development, improving public safety, leveraging private capital, preserving and expanding affordable housing and reducing poverty. The PZs demonstrate the effectiveness of cross-sector collaboration and achieve goals by coordinating investments between the public and private sectors, strengthening interdepartmental working relationships, and connecting with the philanthropic, nonprofit, and academic communities. The ultimate goal of the PZ is to create a dynamic, safe, and livable community with high academic achievement and strong economic growth over the ten-year implementation period and beyond. PZ programs that align with this Plan include the support of small business and entrepreneurship and the Homeless Youth Summit.

Racially/Ethnically Concentrated Areas of Poverty (R/ECAPs) and Neighborhoods of Opportunity

The 2017 Assessment of Fair Housing analyzed a variety of fair housing issues including patterns of integration and segregation of members of protected classes; racially or ethnically concentrated areas of poverty (R/ECAPs) within Los Angeles and the region; disparities in access to opportunity in education,

employment, transportation, environmental health, and exposure to poverty; and disproportionate housing needs. R/ECAPs are based on census tracts and defined by HUD as, “areas with a non-White population of 50% or more,” and where “40% or more of individuals live at or below the poverty limit or has a poverty rate three times the average poverty rate of the metropolitan area, whichever threshold is lower.” While many areas within the city meet the criteria for R/ECAPs, the vast majority of these R/ECAPs are clustered in Central, South, and East LA. South Los Angeles accounts for a particularly large proportion of city residents living in census tracts with extreme rates of poverty. In 2010, 387,914 people lived in areas classified as R/ECAPs, which was slightly more than 10% of the city’s population as of that date.

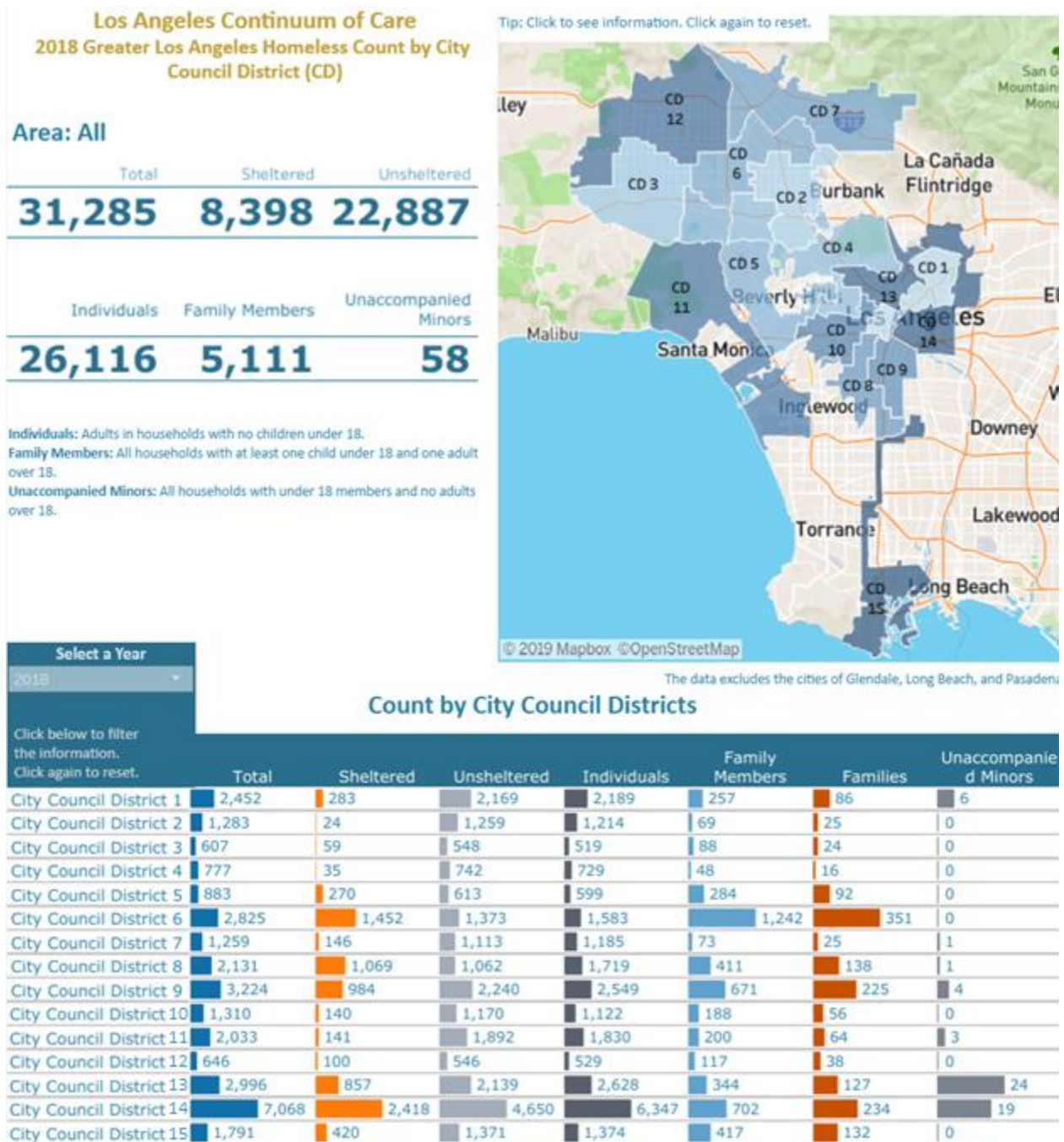
The AFH describes *neighborhoods of opportunity* that have proficient schools, low poverty rates, and better environmental health scores, as shown on the maps included in this section. Those maps also show that the R/ECAPs, outlined in red, are far from the neighborhoods of opportunity. The AFH calls for greater access to neighborhoods of opportunity by lower income residents of the city and for increased investment in R/ECAPs.

Discussion

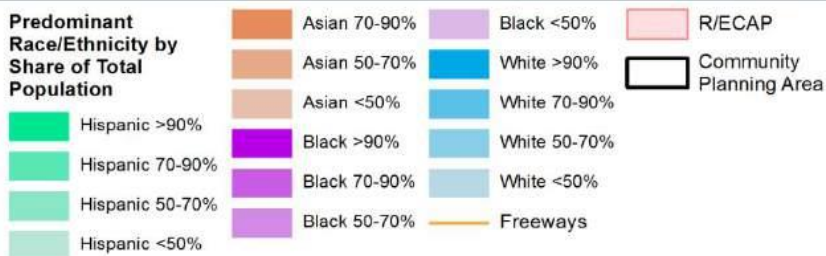
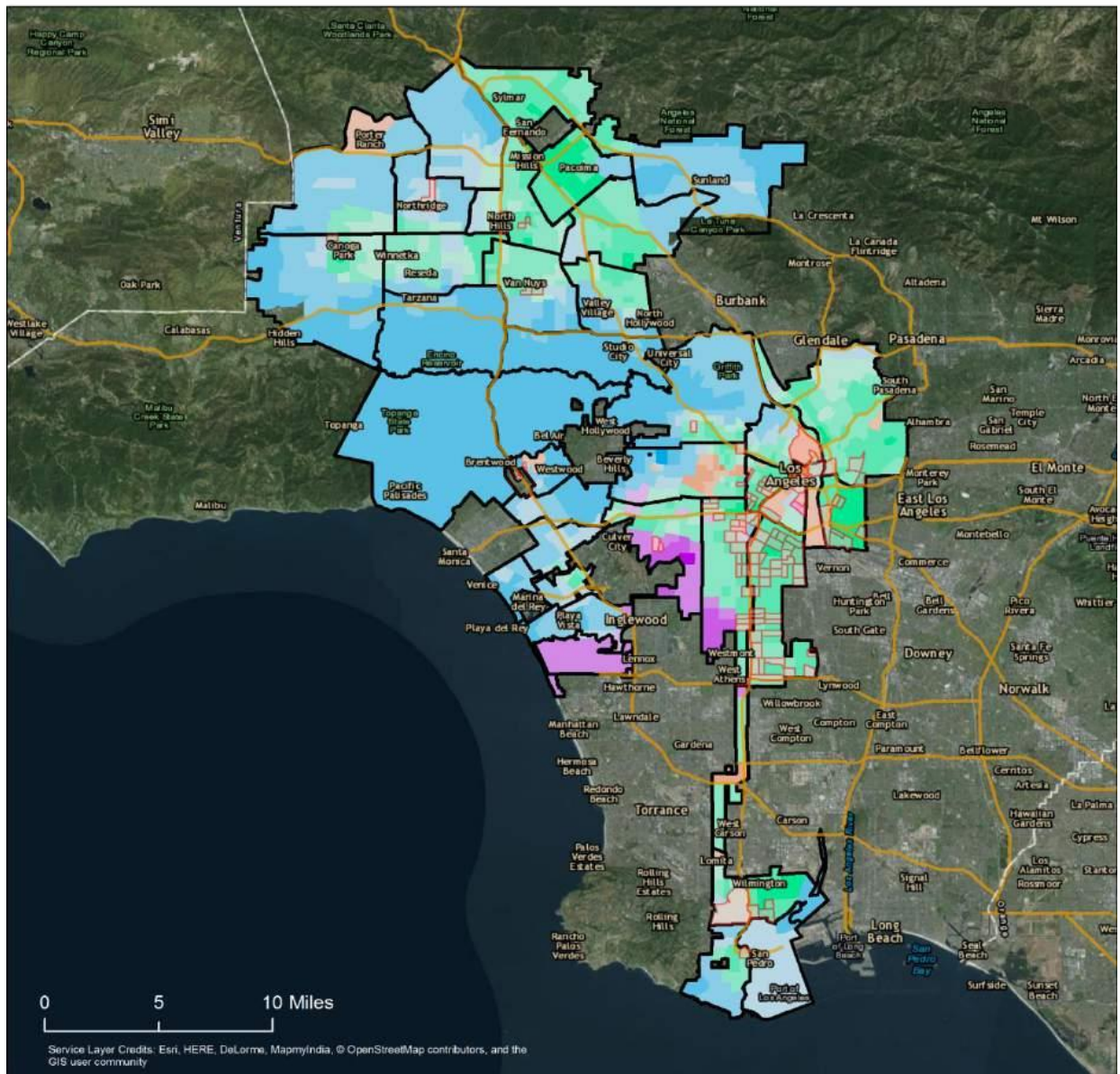
The needs for Con Plan-funded assistance are citywide and the opportunities are also citywide. As the 2017 AFH discusses, where one lives has a substantial effect on mental and physical health, education, crime levels, and economic opportunity. Urban areas that are more residentially segregated by race and income tend to have lower levels of upward economic mobility than other areas. Research has found that racial inequality is thus amplified by residential segregation. Concentrated poverty is also associated with higher crime rates and worse health outcomes. However, these areas may also offer some opportunities as well. Individuals may actively choose to settle in neighborhoods containing R/ECAPs due to the availability of affordable housing and proximity to job centers. Ethnic enclaves in particular may help immigrants build a sense of community and adapt to life in the US. The businesses, social networks, and institutions in ethnic enclaves may help immigrants preserve their cultural identities while providing a variety of services that allow them to establish themselves in their new homes. Overall, identifying R/ECAPs is important to better understand entrenched patterns of segregation and poverty.

The R/ECAP areas and other areas of greatest need are prioritized in considering the allocation of investments.

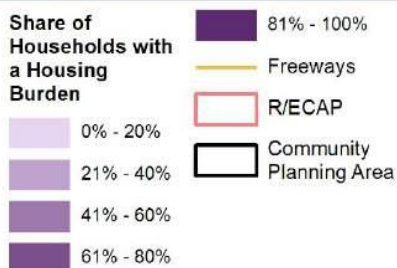
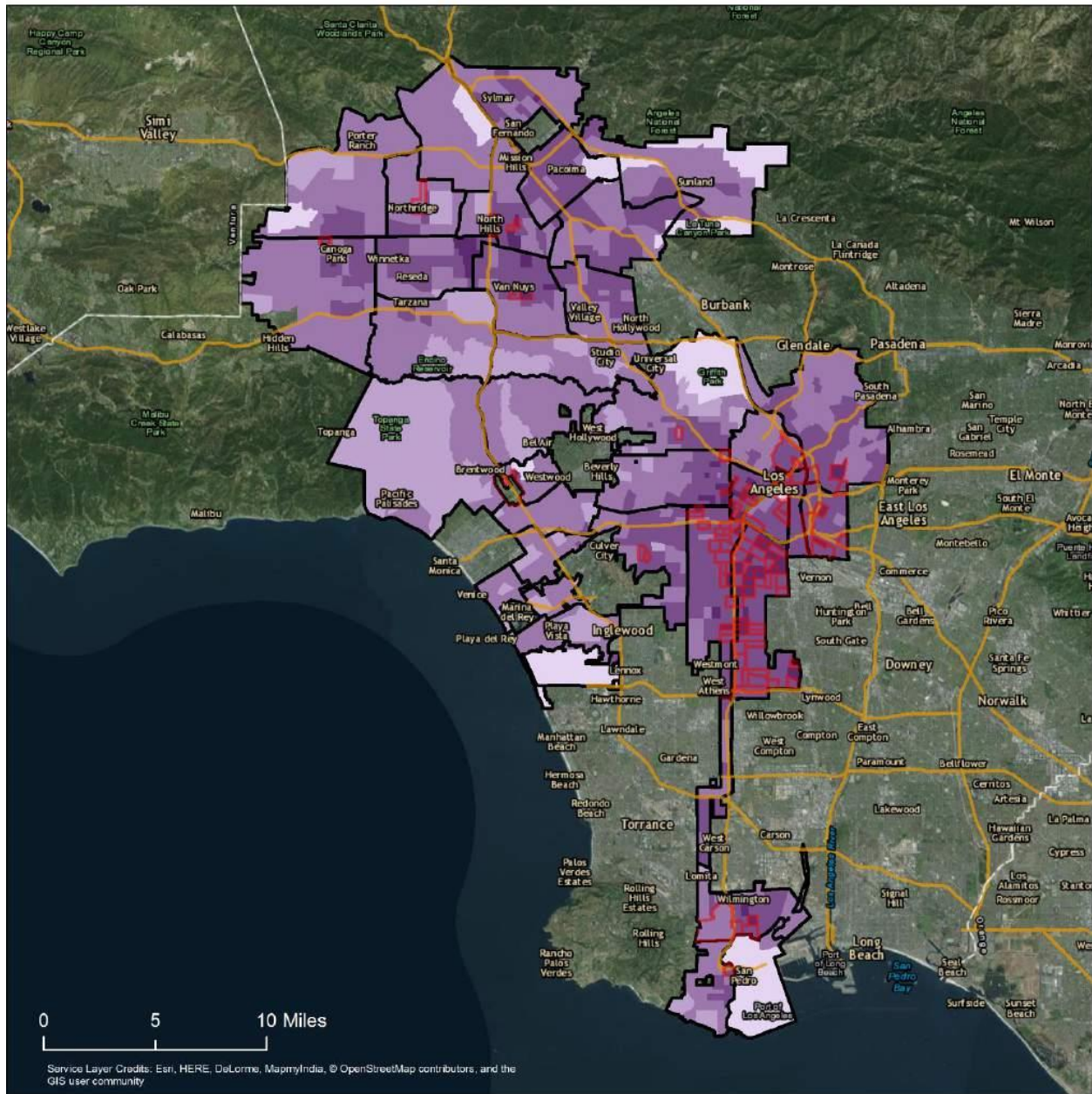
Homelessness by Council District



City of Los Angeles: Predominant Race/Ethnicity, 2010



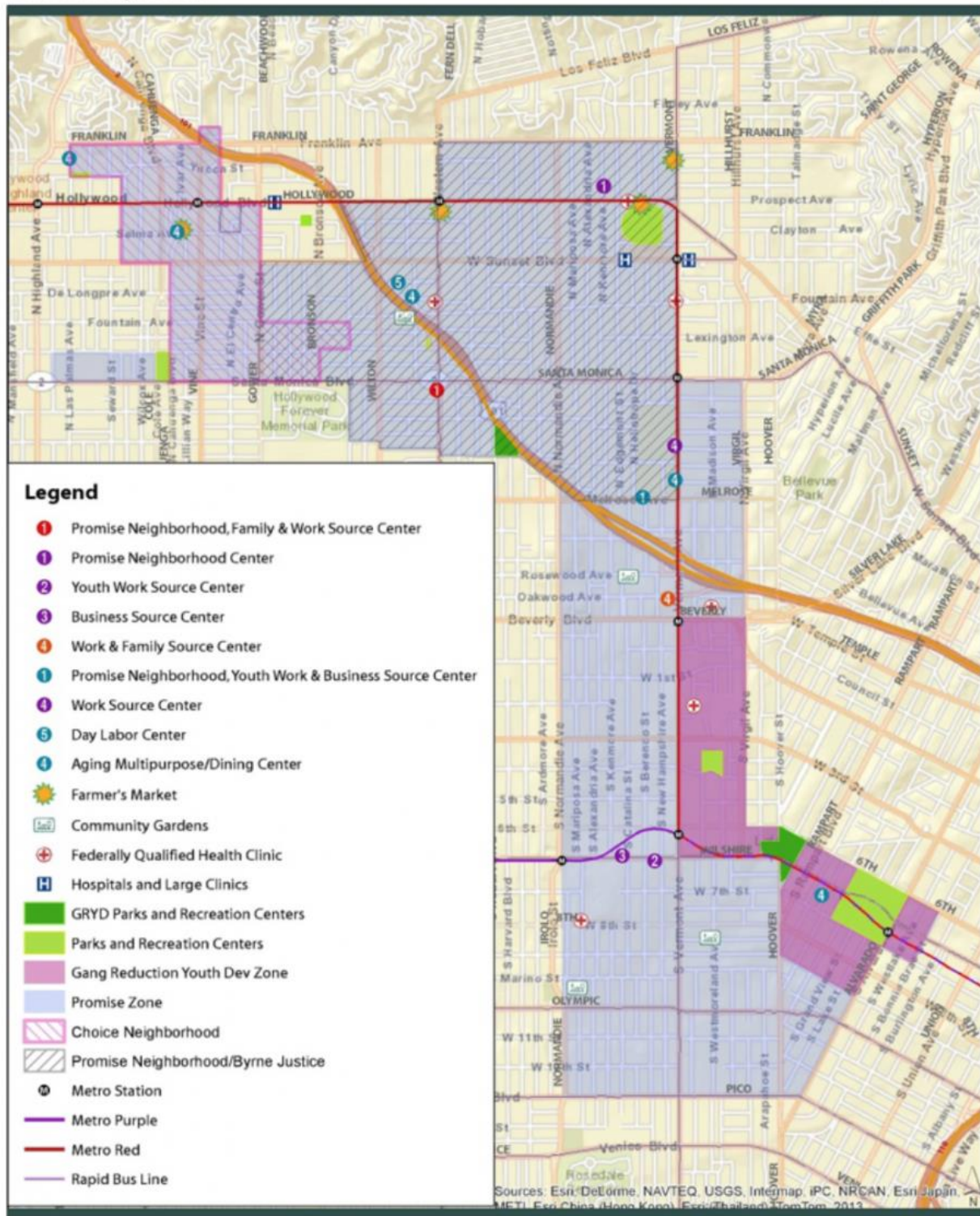
City of Los Angeles: Share of Households with a Housing Burden



Los Angeles Promise Zone 1

CITY OF LOS ANGELES PROMISE ZONE APPLICATION

Community Assets





Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

HCIDLA uses applications made to the Affordable Housing Managed Pipeline (AHMP) as a basis to set realistic annual funding commitment goals. HCIDLA also manages the Affordable Housing Bond Program, which uses municipal bonds to fund affordable housing, and exercises considerable control over the allocation of the 9% Low Income Housing Tax Credit (LIHTC) allocation, the key financial leveraging source for the development of affordable housing. This helps ensure that projects admitted into the AHMP can be successfully financed and completed. The following table demonstrates the funding commitment goals for the next year. Please note the categories in the table are not mutually exclusive, for example, a special needs household may also be homeless. No data for special needs housing is submitted for Year 1 of this 2018-22 period, however, future projects may include units for elderly persons or persons living with HIV, or other special needs populations.

Table 10 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households to be Supported	
Homeless	300
Non-Homeless	500
Special-Needs	0
Total	800

Table 11 - One Year Goals for Affordable Housing by Support Type

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	800
Rehab of Existing Units	337
Acquisition of Existing Units	83
Total	1,220

Discussion

For the *Production of New Units*, HCIDLA estimates that 800 new units of permanent supportive housing or other affordable rental housing will be provided financing with the HOME, CDBG and HOPWA resources allocated to the AHMP in PY 45. *Rehab of Existing Units* includes 254 homeowner units through the Single Family Rehabilitation—Handyworker Program, and 83 rental units through the Lead Hazard Remediation

and Urgent Repair Programs. The number of first time homebuyer households to be assisted is proposed at 83 for the Acquisition of Existing Units.

Coordinated Entry System (CES)

A CES is a system that uses a standardized tool to screen and match homeless individuals and families to the most appropriate housing intervention based on their barriers to housing and service needs. For those with the highest needs, the most appropriate housing intervention is most often PSH options accessed through a central or coordinated database. Although the federal government now requires the use of a CES for housing activities funded with ESG or CoC funds,¹ it currently does not require it for HOME-funded projects.

Other entities in LA, including HACLA, are transitioning to using CES to fill their housing units. HCIDLA intends to ensure that HCIDLA's HOME loan and regulatory agreements, which include tenant selection plans, do not conflict with HACLA's new CES requirements. Alignment with the existing CES will also ensure that HCIDLA units house chronically homeless individuals and families with the highest needs, in accordance with *Opening Doors*.

Los Angeles CES: The initial strategy in Los Angeles has been to establish coordinated assessment and intervention systems particular to three specific populations: adults, families with children, and youth. While recognizing that the long-term goal is to align each homeless intervention system into one integrated CES, the most effective short-term approach for LA was to develop subpopulation-based systems. Therefore, references to CES in this section should be considered to include the coordinated systems for single adults, families, and youth.

Accessible Units

In regard to procedures to provide accessible units to people with disabilities, all multifamily properties with HCIDLA regulatory agreements follow the requirements of Section 504 and its implementing regulations at 24 C.F.R. Part 8 as well as the City's Fair Housing Policy Related to Disability to assure that information regarding availability of accessible units reaches eligible individuals with disabilities. Owners and property managers of these properties take reasonable, nondiscriminatory steps to maximize the utilization of accessible units by eligible individuals who require the accessibility features of the particular unit. To this end, when the accessible unit becomes vacant, the following process is applied:

1. First, it is offered to a current tenant of the development who has requested and needs the features of an accessible unit;
2. Second, it is offered to a current tenant of the development under common control who has requested and needs the features of an accessible unit;

¹ Housing first is an approach in which housing is offered to people experiencing homelessness without preconditions (such as sobriety, mental health treatment, or a minimum income threshold) or service participation requirements where rapid placement and stabilization in permanent housing are primary goals. HUD encourages all recipients of federal homeless funds for PSH to follow a Housing First approach to the maximum extent practicable.

3. Third, it is offered to an eligible, qualified applicant on the accessible unit wait list who needs the features of the accessible unit;
4. Fourth, reasonable efforts to advertise the accessible unit to qualified individuals who need the accessible features, including listing it as available to individuals who need the accessible features at Housing.LACity.org and AccessHousingLA.org websites, distributing the information about the accessible vacancy in accord with City's approved Property Management Plan, distributing it to the most recent mandatory affirmative marketing and outreach resource list from the City, and sending a batch e-mail to parties on the Housing.LACity.org and AccessHousingLA.org websites.

All communications and outreach efforts take appropriate steps to ensure effective communication with individuals with disabilities by utilizing appropriate auxiliary aids and services, such as the use of accessible websites and emails in compliance with City's Fair Housing Policy Related to Disability. Costs related to the transfer of tenants, in response to providing an accessible unit, may be treated as an eligible project cost.

Rental applications include a section to be filled out by applicants requesting an accommodation with the reasons why the applicant needs the accessible features of a unit or other accommodations. Applicants are not required to disclose a disability under any circumstances, and information disclosed shall be limited to only what is necessary to establish the disability-related need for the required accommodation or modification. Outreach efforts to the people in the community with disabilities include but are not be limited to, notices and other communications describing the availability of such units, specific information regarding the features of accessible units, eligibility criteria, and application procedures.

In addition, Accessible Housing Program staff work with HCIDLA staff who administer Con Plan-funded services, including FamilySource Centers, to conduct outreach and education sessions to inform low-income households of the City's Accessible Housing Program and Fair Housing Policy Related to Disability.

Using the LA Coordinated Entry System to Establish Priorities in Affordable and Permanent Supportive Housing Projects

Background

In 2010, the Obama Administration released *Opening Doors: Federal Strategic Plan to Prevent and End Homelessness (Opening Doors)*, in which HUD and its federal partners set goals to end Veteran homelessness by 2015, chronic homelessness by 2016, and family and youth homelessness by 2020. To that end, in 2014, HUD published CPD 14-012, *Notice on Prioritizing Persons Experiencing Chronic Homelessness and Other Vulnerable Homeless Persons in Permanent Supportive Housing*. The overarching goal of CPD Notice 14-012 is to provide guidance to recipients of Continuum of Care (CoC) funding to ensure that homeless individuals and families with the most severe service needs within a community are prioritized in permanent supportive housing (PSH). A CoC is a regional planning body that coordinates and tracks housing and services designed to prevent and end homelessness for families and individuals. In Los Angeles, the CoC is LAHSA.

HCIDLA funds PSH projects in partnership with housing developers and owners, HACLA, homeless services providers, and LAHSA. Three types of HUD funding work together to provide permanent supportive housing and services to homeless persons. HCIDLA uses federal HOME funds to construct rental housing; [1] HACLA provides project-based vouchers to subsidize rents; and the homeless service providers help residents address the causes of homelessness and retain housing with funding from LAHSA and other entities. Since 2007, when HCIDLA initiated the Permanent Supportive Housing Program (PSHP), more than 70 housing projects have been completed or are in construction. These projects contain more than 4,500 units. Half of these must be set aside for chronically homeless and all must offer supportive services on-site.

AP-60 Public Housing – 91.220(h)

Introduction

As the lead agency for the Los Angeles Continuum of Care (LA CoC), LAHSA works closely with the City and LA CoC housing and service providers to ensure that homeless services and other special activities address the unique barriers faced by the individuals, youth, and families experiencing homelessness.

Actions planned during the next year to address the needs to public housing

In 2019, HACLA will conduct an extensive Physical Needs Assessment (PNA) of its housing stock. The previous PNA resulted in the identification of over \$533 million in capital needs for the public housing inventory. It is anticipated that the new PNA will yield the same amount of needs. Unfortunately, with an anticipated annual funding level of \$14.5 million, it will be impossible to address all of the needs. Though funding for public housing capital needs is limited, HACLA plans to complete the following projects through 2022:

- William Mead window repair
- Plumbing replacement (gas, water, and sewer lines) at Estrada Courts, Avalon Gardens, Mar Vista Gardens, Gonzague Village, Nickerson Gardens, Imperial Courts, Pueblo Del Rio, and William Mead
- Electrical upgrades at all PH Sites
- Imperial Courts roof replacement
- Pueblo Del Rio, William Mead, and Imperial Courts social hall renovations
- Playground and fitness equipment renovation—all sites
- Parking lot improvement and upgrade project—all sites

In 2019, HACLA will complete its 20-year Vision Plan, which will create a blueprint for the future of the public housing properties.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

HACLA also works with the residents at each of its public housing sites to develop Resident Advisory Councils (RACs). The RACs are made up of duly-elected representatives from the development. Each RAC consists of five officers—positions normally include a President, Vice-President, Secretary, Treasurer and Sergeant-at-Arms. Among the eligibility requirements to run for a RAC position, candidates must be in good standing, at least 18 years-old, listed on the lease for the unit they reside in, and must not have served more than two full terms as a RAC board member.

In addition to the RACs, at each site the Housing Authority Resident Advisory Council (HARAC) is made up of one representative from each public housing site, with the goal of providing a collective resident voice

on important issues and ensuring resident representation in the absence of a functioning RAC. HARAC members are elected at the same time as RAC members and may serve on both boards.

Typically each year there are seven general leadership training meetings with RAC board members. Topics for the meetings usually include HACLA's participatory budget process, where resident leaders participate in agency budget discussions, and training on how to prepare and manage individual RAC budgets. RACs will also be asked to provide input on the annual Agency Plan, comment on draft policy changes affecting residents and participate in developing HACLA's citywide Vision Plan for public housing. Individual RACs will meet with staff on a monthly basis and receive briefings on important topics from HACLA senior staff as necessary. Site RACs will also hold regular monthly resident meetings to discuss important issues affecting their development and provide educational and training programs.

Quarterly meetings with the HARAC are held in January, April, July, and October of each year to receive information regarding current programs and policies and inform HACLA of resident concerns. Results of the quarterly meetings are reported back to residents at the monthly RAC site meetings. Quarterly meetings are generally held offsite to show board members the range of housing offered by HACLA. The offsite meetings also aim to give HARAC members insight into possible future strategies for providing low-income housing. On important issues, such as the participatory budget process, HARAC members are invited to join their RAC colleagues at a general leadership meeting.

New RAC Boards and HARAC elections are administered by an independent third party: The League of Women Voters, Los Angeles. HACLA anticipates the LWVLA will conduct independent RAC/HARAC elections at seven public housing sites during 2019.

HACLA currently does not have a homeownership program for the public housing component, although it does have an active Section 8 homeownership program. Since the program's inception in 2000, HACLA has successfully assisted 71 clients to become homeowners. Of the 71, 26 have achieved self-sufficiency and opted out of the Section 8 program. As of October 2018, there were 33 participants. At present, the average housing assistance payment for the homeownership program participants is \$864.65.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

Currently HACLA is a high performer in the Section 8 Management Assessment Program (SEMAP) as well as in the Public Housing Assessment System (PHAS). Both programs anticipate to retain this distinction in future evaluation years.

Discussion

See above.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

As the lead agency for the Los Angeles Continuum of Care (LA CoC), LAHSA works closely with the City and LA CoC housing and service providers to ensure that homeless services and other special activities address the unique barriers faced by the individuals, youth, and families experiencing homelessness.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

In November 2016, city voters overwhelmingly passed Proposition HHH securing \$1.2 billion for permanent supportive housing to combat the epidemic of homelessness in LA.

In March 2017, Los Angeles county voters approved Measure H, a ballot initiative expected to generate an estimated \$355 million annually for the next 10 years. This funding is to be used exclusively for combating homelessness through the implementation and coordination of the City and County Homeless Strategies. The City and County worked collaboratively with a 50-member revenue planning workgroup to achieve consensus on spending recommendations for the first three years of funding.

The County Board of Supervisors reviewed and approved the Measure H budget recommendations for year one on June 13, 2017. This funding will support the development and expansion of programs in the following categories:

- Coordinated entry system (CES)
- Subsidized housing
- Homeless prevention
- Case management and services
- Increase income
- Increase affordable/homeless housing

Services provided through Measure H will be leveraged in Permanent Supportive Housing projects developed under HHH, creating a holistic approach to ending homelessness in LA. The CES goals for the following year are aligned with HUD's key system performance measures:

- Shorten the length of time persons remain homeless
- Reduce the number of persons returning to homelessness
- Increase income and job access for people experiencing homelessness
- Reduce the number of persons who become homeless for the first time
- Increase successful housing placements

One-year goals also include further alignment of resources within the broader Crisis Response System to ensure participants have efficient and fair access to resources. Some of the areas LAHSA will focus on are outreach and increasing the speed of housing placements.

Through LAHSA's enhanced outreach teams, the City plans on increasing connections made between unsheltered individuals and families and CES. Currently there are over 700 outreach workers deployed throughout LA County. This work has been bolstered through the launch of the LA County Homeless Outreach Portal (LA-HOP), which allows the City to more efficiently receive requests for people needing outreach.

To ensure effective and efficient flow through the CES, LAHSA will be working to more quickly match assessed households to available housing resources. This will require increased participation from housing providers and Housing Authorities to ensure we have an accurate and continued flow of housing units to match.

Capacity building will occur by assisting agencies to meet the growing demands required of them to quickly and effectively move households into permanent housing. To accomplish this, LAHSA has formed a Capacity Building unit within the CES division that will focus on developing training and technical assistance opportunities for CES participating agencies. The Capacity Building unit is also developing a training academy to ensure all case managers within the CoC are appropriately trained and informed on critical elements, such as trauma informed care and motivational interviewing.

The city and county expansion of LAHSA's Homeless Engagement Team (HET) program in 2018 gives the teams the opportunity to increase geographic span of outreach, increase the depth of outreach coverage in regions, improve access to services and emergency housing, provide immediate access to resources and to improve coordination of services leading to permanent and supportive housing through the CES system. HET continues to work with the City Department of Sanitation's (LASAN) projects Clean Streets LA and Operation Healthy Streets to ensure encampment dwellers receive access to shelter and related services prior to comprehensive encampment clean-ups. Additionally, LAHSA is participating on the County + City + Community (C3) interdisciplinary outreach teams in Skid Row and Venice. These teams identify unsheltered homeless individuals dwelling in Skid Row and Venice who are eligible for permanent housing through the Housing for Health program administered by the LA County Department of Health Services. By using an interdisciplinary approach, the teams can immediately address a variety of basic needs such as mental health, substance abuse, physical health, mainstream benefits, and shelter, while working with clients toward permanent housing.

LAHSA Homeless Engagement Teams continue conducting special purpose outreach projects for Los Angeles City in Hollywood, the City Hall/Grand Park/El Pueblo area, and the Broadway Corridor. These outreach programs provide for targeted outreach in those areas in collaboration with local service providers.

The Access and Engagement Department has Homeless Engagement Teams co-located at service providers and Council offices throughout the city and county, including at MHA in Lancaster, Council

District 7 and Council District 3 offices in the San Fernando Valley, Volunteers of America in Los Angeles, El Monte and Pomona, Jeff Seymour Family Center in El Monte, the LA City Hall Homeless Helpdesk Kiosk, C3 Hub in Skid Row, Council District 4 office in Hollywood, the Worship Center in Northeast LA, St. Joseph Center in Venice, Council District 9 office in South LA, Avalon Carver Community Center in South LA, Community Build in Leimert Park, Helpline Youth Counseling in Whittier, Rancho Los Amigos in Downey, Wilderness Park Rec Center in Downey, Jovenes, Inc in Norwalk, Council District 15 office in San Pedro, Supervisor District 2 office in Lennox, and US Vets in Long Beach. This allows LAHSA to station HETs in the communities where they are providing services.

HET is expanding LAHSA's participation in the HOPE project, a collaboration of LAPD, LASAN, and the City Attorney. LAHSA added a third HET in each of the four LAPD Bureaus, effective January 2019. This was in addition to the existing two teams per Bureau, plus the LA River HOPE team.

HET is working with the LA City Public Library, LA County Dept. of Mental Health, and local service providers on the SOURCE Project, which brings immediate services and resources to several area libraries monthly. This is taking place at Central Library, Exposition Park Library, Durant Library, Mar Vista Library, North Hollywood Library, and Edendale Library. LAHSA has started working with LA County libraries to continue expanding this model into additional libraries in the future.

Through coordination by regional Outreach Coordinators, and collaboration with a variety of outreach teams including the Measure H-funded Multi-Disciplinary Teams (MDT), HET participates in numerous, regularly-schedule coordinated outreach events across the city. Through this coordination infrastructure, HET alongside the MDTs and other teams have been working together to connect people in A Bridge Home catchment areas to these shelters. HET also participates in Homeless Connect Days and Resource Fairs happening regularly across the city.

HET is collaborating with City partners at LAPD, LAFD, and LASAN to identify encampments in very high fire hazard severity zones. HET offers immediate crisis housing and other shelter options to people dwelling in those areas, before LAPD and LASAN remove the encampments from these areas that pose very high risk to people camping there. HET has also worked with LAFD to develop training and language to discuss fire risks with people experiencing homelessness in all areas of the city.

Through close collaboration with the Mayor's office CENTCOM team, LAHSA has added a new manager position to the newly created Unified Homelessness Response Center (UHRC). LAHSA's UHRC Manager assists in coordinating LAHSA's outreach response to the City's priority encampment areas, such as the A Bridge Home outreach focus areas, and Clean Streets LA (CSLA) clean-ups. The UHRC Manager is also responsible for participating in the UHRC's efforts to develop additional strategies and best practices to assess the needs of people experiencing homelessness, and efficiently connect them to appropriate crisis housing, bridge housing, and permanent housing opportunities.

Annually LAHSA operates the Winter Shelter Program (WSP), which adds more than 1,100 overnight emergency shelter beds during the winter season. In the 2018-2019 program year during the cold and rainy season, eight sites throughout the city will provide 606 beds to protect unsheltered homeless

persons. The WSP program provides overnight shelter, meals and bathroom/shower facilities, and attempts to engage homeless persons in case management to assess their homeless history and current needs to place them in appropriate longer-term interim housing or transitional housing programs so that they can work toward regaining their permanent housing. Additional facilities have been contracted to open weather-activated emergency shelters during extreme weather conditions. There are 300 weather-activated emergency shelter beds that can be provided if needed.

Addressing the emergency shelter and transitional housing needs of homeless persons

LAHSA currently uses City CDBG, City and County ESG, City and County General Funds, County DPSS funds, and County Measure H to fund the operation of shelter beds. Los Angeles will continue to use these funds to ensure interim housing is available for all families in need and continue to address the need for adults without minor children. Los Angeles is looking at all available funding streams to identify ways to meet emerging needs and to increase the stock of available interim housing.

LAHSA's funding cycle lasts three years. Shelter contracts from 2015 and 2016 will expire in 2019 and contractors must reapply to continue providing services. The competitive process ensures that public funds are used for the most qualified programs.

Over the past HUD CoC Program NOFA competitions, the LA CoC has responded to HUD priorities to fund permanent housing programs, reallocated much of its transitional housing to a local funding source to provide additional flexibility, and created more permanent housing through the CoC funding stream. As HUD offered new bonus funding for domestic violence in the FY2018 CoC Program competition, LAHSA engaged its domestic violence service providers and requested \$4 million to fund 116 new units for domestic violence transitional and rapid rehousing – a program with these two joint components that is very much needed in the LA CoC.

Policy and programmatic issues that will be addressed in the 2019-22 program years:

- Given the availability of resources through locally funded initiatives to create new permanent supportive housing buildings and funding for services, how can the CoC align and maximize the availability of federal funding sources along with state and local funding?
- How does the CoC fully operationalize HUD-mandated and CES Policy Council-approved CES policies with specific focus on areas of prioritization and matching to permanent housing?
- How do we standardize and use the function of case conferencing within CES?
- Are all areas of housing match to move-in working effectively? How can LAHSA decrease times and ensure efficiencies?
- What are things that LAHSA can do as a CoC to improve property owner relationships in an increasingly tight housing market? Are there new strategies for obtaining permanent housing that LAHSA needs to implement?

- How does LAHSA increase the ability to site new projects both emergency shelter and permanent supportive housing?
- What types of capacity building and technical assistance can LAHSA facilitate to support consistent operation of high quality programs, with a specific focus of becoming a more trauma informed system?
- How can LAHSA and the CoC better support youth and domestic violence program providers, given the reduction in funding for standalone transitional housing programs and the new opportunities for joint transitional housing-rapid rehousing programs?
- How can the CoC develop a comprehensive homelessness prevention program targeted to youth, families, veterans and adults? How does the CoC improve diversion approaches for persons looking to newly access the system?
- What actions can the CoC take to ensure that foster youth are not emancipated into homelessness?
- Both the city and county levels are looking to continue to invest in the development of additional capacity within emergency shelter, while ensuring that what is being developed is thoughtful in meeting the needs of persons experiencing homelessness. Additionally, working in conjunction with County Departments, beds are being created with specialty services through partnerships with the Departments of Health Services, Mental Health, and Public Health.
- The LA CoC looks to improve the quality of services and accessibility within its shelter system. Capacity building efforts are underway to ensure providers are conscious of the individual needs of participants and incorporating trauma informed approaches. Shifts have occurred over the past few years to improve the quality and effectiveness of the shelter system and LAHSA looks to continue to support these efforts as ongoing shifts and improvements are implemented.
- Crisis Housing and Bridge Housing provide a safe, low-barrier, supportive, 24-hour residence to individuals experiencing homelessness, while they are assisted as quickly as possible into permanent housing. Both program types work in collaboration with LAHSA and the CES for homeless individuals in the LA CoC.
- The Crisis Housing component of the shelter program has broad eligibility requirements and a 90-day time limit for residence, which can be extended as participants work toward permanent housing goals. These beds may be used by anyone, including people who are newly homeless or face low barriers to reentering permanent housing. Shelter staff offers them some *light touch* case management and linkages to other resources.
- The Bridge Housing component has beds reserved for people who are already matched to a housing resource (i.e., Section 8 voucher) or for persons with high vulnerabilities and acuties who are likely to be matched to permanent housing resources. Bridge Housing participants receive more intensive housing navigation and case management services and can stay in the shelter up to 180 days (with possible extensions). Additionally, if a Bridge Housing participant misses a night, they are not automatically exited from the program, but instead have the bed reserved for them.

Bridge Housing acts as a bridge between the street and permanent housing. Bridge Housing can serve as a bridge on the front end—with reserved beds for certain populations who are exiting institutions into

homelessness—or on the back end—with services in place to support the connection to permanent housing.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Los Angeles has implemented the CES to serve all individuals and households experiencing homelessness. The development, implementation, and operation of CES for all populations of homeless persons in the LA CoC are intended to remove the institutional barriers that often hinder homeless persons from becoming stabilized in housing. Through the community-based approach offered by CES, homeless individuals, families, and youth no longer have to travel from program to program retelling the history of their homeless experience to try and find a program that will meet their needs. The screening, standardized assessment, and connection to appropriate services and housing facilitated by the CES systems avoids duplication of effort and decreases the length of time in accessing services.

CES is divided into various subsystems with resources and knowledge catered the following populations: adults (including adult households), families (households with a minor), and youth (including unaccompanied youth.) Veterans may be served by the most appropriate population-specific system.

Through Measure H, local Countywide funding, LA CoC will have Prevention funding for all populations. This funding will be used to target households that are at risk for homelessness, prioritizing households that have been previously homeless. The LA CoC will use a standard Prevention Target Tool designed to identify the most at-risk households from becoming homeless in an effort to target limited resources to the households most in need. Current prevention efforts within the Family Coordinated Entry System (CESF) have been able to prevent 70% of household served in Prevention from entering the emergency shelter system. The CESF is working closely with HCIDLA to collaborate with the City's FamilySource Centers to provide additional prevention resources for at risk households, as well as provide targeted outreach to better identify households most in need of services such as, property owner mediation, financial assistance, and housing stability case management.

CES provides a no wrong door approach, universal assessment, clear points of access, and a more streamlined system. All of these efforts are intended to decrease the length of time it takes an individual or family to return to housing. LAHSA has begun tracking system process measures and will monitor this data with an eye for increasing system efficiencies.

CES facilitates the connection of resources to individuals and households based on needs, eligibility, and prioritization. The same system that is utilized to facilitate connections of Permanent Supportive Housing and Rapid Rehousing resources can also be used for Affordable Housing Units.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

For low-income individuals and families at risk of becoming homeless, LAHSA has funding through a local sales tax to provide financial assistance and supportive services to prevent homelessness. With this funding resource having greater demand than the resource can provide, assistance is targeted to households through a targeting tool created to identify those at greatest risk of becoming homeless. In the previous Con Plan year, there were 720 families and 241 individuals provided homeless prevention and this year there is funding for services for 500 families and 1,400 individuals. Additionally, legal services have been funded to support families and individuals to resolve any legal issues that may affect housing stability. The CESF is working closely with HCIDLA to collaborate with the City's FamilySource Centers to provide additional prevention resources for at risk households, as well as provide targeted outreach to better identify households most in need of services such as, property owner mediation, financial assistance, and housing stability case management.

Through the availability of state funding, LAHSA is in the process of better establishing approaches for rapidly resolving people's housing crises as they are first approaching homeless service providers. Funding will be used to have staff collocated within departments, such as the Department of Public Social Services (DPSS), that people often first access as they are about to or have just become homeless. Staff will work with participants to identify rapid resolution options that people may be able to access such as family or friends for a permanent or temporary resolution of their housing crisis. Funds such as ability to assist with utilities, food and other one-time costs that will assist people in resolving their immediate crisis.

LAHSA coordinates with several public systems of care as well as publicly funded institutions to help prevent families and individuals from becoming homeless upon exiting/discharge. LAHSA works closely with numerous county departments that serve the city, including the LA County Department of Children and Family Services (DCFS), Department of Health Services (DHS), Department of Mental Health (DMH), Department of Probation (Probation), Department of Public Health (DPH) Substance Abuse Prevention and Control Division, and the Sheriff's Department, nearly all of which operate under State law or County regulations regarding effective discharge planning to ensure individuals and families are not discharged into homelessness.

LAHSA and DHS administer funding from a local county sales tax to provide interim housing for persons exiting institutions, including but not limited to hospitals and jails, to ensure that if persons are not able

to locate housing before exit they are not discharged to the street. LAHSA and other funders of interim housing have created a common referral form for institutions to use in order to refer persons in need of interim housing solutions while working towards permanent housing. All interim housing funders have hired staff to assist in ensuring that persons are linked to a bed that best fits their needs. Additionally, DHS funds jail in-reach in Los Angeles to target people who are homeless and need discharge planning centered around housing identification.

LAHSA is a collaborative partner on the City homeless strategy—Discharges from Foster Care and Juvenile Probation—for which DCFS and Juvenile Probation are the lead agencies. DCFS and Juvenile Probation are currently pursuing changes to transition planning requirements that will increase the minimum length of time for transition planning to begin from 90 days to 6 months.

LAHSA has launched three pilots connecting DCFS and Juvenile Probation to the Coordinated Entry System for Youth (YCES). One pilot involves the colocation of YCES staff at DCFS regional offices to facilitate the development of relationships between regional office staff including social workers and YCES staff, and to connect youth on social workers' caseloads in need of housing assistance to housing resources through YCES. This pilot is occurring countywide. A second pilot is taking place in SPA 2 and is focused on connecting youth eligible for a Supervised Independent Living Placement (SILP) who have been assessed by YCES to SILP payments, while providing short-term rental assistance through rapid re-housing for the first 2-3 months upon moving into a SILP-approved unit, until the SILP payment begins. A third pilot is taking place in SPA 3 and is focused on linking youth in juvenile probation camps and in foster care, who are nearing their exit date and do not have a stable housing destination identified, to housing and supportive services through YCES.

Discussion

See above.

AP-70 HOPWA Goals- 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	200
Tenant-based rental assistance	549
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	116
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	652
Total	1,517

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

Building housing that is affordable to households of all income levels and appropriate for persons living with disabilities or other special needs faces many challenges. The supply, distribution, and cost of housing in Los Angeles is affected by local, state and federal land use regulations and environmental laws established over the years as a result of public and private pressure. Local and state building codes affect the cost and nature of residential development. Los Angeles is now nearly built-out and there is a shortage of appropriately-zoned and suitably-sized vacant land for affordable (multifamily) development. This shortage has led to the current boom of demolishing older apartment buildings, displacing their residents, and building new high-cost apartments unaffordable to those displaced or most city renters.

Barriers to affordable housing is also due to Not In My Back Yard (NIMBY) opposition in many neighborhoods, insufficient—and in recent years, shrinking—federal and state affordable housing resources, all of which can be exacerbated by governmental regulations that pose constraints to the production and preservation of housing. The City has developed an array of responses to counter these constraints and to facilitate residential development, which are described below and in other parts of the Con Plan.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The discussion below describes initiatives by the City in recent years to address some of the barriers and negative impacts of governmental regulations on residential development. The need for additional funding, particularly for permanent supportive housing and affordable housing preservation and production, will be met in part by new local and state resources:

- In November 2016, city voters approved Proposition HHH, the Homelessness Reduction and Prevention Housing and Facilities Bond, which allows the City to issue up to \$1.2 billion in general obligation bonds over a 10-year period. Funds can be used to buy, build, or remodel facilities to provide supportive housing for homeless people; temporary shelters and facilities; affordable housing, veterans housing, housing for individuals and families with low incomes; and to increase access to mental health care, drug and alcohol treatment, education and training. The projected infusion of funds generated by Proposition HHH provides a funding stream to finance the development of up to 10,000 permanent supportive and affordable housing units over the next ten years.
- Also in November 2016, the voters of Los Angeles County (which includes the city of Los Angeles and 87 smaller cities) approved Measure M, a sales tax increase for transportation purposes, estimated to provide \$120 billion over 40 years, funding massive light and heavy rail expansions,

highway improvements, biking and walking infrastructure and local street repairs. This will support the continued focus of the City to invest Con Plan and other resources on affordable housing built near public transit.

- In 2017, the voters of the county approved Measure H, a sales tax increase that will generate up to \$300 million per year to pay for homeless services and other support systems needed to get people off the street and into safe housing. These funds will leverage the Proposition HHH and Con Plan resources allocated for homeless housing and services.
- Also in 2017, over \$64 million was awarded by the California Affordable Housing and Sustainable Communities (AHSC) Program to affordable housing developers proposing environmentally sustainable housing in LA. These funds from Cap-and-Trade resources will support the construction of more than 700 units of affordable housing, with over 200 apartments set-aside for homeless residents, and about 100 units for elderly residents. A similar application for additional housing development resources will be submitted in 2018.
- In late 2017, the City approved the proposed Affordable Housing Linkage Fee, which is based on the nexus between different types of market rate development (e.g., residential, commercial and industrial) and the demand for affordable housing by workers related to that development. An amendment to the City's Municipal Code, the Ordinance will establish a permanent funding stream for the development of affordable housing by setting a fee on identified types of market rate development. The funds generated by the fee will be used for the development of new affordable housing and could produce up to \$100 million annually for that purpose.
- In 2018, over 22,000 housing units are in process, putting the City on track to meet the Mayor's goal of building 100,000 new housing units by 2021.

The City Planning Department (CPD) has spent the past several years working on a variety of ordinances and guidance documents to remove barriers to affordable housing development, adapt new state law to the City's rules, create new incentives to facilitate affordable housing development, and update the City's zoning code.

Barrier removal efforts completed include:

- Affordable Housing Project Review Procedures: In 2012 the CPD and the Los Angeles Department of Building and Safety presented a new development reform framework to more effectively coordinate the review of proposed affordable housing development plans by those departments and HCIDLA.
- Small Lot Policy Design guide: Released in 2014 to facilitate the use of small properties for new residential construction.
- Unpermitted Dwelling Unit Ordinance: Creates a process by which certain illegal housing units in multifamily buildings can be brought into compliance provided certain life safety and affordability requirements are met. Adopted May 2017.
- Value Capture Ordinance: Provides guidance for approving a density bonus beyond maximum allowed in the City's Municipal Code, if additional affordable housing units are included. Adopted February 2018.

- Transit Oriented Communities Affordable Housing Incentive Program Guidelines: Developed pursuant to Measure JJJ approved by city voters in November 2016 (discussed below), the guidelines apply to all housing developments located within a one-half mile radius of a major transit stop; updated in February 2018.
- Interim Motel Conversion Ordinance: Facilitates the use of existing hotels and motels for supportive housing or transitional housing for persons experiencing homelessness or at risk of homelessness. Adopted April 2018.
- Permanent Supportive Housing Ordinance: Provides for a Con Planning approval process, incorporates new standards to reflect the unique characteristics of permanent supportive housing, and enhance overall design of the project. Adopted May 2018.

Barrier removal efforts underway include:

- Re:code LA: the first comprehensive overhaul of the City's outdated zoning regulations since 1946, applying state-of-the-art zoning tools to implement the City's planning vision that will make the development process more certain for all users. It is one of the City's largest planning initiatives to date, and will deliver a new Downtown code and a Citywide Zoning Code, as well as a first-of-its-kind, interactive web-based code system. First adopted in 1946, the Zoning Code's overall structure has remained the same, while the needs of the city have changed drastically. *Re:code LA* will create a Zoning Code to realize the needs of a 21st Century LA for stakeholders. Among other benefits, revised project review procedures will create predictability and clarity in development review and approval, and the modularity and range of new zoning options will allow for increased flexibility in the combination of building forms and uses allowed (see <https://recode.la/>).
 - Additionally, as part of Re:code LA, in October 2018 the City Planning Commission (CPC) recommended that the City Council adopt the Department's Processes and Procedures Ordinance, an amendment to the Los Angeles Municipal Code (LAMC). The proposed changes consolidate over 100 existing processes to about 50, laying the groundwork for a more user-friendly, transparent, and predictable set of rules for project review.
- Community Plan Updates: The City has 35 Community Plans that provide the specific neighborhood-level detail, relevant policies, and implementation strategies necessary to achieve the General Plan objectives, including the objectives of the Housing Element. All 35 Community Plans will be updated every six years, more often than in recent years; 21 Community Plans have been updated since 2017, and several more are in process.
- Accessory Dwelling Unit Ordinance: Preparation of draft ordinance for City's Municipal Code to incorporate state law changes in 2016 to facilitate the development of accessory—second—dwelling units on single family properties. This ordinance repeals the City's existing second unit standards, incorporates the new state provisions, and introduces new tailored ADU regulations that recognize Los Angeles' many unique neighborhoods.
- Neighborhood Conservation Ordinance: Emerged as part of the Re:code LA effort to respond to interim control ordinance requests to stop development until plans are updated. An analysis was

conducted of various single family neighborhoods across the city to create a menu of new single-family zones.

- Home-Sharing Ordinance: The final amended ordinance becomes effective July 1, 2019, and defines what types of short-term rentals should be locally permitted. It curbs the negative impacts on neighborhoods and its housing stock, while establishing a legal framework for responsible *home sharing* (e.g., Airbnb). The ordinance limits short-term rentals to one's own primary residence. This provision is designed to prevent the displacement of renters from apartment buildings in desirable locations favored by tourists (e.g., Venice Beach, Hollywood, Silver Lake), which has been occurring over the past few years. The ordinance also establishes a registration process and enforcement policies against any unpermitted short-term rentals throughout the city. Home-sharing will not be permitted in buildings subject to the City's Rent Stabilization Ordinance to curtail any possible evictions or conversions of units to short-term rentals. The amendment resulted in a two-tier system, less than 120 days per year and over 120 days per year, and clarified enforcement regulations.
- In-Lieu Fee Study for Measure JJJ Affordable Housing Requirements: City voters approved Measure JJJ in November 2016, which added provisions to the City's Municipal Code to require developers of certain residential projects to either provide affordable units or pay an in-lieu fee. To determine the in-lieu fee schedule, the City commissioned an Affordability Gaps study using the methodology outlined in Measure JJJ, which was completed in 2017. Implementation of the recommendations based on the study is in progress.
- From January 2017 to April 2018, the City of Los Angeles published nearly 30% of the Environmental Impact Reports (EIR) in the State of California. When measured against the statewide average, the City's processing times were nearly 47% faster, according to the State's Office of Planning and Research. Having a dedicated team of planners in the Department assigned to handling EIRs has contributed greatly to the quality and consistency of the documents produced. It is largely why the City's case processing times are significantly less than the rest of the State, and why Los Angeles has produced technically compliant EIRs.
- In September 2018, the City held its annual Los Angeles Congress of Neighborhoods, which brought together leaders from the city's 98 Neighborhood Councils for a day of networking and education. Offering many workshops, the event allowed the City to explain its current efforts to address its housing situation and build ground-level support in communities for further efforts to build more housing of all types.

Increasing the Supply of Accessible Affordable Housing

In January 2012, the Independent Living Center of Southern California, Fair Housing Council of San Fernando Valley, and Communities Actively Living Independent and Free filed a lawsuit against the City alleging the City and the Community Redevelopment Agency of Los Angeles (CRA/LA) failed to ensure housing developments funded, developed, or significantly assisted by the City or CRA/LA had the required number of accessible units for people with mobility and hearing/vision disabilities and were made available to people with disabilities, and further failed to operate other aspects of the City's housing program in compliance with Section 504 of the Rehabilitation Act, the Americans with Disabilities Act

(ADA), the Fair Housing Act, and California state law. See *Independent Living Center of Southern California, et al. vs. City of Los Angeles*, Case No. 2:12-cv-00551-SJO (PJW) (C.D. Cal.). In August 2016, the City Council agreed to settle litigation and the settlement was approved by the court in September 2016. The settlement provides that, over the next 10 years, the City will ensure that at least 4,000 of its affordable housing units meet architectural accessibility standards under Section 504 of the Rehabilitation Act of 1973, Title II of the ADA, and California Government Code Section 11135.

To implement the Agreement, the City will also:

- Ensure that all future construction of multifamily housing units overseen by the City fully comply with Section 504 of the Rehabilitation Act, the ADA, the federal Fair Housing Amendments Act, and the California Building Code, and when those requirements conflict, comply with those requirements that provide the greatest accessibility;
- Ensure that nondiscriminatory rental occupancy policies are adopted and implemented by owners and property management agents for covered housing developments;
- Redesign the City's rental housing website, housing.lacity.org, to provide an accessible housing registry that lists all accessible units and their features and allows individuals with disabilities the opportunity to be notified of vacant units and apply for the units online or through a call center;
- Provide effective communications for applicants, tenants, and the public that includes large print and Braille documents, auxiliary aids and services, hearing devices, and other services to ensure that communications with applicants and tenants with disabilities are as effective as communications with people without disabilities;
- Train City staff, owners, and their property managers on federal and state laws relating to nondiscrimination regarding people with disabilities;
- Respond to concerns and resolve grievances by people with disabilities in a timely manner; and
- Provide detailed semiannual reports to the plaintiffs and City management regarding all the activities undertaken to carry out these requirements.

Discussion:

The above described activities to identify and address barriers to affordable housing will continue during the 2019-20 program year, as a coordinated effort involving various City departments and other stakeholders.

AP-85 Other Actions – 91.220(k)

Introduction:

A variety of actions are planned to address the needs of low-income residents, including addressing homelessness, increasing the supply of permanent supportive and affordable housing, lead-based paint hazard mitigation, and the reduction of poverty.

Actions planned to address obstacles to meeting underserved needs

Addressing Homelessness

According to the 2018 Homeless Count, homelessness reached 52,765 in LA County and 31,285 in the city, representing a decrease of 4% and 6% respectively compared to 2017. Among those experiencing homelessness in the city, 73.2% are unsheltered. The first decrease in the homeless population in 4 years is promising, as new strategies and resources have been deployed to place more people in housing than ever before. However, the number of people experiencing homelessness for the first time increased 14% from 2017; 46% of the 9,205 people experiencing homelessness for the first time said it was due to a loss of employment or other financial reasons. There are many factors that keep many LA residents at risk of homelessness:

- The LA Metro area is the most cost-burdened in the U.S. According to data from the Joint Center for Housing Studies, 46.7% of households in LA, Long Beach, and Anaheim pay more than 30% of their income on rent. Approximately 81% of the lowest income residents (earning under \$15,000/yr.) pay more than 50% of income on rent.
- LA County has the highest poverty rate in the state at 24.3%, according to the Public Policy Institute of California's California Poverty Measure.
- Housing affordability is a persistent crisis in LA with many contributing factors. Median rent in the county has increased 32% since 2000, while median renter household income has decreased 3% when adjusted for inflation, according to a 2017 report by the California Housing Partnership Corporation.
- These numbers also reflect the housing affordability challenges that county residents feel directly in their own lives as they struggle to find apartments and housing within their means. They speak to a broader conversation that needs to take place regarding the housing crisis in our region.
- In Los Angeles, as in many other CoC, the need for housing and services for homeless persons far exceeds available resources. In response, the LA CoC has focused on the development, implementation and operation of population specific Coordinated Entry Systems (CES) that customize interventions and match clients to appropriate assistance resources according to their needs. CES directs the limited available housing resources to the most vulnerable, this includes factors such as acuity score, length of time homeless and other factors that may increase a person's vulnerability. Additionally, CES will match to ADA units throughout the CoC and ensure that participants needing ADA accommodation units are placed in units that meet their needs.

- CES is working closely with Domestic Violence Shelter (DV) providers to ensure those participants receiving confidential services within the DV system are prioritized and able to be matched through LA County's CES.
- Permanent supportive housing (PSH) remains the most needed resource in the CoC. Given LA's vast homeless population, the need for additional housing continues. LAHSA has developed a housing and services gap analysis tool, with HUD-sponsored technical assistance, to quantify needed housing resources. This powerful tool has served during the advocacy for PSH and other housing interventions, such as prevention and rapid re-housing, and was presented to City Council, which led to obtaining additional funding for PSH. The tool will be strategically used to allocate funds.
- For people to stay housed, supportive services are essential. As HUD shifts CoC funding priority to housing, service providers struggle to secure supportive services funding. The LA CoC is coordinating with the City and County to leverage Measure H, Proposition HHH, CDBG, ESG, and HOPWA funds for supportive services. LAHSA is also aligning and connecting CoC and Con Plan-funded programs with other local resources such as United Way and the LA County Departments of Health Services (DHS) and Public Social Services (DPSS).
- A critical component of assisting homeless families in the stabilization of their housing is increasing and stabilizing their income level. To this end, the CES has collaborated with the Workforce Development, Aging, and Community Services throughout the county to provide additional employment assistance to households placed into rapid re-housing. This will assist in more quickly increasing a participant's income to help stabilize their current housing crisis.
- Additionally, in 2016, LAHSA and the LA CoC began to implement the HUD Policy Notice CPD-16-11 *Notice on Prioritizing Persons Experiencing Chronic Homelessness and Other Vulnerable Homeless Persons in Permanent Supportive Housing*. This notice targets the limited resources available for PSH in the CoC to persons experiencing chronic homelessness. Prioritization into PSH aligns with the CES, based on the level of a household's need. Implementation of this strategy will ensure that all PSH beds funded through LA CoC are used as strategically and effectively as possible by targeting those with the most severe service needs first.
- As mentioned above, LA CoC is currently using the CES and Coordinated Entry System for Families, each with their own Coordinated Assessment Systems for families and single adults, and the One-Step Tool Assessment for youth, to help expedite connections to mainstream resources.

Actions planned to foster and maintain affordable housing

Foster Housing for Persons with HIV/AIDS

HOPWA staff will continue to work to identify and commit funds for the development of new units dedicated to provide permanent supportive housing for HOPWA eligible individuals/families. HOPWA staff will also continue conversations with the LA County Community Development Commission for similar opportunities for countywide housing developments.

At-Risk Affordable Housing Preservation

HCIDLA has a dedicated preservation team to conduct initiatives to preserve at-risk restricted affordable housing. These initiatives include tracking and prioritizing at-risk properties; enforcing occupancy and notification requirements prior to expiration; identifying program funds for preservation; and directly outreaching to property owners and residents living in at-risk properties. Outreach to owners helps to identify property owners interested in continuing to provide affordable housing or wishing to sell a property to a preservation buyer.

Through the preservation team, HCIDLA manages the At-Risk Affordable Housing Database (AHD), an internal early warning system to track and analyze the potential impact of expiring covenants and rental subsidy contracts in the city. The AHD inventory contains point-in-time counts generated using various data sources. The inventory is based on a development's *primary source* and restrictions attributed to the respective property's rental covenant, rental subsidy contract, or funding source with the most years of affordability and set-aside units.

HCIDLA monitors approximately 40,000 restricted affordable housing units. The future expiration and termination of restricted affordable housing units pose potential threats to the city and tenants that can lead to a loss of affordability and displacement. HCIDLA estimates that the city currently has housing units at risk of losing their rental subsidies or affordability restrictions through the combined expiration of covenants or termination of rental subsidies in the next five years. These units are designated at-risk based on the restrictions established by the primary source used to build or rehabilitate the units, use agreement, covenant and/or rental subsidy program.

Since 2013, the city permanently lost more than 1,400 restricted, affordable housing units through the combined expiration and/or termination of restrictions tied to City financing, land use restrictions, prepayment of a federally-insured mortgage, and termination of federally-assisted project-based Section 8 rental assistance contracts. To prevent further loss of these units, HCIDLA will continue to implement financial and nonfinancial strategies to extend and preserve housing at risk of losing its affordability, such as:

- Continue to dedicate a preservation team that combines nonfinancial and financial initiatives to preserve at-risk affordable housing.
- Continue the use of an internal early warning system to track and analyze the potential impact of expiring covenants and subsidy contracts in the city.
- Monitor and enforce the California State Notice of Intent requirement law that applies to housing with pending expiration/termination of affordability restrictions.
- Continue to outreach and identify property owners interested in continuing to provide affordable housing or wishing to sell a property to a preservation buyer.
- Review and focus on HCIDLA's highest risk properties and initiate discussions with property owners with outstanding loan balances and expiring covenants to work out potential extension of covenants.

- Support citywide and interagency efforts to share information, develop preservation action plans, policy development and preemptive efforts to protect the city's affordable housing stock.
- Release a Request for Proposals for tenant outreach and education services to increase the awareness of residents living in at-risk properties of their residents' rights and responsibilities, covenant and restriction expiration, and potential housing alternatives.
- Continue to issue tax-exempt and taxable multifamily housing bonds for the preservation of at-risk affordable housing developments. The issuance of housing bonds will leverage 4% tax credits that will result in long-term preservation.

Inspecting Affordable Housing for Safety and Habitability

HCIDLA's Systematic Code Enforcement Program (SCEP) is responsible for maintaining safe and decent rental housing by enforcing the state and local health and safety codes in about 760,000 multifamily residential rental units throughout the city, including covenanted rent-restricted affordable housing. A special SCEP unit inspects HOME-funded affordable housing on a regular basis in compliance with HOME regulations.

Every four years, SCEP performs routine inspections of residential rental properties; SCEP inspects properties with a history of noncompliance more frequently. SCEP's resources focus on the most hazardous rental housing, which are typically less than 4% of the total rental properties in the city. In addition, tenants and property owners may continue to file habitability complaints at any time.

SCEP prevents the development of dangerous, substandard and unsanitary living conditions for some of the city's most vulnerable, low-income residents. In the 20 years since its inception, this program has done more than any other housing program to preserve the city's existing stock of privately-owned rental housing, and is a national model that was recognized by the Harvard *Innovations in American Government Award* in 2005.

When property owners fail to comply with HCIDLA orders to correct Housing Code violations within a specified timeframe, the Urgent Repair Program (URP) will intervene to correct dangerous housing conditions that pose an immediate threat to occupants of rental housing. Through preapproved contractors, HCIDLA corrects cited violations and restores rental units to safe and livable condition for the occupants. HCIDLA may receive referrals to the URP program from the Fire, Building and Safety, and LA County Public Health Departments. This program has a profound impact on the rental occupants in the city by preserving tenancy and preventing tenants from vacating unsafe units. In 2016-17, 545 properties were referred to URP, and the majority of owners resolved the issues.

Fostering Accessible Affordable Housing

The Accessible Housing Program (AHP) ensures that multi-family affordable housing constructed with the financial assistance of the City and/or the former Community Redevelopment Agency of the City of Los Angeles (CRA/LA), is accessible to people with disabilities. This program was established to ensure the City's compliance and implementation of a Corrected Settlement Agreement (CSA) with Independent Living Centers of Southern California, et al. As such, AHP is responsible for monitoring and certifying that

these affordable housing developments are constructed and operated in accordance with all applicable disability and fair housing laws and the City's Fair Housing Policy for Persons with Disabilities.

Pursuant to the terms of the CSA, the City has committed \$200 million over the next ten years towards these efforts, including but not limited to the following:

- City will build or retrofit 4,000 units to make them accessible to individuals with mobility impairments and/or hearing/vision impairments and ensure that these units comply with the applicable accessibility standards under Section 504 of the Rehabilitation Act, the ADA, the federal Fair Housing Amendments Act, and the California Building Code;
- City will achieve the 4000 accessible units through doubling the number of required accessible units in new and substantial rehabilitated developments from 5% mobility units and 2% hearing/vision units of the total units in a development to 10% mobility units and 4% hearing/vision units;
- City will also achieve the 4000 accessible units through surveying City's existing multi-family affordable housing developments to identify deficiencies, and retrofitting them where feasible;
- City will ensure that owners and property management agents for covered housing developments adopt and implement the City's Fair Housing Policy Related to Persons with Disability;
- City will develop an Accessible Housing Registry that lists all accessible units in Covered Housing Developments on ACHP's website at AccessHousingLA.org to allow individuals with disabilities to search for affordable accessible units by providing the opportunity to (1) select a covered housing development and request to be placed on an accessible unit wait list and/or select a development in construction and request notification when the affirmative marketing commences; and/or select a development that is open and in the affirmative marketing process;
- City will consult with Department of Disability, HCIDLA Community Services & Development Bureau, and others on the development of community outreach and informational plan that could include but not be limited to community presentations about the Registry, train the trainers sessions (housing advocates), availability of assistance at HCIDLA's public counters, ACHP office, and Family Source Centers and Department of Aging's Multipurpose Senior Centers as part of the alternative mechanism for providing the information;
- HCIDLA's Effective Communications Policy is being revised to ensure that their communications with individuals with disabilities are as effective as communication with other and complies with the Guidance in the U.S. Department of Justice's ADA guidance on Effective Communication (January 1, 2014);
- HCIDLA will provide appropriate auxiliary aids and services when requested to ensure that individuals with disabilities have an equal opportunity to participate in, and benefit from, the programs, services, and activities conducted by HCIDLA;
- HCIDLA staff, owners, and their property managers of Covered Housing Developments will be required to attend training on City's Fair Housing Policy Related to Persons with Disabilities. City has developed a grievance procedure, instructions, and form which are available to download

from the ACHP website at AccessHousingLA.org and will be available to submit online in the near future; and

- HCIDLA will provide detailed semiannual reports to the plaintiffs, the Court Monitor, and City management regarding all the activities undertaken to carry out these requirements.

Moving Forward

Policy Compliance

The Accessible Housing Program has made progress in its training efforts, instituting a monthly training program alongside the provision of technical assistance to provide property owners, often through their property managers, many opportunities to comply with all relevant accessibility requirements as described in the settlement agreement. The training program, which has included close collaboration with the City's Department on Disability, is also building on its foundational set of training sessions and developing refresher training session that best meet property management and owners' needs with respect to complying with any and all requirements as dictated by the settlement agreement.

Policy compliance staff will continue to develop online and desktop training approaches, as well as use online resources to provide technical assistance more efficiently to property managers with properties subject to the tenets of the settlement agreement. In this respect, Policy staff will continue to work with the HCIDLA's existing Occupancy and Monitoring unit to align with their process of reviewing developers' property management planning requirements.

In addition, the Accessible Housing Program will proceed in developing and conducting outreach and training to families and households that may qualify for accessible housing through the City's network of social service providers, including but not limited to working with the City's FamilySource Centers and the City's HOPWA program. The Accessible Housing Program will work to leverage these networks and social service infrastructure to inform households and families that can best benefit from accessible, affordable housing units.

Retrofit and Construction Program

The Retrofit and Construction staff will continue to work with new construction staff in the City's affordable housing development program (i.e., the City's Proposition HHH and Managed Pipeline programs) as it certifies new developments for accessibility. Specifically, Retrofit and Construction staff will align its process with the established construction monitoring process to identify and ensure through a series of inspections, in anticipation of the unit lease-up phase, such that the appropriate accessibility features are included in respective units and common areas.

In addition, the Retrofit and Construction program will move forward in establishing the process for completing retrofit measures for existing, covered units for which accessibility features are required. The process will include, but not be limited to, selecting and entering into contracts with entities that will completed identified retrofit measures.

Actions planned to reduce lead-based paint hazards

Based on ACS data, Los Angeles has about one million housing units that are likely to contain lead-based paint hazards. The City takes this preventable hazard very seriously. Since competitive HUD lead grant funds are not currently available to the City, CDBG funds will continue to be allocated to reduce and prevent lead poisoning. HCIDLA's Lead Hazard Remediation Program (LHRP) is responsible for inspecting and financing the mitigation of lead hazards in properties receiving assistance, conducting outreach and education, and ensuring contractors are *lead certified* by the state as well as RRP-certified under the Environmental Protection Agency's Lead Renovation, Repair and Painting Rule. LHRP collaborates with community-based organizations to provide lead outreach and lead prevention education.

Additionally, LHRP staff coordinates its efforts with various health jurisdictions, community-based organizations, public sector partners and other governmental agencies. LHRP staff participates in the Southern California Health and Housing Council (SCHHC), a partnership to prevent childhood lead poisoning and environmental hazards in housing. The SCHHC consists of County of Los Angeles Public Health, Childhood Lead Poisoning Prevention Program representatives, community groups, tenant advocates, and others concerned with lead poisoning prevention issues in the greater LA area.

LHRP staff collaborates with the California Healthy Housing Coalition (CHHC). The CHHC members address healthy housing from multiple perspectives. The coalition's priorities represent a comprehensive approach towards achieving healthy housing for all. CHHC organizes itself into three workgroups focused on the following priorities:

Lead Poisoning Prevention—This workgroup focuses on increasing the use of required lead-safe work practices, improving the early identification of lead hazards and children at risk of lead poisoning, and supporting the implementation of newly passed legislation on lead testing. Eliminate exposure to lead hazards in the home and improve the identification of and support to lead poisoned children.

Habitability—This workgroup focused on addressing slum lords/repeat code violators, improving the standard of practice for code enforcement (with a focus on mold), and increasing the adoption of proactive code enforcement policies. CHHC members have developed a series of short videos on integrated pest management (IPM). These videos are intended to make the case for rental property owners and managers to adopt IPM on their properties. The videos (*What is IPM?*, *Why Use IPM?*, and *Getting Started: Implementing IPM at your Property*), along with links to additional resources, can be found at www.cahealthyhousing.org/ipm.

Indoor Air Quality—This workgroup primarily focus on addressing housing build near high traffic roadways, second-hand tobacco smoke, integrating health measures into green building standards, and expanding the use of integrated pest management in rental housing.

HCIDLA's SCEP also enforces state law (Senate Bill 460) requiring lead-safe work practices. This law applies when repairs are being made in rental housing to respond to SCEP's Notices to Comply by correcting code violations. When interior walls that once were covered with lead paint are disturbed (i.e., opened up) to

fix plumbing or electrical problems, the fine lead dust created by that disturbance can poison infants, children under six and pregnant women. LHRP staff works closely with SCEP inspectors, the local Healthy Homes Collaborative, and the County Childhood Lead Poisoning Prevention Project (CLPPP) to enforce the state law.

In addition, all housing rehabilitation programs supported with HCIDLA funds must comply with all applicable lead safety regulations. The new NOAH (naturally occurring affordable housing) program (see Section AP-15 Expected Resources) will require lead hazard remediation as part of the rehabilitation of each property purchased with those resources. Other programs funding acquisition and rehabilitation of properties built before 1978 will require lead hazard remediation according to the federal regulations.

For the past four years, as a partner in a Centers for Disease Control and Prevention (CDC) funded grant program, LHRP, the community-based organizations, and others have worked with Impact Assessment Inc. and Altamed, one of the largest federally qualified healthcare centers dedicated to underserved communities, to provide free blood test to residents in the LA Promise Zone. LHRP has also participated in community outreach and planning meetings for remediation of the Exide Industries' battery recycling plant lead contamination designated area.

One of the lead paint companies sued in 2000 by Santa Clara County and several other Californian jurisdictions has settled and agreed to provide about \$60 million for lead hazard remediation (<https://www.sfcityattorney.org/2018/05/17/ca-cities-counties-announce-settlement-agreement-nl-industries-lead-paint/>). A portion of those funds is expected to be available to the plaintiffs, including the County of Los Angeles, which may choose to coordinate with the City and LHRP to handle some of the remediation. This opportunity is still being explored.

LHRP is also collaborating with CLPPP to ensure compliance and adoption of the CDC's reference level of 5 micrograms per deciliter of lead in blood (CDC. Recommendations in "Low Level Lead Exposure Harms Children: A Renewed Call for Primary Prevention." June 7, 2012). The reference level of 5 mg/dl has brought an increase in investigative cases to CLPPP, which in turn has resulted in a higher number of referrals to the LHRP for lead remediation. Units referred from CLPPP always take priority in the LHRP pipeline.

Actions planned to reduce the number of poverty-level families

FamilySource Centers

A consortium-based model funded with most of the City's CDBG public service allocation, all of its state Community Service Block Grant, and approximately \$5 million of its own general funds, the FamilySource Centers System consists of 16 multipurpose centers that are strategically located in the areas of the city where there is the highest concentration of poverty. The FamilySource Centers (FSC) system is designed to address multiple needs and barriers facing low-income clients. Each center provides a cadre of care services to assist low-income families, with children ages 19 and under, become self-sufficient. The two-generation strategy is focused on reducing barriers to economic opportunity by 1) increasing family

income and/or economic assets and 2) increasing youth academic success. Services include multi-benefit screening, case management, pre-employment and employment support, parenting classes, financial literacy, and adult education, college preparation assistance, and computer literacy services, all consistent with an emphasis on development of self-sufficiency as an important anti-poverty tool. FamilySource service providers can refer and enroll clients in many undersubscribed programs for which they are eligible, including food subsidy programs, healthcare programs, low-income automobile insurance, and utilities discount programs. Additionally, each FSC participates in the Greater Los Angeles Earned Income Tax Credit Campaign Partnership that now includes the recently established California Earned Income Tax Credit. This program serves over 35,000 unduplicated clients per year and produces millions of dollars in increased income and improved academic performance for thousands of youth; both of these outcomes improve the present and future for their communities and the city as a whole.

Academic Achievement

The FamilySource Centers System continues its partnership with the Los Angeles Unified School District (LAUSD) to collocate 13 Pupil Services and Attendance (PSA) counselors at FSCs throughout the city to serve families with children from elementary school through high school. PSA counselors serve as educational consultants, conduct educational assessments for students and families through collaboration with FSC staff and programs. This FSC-LAUSD partnership, funded equally with LAUSD and City Community Services Block Grant funds, aims to increase attendance, improve academic achievement and support the goal of graduation for all students.

FSCs also have College Corners to provide resources and information to students on getting a college education. College Corners are adding a parent training and collaboration effort to develop a whole family approach to encouraging college attendance and graduation.

Homeless Assistance

LAHSA's Homeless Engagement Teams provide outreach, direct services, and referrals to service providers for unsheltered homeless families in the LACoC. The Family Solutions Centers will carry out coordinated assessment and provide access to rental assistance, motel vouchers, and Section 8 vouchers based on a family's housing barriers and needs. Homeless Engagement Teams work closely with Family Solutions Centers, for situations when families need outreach services to support the FSC in being the lead agency to provide assistance.

The Family Coordinated Entry Systems (CESF) works with other mainstream programs to ensure that standardized assessment tools are used throughout the county.

CESF Goals:

- Accurately assess and triage people to the most appropriate service and housing program;
- Increase access from emergency shelter and permanent housing;
- Improve client targeting for housing resulting in reduced lengths of stay;

- Prevent people from entering emergency shelter and/or by providing alternative housing options (diversion from shelter and transitional housing); and
- Ensure clients have the resources and skills to remain stable in housing (i.e., prevent people who exit shelter and transitional housing from returning to homelessness).

Economic Empowerment

BusinessSource Centers System and Business Incubators

BusinessSource Centers are one-stop places for small business owners and entrepreneurs. Each of the nine BusinessSource Centers around the city offer a full range of services and tools to help entrepreneurs get their business running, or to help current business owners stay competitive or expand. Services offered include financing, loans, business classes, business consulting, legal assistance, tax assistance, plan development, and workforce development.

In similar function to the BusinessSource Centers System, the business incubators funded by the Con Plan, the Cleantech Incubator, provide resources to help start-up businesses succeed. The Cleantech Incubator assists start-up companies dedicated to clean, green technologies, such as low or zero emission energy, transportation, air quality, jobs, sustainability, and smart solutions. Two new incubator programs for the technology and food service industries will be piloted in 2019-20.

LA:RISE

The Los Angeles Regional Initiative for Social Enterprise (LA:RISE) is a collaborative and innovative program designed to find permanent occupations for residents with extremely high barriers to employment, previous homelessness or incarceration. The City of Los Angeles, Los Angeles County, nonprofit organizations, for-profit private employers, with federal funding, come together to help prepare individuals on multiple levels for permanent employment by providing paid training and personal supports such as housing, transportation, and legal assistance. This program enjoys wide support because of its universal benefit to everyone involved. The client gains self-sufficiency (less chance to reenter homelessness or suffer recidivism), businesses gain a trained employee, and the City moves another person off the streets.

Jobs Plus Initiative

HACLA was awarded \$3.7 million by HUD to implement jobs programs to help residents in public housing achieve self-sufficiency. With the grant funds, HACLA will improve job prospects through work readiness, employer cooperation, job placement, and educational advancement for residents of public housing.

Actions planned to develop institutional structure

Homelessness

LAHSA has been working with families, individuals, veterans, and youth throughout the CES process to identify homeless needs by subpopulation and develop priorities that will result in improved system-wide

coordination and program performance. Best practices and lessons learned obtained from subpopulation work groups has informed planning and policy advocacy efforts, and will continue throughout 2019-20.

LAHSA is planning to implement a robust group of learning communities aimed at providing ongoing collective learning opportunities within our key program component areas:

- Rapid re-housing
- Housing navigation
- Permanent supportive housing
- Crisis and bridge housing
- Prevention

LAHSA will help to ensure fidelity to program models and that a level of consistency is in place across all providers. This will also help to inform planning and program changes that may be needed to more effectively serve CES participants the best.

LAHSA has created a CES Policy Work Group and a CES Policy Council, which are deliberative and decision-making bodies tasked with passing policies to govern the CES. Among these are policies on prioritization, which all rely on information and ranking from the CES Triage Tools (Assessments) to help prioritize individuals and households in most need for Permanent Supportive Housing. Through the passing and implementation of these policies, the LA CoC can ensure that it is strategically and effectively targeting those with the most severe service needs first.

LAHSA also partners with the Veterans Affairs Greater Los Angeles (VAGLA) Medical Centers to continue the collaboration initiated between CoC providers, Public Housing Authorities, and the VAGLA Medical Centers. Staff co-leads the Veterans Housing Alliance meeting monthly to provide the space and platform to identify bright spots and barriers to ending veteran homelessness in LA County. Each Service Planning Area also has veteran specific case conferencing and outreach to increase the placement rate and retention of veterans in permanent housing. The goal is to ensure that homeless veterans are identified quickly, and assessed to determine right sized interventions and connect them to the comprehensive array of medical, social services, and subsidized housing available through the US Department of Veterans Affairs (VA) and community.

A Veterans dashboard was implemented by LAHSA in 2015, in coordination with the VA, United Way, and other collaborative partners. On a monthly basis, LAHSA compiles and aggregates Veteran data and inputs it onto the LA County Veteran Homelessness Dashboard. This dashboard saw a gap during an interim of months, when data sharing could not be coordinated, however this dashboard was targeted to come back online in January 2018. This data will be used to examine trends such as the amount of time it takes for veterans to be housed, the percent of veterans who exit to permanent housing, and the type of housing to which veterans exit. The dashboard will assist in developing solutions to identified barriers.

In 2016, LAHSA developed a secure, web-based Veteran By Name List platform for all veterans, identified by the VA or community providers, to be known and connected to the permanent housing and services

intervention that best fits their needs. This dashboard also was subject to data sharing capacity, and so was not updated for a portion of 2017. As with the Veteran Dashboard, this vital tool for coordination and prioritization was targeted to be functional again in January 2018.

In 2016, LAHSA created a new position, a Veteran Services Coordinator, to oversee the work of coordinating and integrating the veteran work into CES and the CoC. LAHSA continue to leverage this position to drive integration and lead in the partnership to end veteran homelessness in LA.

HCIDLA will continue to work with HOPWA Regional Offices and other contracted agencies to build collaboration between systems of care. In 2019, the Los Angeles HOPWA Program will roll out a new case management system that will improve performance and client outcome tracking. The system will provide greater opportunity for increased synergy between the HOPWA program and the City/County Coordinated Entry System in the years to come. Additionally, HOPWA is working with the LA CoC, and the LA County Ryan White program to identify more opportunities to leverage HOPWA dollars for housing and supportive services for homeless, at risk of homelessness, and unstably housed clients. Support from these other systems of care will assist HOPWA Housing Specialists to serve a client population with increasingly intense service needs.

Actions planned to enhance coordination between public and private housing and social service agencies

The development of the coordinated systems of assessment and access for homeless individuals and families in the LA CoC has created the broadest based collaboration ever seen among public, private housing, and social service providers to end homelessness. Such connections have resulted in system improvements such as a universal application for Section 8 assistance among the nine Public Housing Authorities operating in the county, standardized triage (assessment) tools for all providers in the CES, system-wide data dashboards to aggregate monthly performance data, and regular meetings of leaders and stakeholders from the public and nonprofit sector to remove barriers and improve systems.

LAHSA convenes a number of stakeholder tables, in order to facilitate the growth, expansion, and improvement of the CES. Partners include, but are not limited to: United Way, LAHSA, Department of Mental Health, Department of Health Services, Department of Substance Abuse Prevention and Control, Department of Public Social Services, Department of Children and Family Services, Department of Probation, Department of Workforce Development, Aging, and Community Services, HACLA, Housing Authority of the County of Los Angeles, Los Angeles County Office of Education, Corporation for Supportive Housing, Hilton Foundation, Veterans Administration of Greater LA, LA Police Department, permanent housing developers, outreach teams, emergency shelters, transitional housing providers, and permanent supportive housing providers.

LAHSA has also developed relationships with permanent supportive housing providers, encouraging providers to fill their vacant units through CES, providing tools and resources to facilitate the use of CES, and hosting meetings to hear feedback on the CES process. In 2018, LAHSA will continue to deepen and expand its relationships with PSH providers.

Additionally, LAHSA is funding countywide Housing Locations services, in order to expand and improve relationships with property owners across the county. With an approximate 2% vacancy rate across the county, maximizing relationships with property owners will be vital to the success of the homeless response system.

Discussion:

Various actions are planned that will benefit the low-income and homeless residents of Los Angeles through the development and preservation of affordable and permanent supportive housing, the mitigation of lead-based paint hazards, economic empowerment, and family support.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

Introduction:

The discussion below describes additional information regarding the four grants, including a description of the procurement process for ESG; ESG performance standards; and guidelines for HOME funds, including for resale or recapture.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	15,461,207
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	6,592,866
5. The amount of income from float-funded activities	0
Total Program Income:	22,054,073

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	90.00%

Section 108 Loan Program

One of the six goals in the 2018-2022 Five-Year Consolidated Plan is to improve the local economy for low income residents, by improving the local economic conditions, expanding access to opportunities for low income residents and other protected classes. In order to accomplish this goal, the City must facilitate investment in low-moderate income communities that will create or retain jobs, provide essential goods and services in neighborhoods that lack them, assist local businesses to prosper, and thus attract diverse employment opportunities in areas with high unemployment rates.

A principal method by which the City is able to attract developers, businesses, manufacturers and other organizations to invest in low- and moderate income communities is the Section 108 Loan Guarantee Program. The Section 108 Loan Guarantee is a component of the Community Development Block Grant (CDBG) program, in that future CDBG funds serve as backup security for loans made. The City seeks to more effectively utilize this program for economic development, such as the expansion, retention or creation of for-profit business or industry, including commercial, retail and manufacturing.

In the Fiscal Year 2019-2020, the Section 108 Loan Guarantee program has approximately \$147,000,000 funds available for gap-financing of large commercial and industrial real estate projects intended to stimulate economic growth, particularly in underserved communities. An eligible project must principally benefit low-moderate income residents by creating jobs or by providing goods and services. Funds could be used to acquire, rehabilitate, remediate, renovate, and/or redevelop property that will result in business creation and expansion. Section 108 loans may range from \$500,000 to \$30,000,000 dollars, and are a great financing tool to:

- Provide reasonably-priced capital where conventional loans are not an option.
- Apply to a wide range of projects.
- Offer competitive fixed and variable rates.
- Offer flexible repayment terms, e.g., up to 20 years, and interest-only options.
- Provide financing on a non-competitive basis.
- Accept applications continuously.
- Offer flexible collateral options when available.

Types of eligible activities include:

- Clearance, demolition, and remediation of properties with known or suspected environmental contamination.
- Site preparation, including construction, reconstruction, installation of public and other site improvements, utilities or facilities.
- Elimination or prevention of slum and blight conditions.

Examples of approved Section 108 projects:

- Renovation of an unused industrial space into a mixed-use facility with office, medical, and arts space.
- Redevelopment of a former closed department store into a business incubator.
- Acquisition of old buildings in a blighted community and renovation into many thriving businesses.
- Remediation and redevelopment of an old industrial site into an employee-owned cooperative greenhouse.
- Historical Preservation and major renovation of an obsolete building to bring back its former luster and operate as a thriving business.

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(l)(2)

A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

HCIDLA does not use HOME funds in any other manner than those described in Section 92.205(b).

A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The HCIDLA provides direct HOME subsidy purchase assistance to eligible homebuyers in the form of a subordinate “soft second” loan through its Homeownership Programs to purchase an eligible property in the City of Los Angeles. The recapture amount of principal and shared equity appreciation is deferred until the property is sold, transferred, event of default or in 30 years. When HOME funds are used to assist homebuyers, HCIDLA’s programs are structured to recapture the HOME-assisted funds, plus a portion of the increase in equity in accordance with the HOME recapture requirements. The entire amount of the HOME subsidy provided to the eligible homebuyer is subject to recapture. HCIDLA permits the original homebuyer to sell the property at market value during the period of affordability and HCIDLA recaptures all of the HOME-assistance provided to the original homebuyer, based on the terms in the loan agreement. If the housing fails to be the principal residence of the original homebuyer for the duration of the period of affordability, HCIDLA will recapture all of the HOME assistance to the homebuyer, based on the terms of the agreement. Recaptured funds are utilized by the City for eligible activities under the HOME Program.

The City will recapture the entire subsidy amount, plus any shared appreciation, if applicable. The shared appreciation percentage is calculated by taking the amount of the HCIDLA loan and dividing it by the purchase price of the property. HCIDLA defines appreciation as the difference between the current sales price of the property or current appraised value minus the initial purchase price. The homebuyer is then given credit for their initial down payment, transaction costs associated with selling the property, and capital improvements as defined by HCIDLA. Capital improvements are defined as improvements that are

consistent with the definition contained in IRS Publication 523 that add value to the property, have a permit issued for the improvement, and cost at least \$2,000.

HCIDLA applies the minimum HOME Program periods of affordability depending on the direct HOME assistance amount provided to the homebuyer to purchase the unit.

A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

HCIDLA utilizes the HOME Recapture provisions for its homebuyer program projects. Under recapture, there is no requirement that the original HOME-assisted homebuyer sell the unit to another low-income homebuyer. As such, when the homebuyer transfers or sells the property during the period of affordability, HCIDLA recaptures all of the HOME funds from the homebuyer from the net proceeds. The recaptured funds are used to assist new homebuyers for other homes; there are no continuing resale restrictions on the property once the HOME funds have been recaptured.

HCIDLA's recapture provision is based on the HOME Program rules. HCIDLA has structured its recapture provisions so that the Department recaptures all of the HOME funds from the available net proceeds. Additionally HCIDLA shares in the net appreciation of the property with the homebuyer. The HCIDLA percentage share is calculated by dividing the City loan by the original purchase price of the property which is then expressed as a percentage. HCIDLA defines net appreciation as the difference between the current sales price of the property or current appraised value less the original purchase price of the property less the borrower's initial down payment, transactions costs, and capital improvements. Capital improvements are defined as improvements that are consistent with the definition contained in IRS Publication 523 that add value to the property, have a permit issued for the improvement and cost at least \$2,000.

HCIDLA ensures and enforces affordability of the units acquired with HOME funds by executing a Promissory Note, Deed of Trust, and a HOME Loan Agreement with the homebuyer. These documents specify the HOME requirements such as period of affordability, principal residency requirement, and terms and conditions associated with the recapture requirement. HCIDLA performs ongoing occupancy monitoring to ensure that the homebuyers maintain the housing as their principal residence during the affordability period and term of the loan, whichever is greater.

The recapture amount is not subject to a pro rata reduction of recapture amount during the affordability period. If the net proceeds are insufficient to repay the HOME investment (e.g., due to foreclosure or declining home prices), HCIDLA will base the recapture amount on the net proceeds available from the sale of the property. When there is enough equity in the property, the homebuyer will be responsible for repaying the entire City loan amount (recapture) plus any shared appreciation as determined by HCIDLA.

Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

HOME funds may be used to refinance existing debt secured by multifamily affordable housing that is being rehabilitated with HOME funds only in the following circumstances, as part of a development project financed by the Affordable Housing Managed Pipeline (AHMP).

Where refinancing is necessary to preserve an existing 100% affordable housing development, the applicant for AHMP funding through a Notice of Funding Availability must demonstrate that:

1. Rehabilitation is the primary eligible activity and that the hard costs of rehabilitation are at least \$40,000 per unit;
2. The property is in distress and that disinvestment has not occurred, that the long term needs of the project can be met and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated;
3. The new investment is being made to maintain current affordable units, create additional affordable units, or both;
4. For all proposed projects, the required term of the affordability covenant will be 55 years from the completion of construction, or the maximum required by California Tax Credit Allocation Committee (TCAC), State HCD, HUD or California Debt Limit Allocation Committee (CDLAC), whichever is longer. The affordability covenant remains in effect for not less than the agreed-upon term regardless of the date upon which the HCIDLA loan is fully repaid;
5. Funds may be used for this purpose throughout the city; and,

Funds will not be used to repay multifamily loans made or insured by any federal program, including CDBG.

Describe eligible applicants (e.g., categories of eligible applicants), the process for soliciting and funding applications or proposals (e.g., competition, first-come first-serve) and where detailed information may be obtained (e.g., application packages are available at the office of the jurisdiction or on the jurisdiction's Web site).

The Affordable Housing Managed Pipeline (AHMP) Regulations, Policies and Procedures manual, which describes eligible applicants and the process for soliciting and funding applications is available on the HCIDLA website at <http://hcidla.lacity.org/Affordable-Housing-Trust-Fund-pipeline>. The list of applicants for the 2016 Call for Projects is available on the HCIDLA website at <http://hcidla.lacity.org/2016-call-projects-list-applicants>. The 2019 Call for Projects is currently in process. Additional detailed information, including application packages, may be obtained at HCIDLA offices from the Director of Housing, Development and Finance Division.

Emergency Solutions Grant (ESG)

Reference 91.220(l)(4)

Include written standards for providing ESG assistance (may include as attachment)

In 2017, the Los Angeles Continuum of Care (LA CoC) Board, Los Angeles Homeless Service Authority (LAHSA) Policy and Planning Committee and LAHSA Commission adopted the attached ESG Written Standards, which were revised with input from other jurisdictions in the region and the public.

Emergency Solutions Grant Written Standards

Standards Applicable to All Program Components

Eligibility

1. ESG subrecipients must conduct an initial evaluation to determine each individual or family's eligibility for ESG assistance, and the amount and types of assistance the individual or family needs to regain stability in permanent housing. With the participants' voluntary involvement, participants must be evaluated using the population-appropriate CES triage tools. The participant reviews and signs the HMIS consent form, which is kept on record with the Service Planning Area (SPA) of origin.
2. The Los Angeles CoC triage tools are used to assess, prioritize, and reassess participants through the Adult Coordinated Entry System (ACES), the Family Coordinated Entry System (CESF), and the Youth Coordinated Entry System (YCES).
3. All ESG subrecipients will use the coordinated entry systems and triage tools (ACES, CESF, YCES) to determine and/or prioritize participants' need for emergency shelter or other ESG-funded housing interventions and assistance. Based upon these assessments, families and individuals should be referred to, and provided with, the services and housing intervention most appropriate for their situations and needs.
4. ESG-funded service providers are responsible for ensuring that the needs of all participants are assessed utilizing the Los Angeles CoC triage tools and coordinated assessment protocols described above. Each assessment must include a determination of eligibility for all potential sources of financial assistance, to ensure that limited ESG prevention or rapid re-housing resources available are prioritized for homeless individuals and families who are most in need of this assistance.
5. All subrecipients' housing resources must be entered into, and assigned using, the Los Angeles Coordinated Entry System.

Documenting and Re-Evaluating Program Eligibility

While specific eligibility considerations for each program component are detailed in these Written Standards, within the relevant program component section, all ESG subrecipients will follow federal documentation guidelines to establish and re-evaluate, as needed, the program participant's status as experiencing homelessness, or at-risk of homelessness, and to verify income eligibility. This includes:

1. Programs funded through the Los Angeles CoC must participate in CES, as required by the HUD HEARTH Act.
2. ESG subrecipients must re-evaluate program participant's eligibility and the types and amounts of assistance the participant needs;
 - a. Those receiving rapid re-housing must be re-evaluated annually
 - b. Those receiving homelessness prevention assistance must be evaluated every 90 days
 - c. Re-evaluation of program participants may be conducted more frequently than required and may be incorporated into the case management process
3. Regardless of which timeframe is used, re-evaluations must, at minimum, establish that:
 - a. The program participant lacks sufficient resources and support networks necessary to retain housing without ESG assistance.
 - b. Participants must be at or below 30% Area Median Income (AMI) to continue receiving assistance.
 - i. Homelessness prevention assistance requires participants have lower than 30% AMI upon initial evaluation
 - ii. There is no initial income threshold requirement for rapid re-housing clients
 - c. When determining the annual income of an individual or family, the recipient or subrecipient must use HUD's standards to ensure precision and eligibility.
 - i. Providers should utilize HUD's CPD Income Eligibility Calculator (<https://www.hudexchange.info/incomecalculator/>)
 - d. When the program participant's income or other circumstances change, such as change in household composition that affects the program participant's need for assistance under ESG, the subrecipient must then re-evaluate the program participant's eligibility and the amount and types of assistance that the program participant needs.

Coordination with Mainstream Supportive Services

1. Subrecipients must assist each program participant, as needed, to obtain appropriate supportive services, including assistance in obtaining permanent housing, medical health treatment, mental health treatment, counseling, monitoring and evaluation, and other services essential for achieving independent living; housing stability and case management; and other federal, state, local, or private assistance available to assist the program participant in obtaining housing stabilizing benefits from programs including, but not limited to:
 - a. HUD Housing Choice Voucher
 - b. HUD - Veterans Affairs Supportive Housing (VASH) Voucher
 - c. Emergency Food and Shelter Program
 - d. Medicaid
 - e. Supplemental Nutrition Assistance Program (SNAP)
 - f. Women, Infants and Children (WIC)
 - g. Federal-State Unemployment Insurance Program
 - h. Social Security Disability Insurance (SSDI)
 - i. Supplemental Security Income (SSI)
 - j. California Work Opportunity and Responsibility to Kids (CalWORKs)
 - k. General Assistance Program (GA)
 - l. Los Angeles County First 5
 - m. Other mainstream resources such as housing, health, social services, employment, education services and youth programs that an individual or family may be eligible to receive

Program Facilitation

1. All service-providing subrecipients shall employ a Housing First approach to their work, which seeks to quickly connect people experiencing a housing crisis with permanent housing without preconditions (such as sobriety, treatment, or service participation requirements) and the supports needed to maintain housing. The Housing First mindset will involve:
 - a. A housing-crisis focus, with rapid intervention when a household is homeless or at imminent risk of becoming homeless
 - b. Client self-determination and choice, including housing choice and client-centered goals
 - c. Low-barrier housing and service accessibility
 - d. Acceptance into programs or housing, regardless of sobriety, mental health history, criminal history, or low/no income
 - e. Service or compliance issues not being used as criteria to determine tenancy in housing
 - f. Progressive engagement techniques focused on delivering the right resources to the right people at the right point in time, for the correct duration
 - g. Programs which are client-ready, in that they recognize that all clients are housing-ready with the correct supports
2. Service providers must maintain a written set of Grievance and Termination Policies and Procedures. The said policies and procedures must satisfy what LAHSA requires of all service providers in its LAHSA Participant Termination and Grievance Policies and Procedures Contractor Requirements (Appendix C). These policies and procedures must be freely available to all program participants and staff. Copies of the grievance and termination policies and procedures must be clearly marked and made available to the program participants during intake.
3. All subrecipients of ESG funding must follow the requirements and protocols laid out in the LAHSA Participant Termination and Grievance Policies and Procedures Contractor Requirements (Appendix C) when handling client grievances or termination of clients from programs.
4. The subrecipients shall participate in the Los Angeles CoC Homeless Management Information System (Los Angeles CoC HMIS) and shall also comply with the HMIS requirements outlined below.
 - a. If the program is exempt from participation in the Los Angeles CoC HMIS, subrecipients shall use an equivalent system to record, track and maintain all required data under the U.S. Department of Housing and Urban Development (HUD) Universal Data Standards including, but not limited to: demographic information, dates of participation in the program, benefits and services provided, outcomes achieved and placement destinations upon exit from the program. Subrecipients shall report all required participant data to LAHSA in the manner prescribed for manual reporting by the due dates contained in this agreement.
 - b. Providers must ensure the completion of an assessment using the Los Angeles CoC adopted assessment tool for all program participants who either request case management services or are identified by an alert in the Los Angeles CoC HMIS system as a high priority for assessment.
 - i. Assessments may be completed by case management or other trained staff, or by Coordinated Entry System (CES) staff, or partner agencies responsible for CES operations in the region where the program is located.
 - ii. Assessments must be scheduled and completed as soon as possible for all participants who meet the criteria above and who have stayed for at least five (5) consecutive nights in the shelter.

- iii. All completed assessments must be entered into HMIS, with appropriate HMIS consent, within 3 days.
- c. Training Responsibilities: All staff using HMIS are required to complete basic HMIS training(s). Those running and maintaining reports must also complete other HMIS data quality training. Dates and times are available on the LAHSA training website (<https://www.lahsa.org/training/home>).
- d. Reporting and Data Quality Requirements: subrecipients will make Data Quality an integral part of the Program's intake reporting policies and procedures. Therefore, subrecipients shall perform the following daily, weekly, and quarterly data input and reporting responsibilities:
 - i. Daily:
 - 1. Client data entered into HMIS; and
 - 2. Occupancy Reports (OR) must be conducted
 - ii. Weekly:
 - 1. Subrecipients are expected to run at least one Data Integrity Report (DIR), taught in LAHSA HMIS courses, to identify and correct errors in input and reporting
 - iii. Quarterly/Annual: Subrecipients are required to submit a quarterly and annual progress report designated by LAHSA for analysis.
- e. Progress Notes: Case managers must routinely document the content and outcome of case management meetings with participants and document their progress in achieving the desired housing outcomes and include this documentation in the clients' files not less than once per month. HMIS is the tool to be used for this process.
- 5. All providers will abide by the procedures regarding safety and privacy, which are outlined in the LA HMIS Policies and Procedures (<https://www.lahsa.org/documents?id=1128-la-hmis-policies-and-procedures.pdf>).

Housing Standards

- A. ESG subrecipients must adhere to the following ESG shelter and housing standards to ensure that shelter and housing facilities are safe, sanitary, and adequately maintained:
 - a. Lead-Based Paint Requirements: The Lead-Based Paint Poisoning Prevention Act applies to all shelters assisted under the ESG program and all housing occupied by program participants. All ESG subrecipients are required to conduct a Lead-Based Paint inspection on all units receiving assistance under the rapid re-housing and homelessness prevention components if the unit was built before 1978 and a child under the age of six, or a pregnant woman, resides or is expected to reside in the unit.
 - b. Structure and Materials: There should be a Certificate of Occupancy and the shelter building should be structurally sound to protect residents from the elements and not pose any threat to health and safety of the residents.
 - c. Access: The shelter must be accessible, and there should be a second means of exiting the facility in the case of emergency or fire.
 - d. Space and Security: Each resident should have adequate space and security for themselves and their belongings. Each resident must have an acceptable (as defined by HUD's Housing Quality Standards) place to sleep.
 - e. Interior Air Quality: Each room or space within the shelter/facility must have a natural or mechanical means of ventilation. The interior air should be free of pollutants at a level that might threaten or harm the health of residents.

- f. Water Supply: The facility's water supply should be free of contamination.
 - g. Sanitary Facilities: Each resident should have access to sanitary facilities that are in proper operating condition. These facilities should be able to be used in privacy, and be adequate for personal cleanliness and the disposal of human waste.
 - h. Thermal Environment: The facility must have any necessary heating/cooling equipment in proper operating condition.
 - i. Illumination and Electricity: The facility should have adequate natural or artificial illumination to permit normal indoor activities and support health and safety. There should be sufficient electrical sources to permit the safe use of electrical appliances in the facility.
 - j. Food Preparation: Food preparation areas, if any, should contain suitable space and equipment to store, prepare, and serve food in a safe and sanitary manner.
 - k. Sanitary Conditions: The facility should be maintained in a sanitary condition.
 - l. Fire Safety-Sleeping Areas: There should be at least one working smoke detector in each occupied unit of the facility. In addition, smoke detectors should be located near sleeping areas, where possible. The fire alarm system should be designed for hearing-impaired residents.
 - m. Fire Safety-Common Areas: All public areas of the facility must have at least one working smoke detector.
- B. All facilities shall be compliant with relevant nondiscrimination and accessibility laws, including providing reasonable accommodations to allow qualified individuals with disabilities to have access to, and fully participate in, its programs, services and activities in accordance with the provisions of the:
- a. Americans with Disabilities Act of 1990
 - b. Americans with Disabilities Act Amendments Act of 2008
 - c. Rehabilitation Act of 1973
 - d. Uniform Federal Accessibility Standards (UFAS)
 - e. Federal Fair Housing Act of 1968 (FHA)
 - f. Subsequent amendments of these acts.
- C. All facilities shall make accommodations for clients with mental disabilities, or those accompanied by service and/or emotional support animals. Clarification of both categories of animals can be found here: https://www.hud.gov/sites/documents/SERVANIMALS_NTCFHEO2013-01.PDF.
- D. Subrecipients will not discriminate against persons with disabilities or against persons due to their relationship to, or association with, a person with a disability pursuant to:
- a. UFAS and 24 CFR 40
 - b. §504 of the Rehabilitation Act of 1973, as amended, 29 U.S.C. 794 and implementing regulations at 24 CFR 8 and 24 CFR 9
 - c. FHA, 42 U.S.C. §3601 *et seq.*, its implementing regulations at 24 CFR Parts 100, 103, and 104.

B. Standards Specific to Outreach

Eligibility

1. ESG subrecipients must determine an individual or family's vulnerability and willingness or ability to access emergency shelter, housing, or an appropriate health facility. Subrecipients should make this determination prior to providing essential services to ensure that ESG funding is used to assist those with the greatest need for street outreach assistance.

Services

1. ESG funding may be used to cover the costs of providing essential services to people experiencing unsheltered homelessness, who are unwilling or unable to access emergency shelter, housing, or an appropriate health care facility. These outreach funds can be used connect persons experiencing unsheltered homelessness with emergency shelter, housing, or critical services; or to provide urgent, non-facility-based care.
2. Essential services consist of:
 - a. Engagement
 - b. Case management
 - c. Emergency health services – only when other appropriate health services are inaccessible or unavailable within the area
 - d. Emergency mental health services – only when other appropriate mental health services are inaccessible or unavailable within the area
 - e. Transportation
 - f. Services for special populations

C. Standards Specific to Emergency Shelter

Eligibility

1. ESG subrecipients must determine that individuals and families meet one or more of HUD's categories of homelessness, and assess their vulnerability to ensure that only those with the greatest need for emergency shelter receive ESG-funded assistance.
2. Shelter stays, when deemed necessary, should be limited to the shortest time possible to help participants regain permanent housing. ESG subrecipients must conduct an initial evaluation of all individuals or families to determine if they should be admitted to an emergency shelter or diverted to other interventions such as rapid re-housing, homelessness prevention assistance, or other non-ESG resources.
3. ESG subrecipients must also reassess emergency shelter participants on an ongoing basis, to determine the earliest possible time that a participant can be discharged to permanent housing.
4. All persons exited from emergency shelters will have their exit status entered into HMIS – or a comparable database for victim service providers – and will be provided discharge paperwork as applicable or upon request.

Program Facilitation

1. ESG funding may be used to provide essential services to individuals and families who are housed in an emergency shelter. Essential services are outlined as “supportive services” in Appendix A (term number 20) of these Standards.
 - a. ESG funding may be used to provide such services for special populations, including youth experiencing homelessness; survivors of domestic violence, sexual battery, stalking, and/or human trafficking; and/or services for people living with HIV/AIDS, during time spent in emergency shelter.

Safety and Shelter Needs of Special

2. Safety and Shelter Needs of Special Populations

- a. ESG subrecipients follow procedures to guarantee the confidentiality of records concerning program participants, listed in the LA HMIS Policies and Procedures (<https://www.lahsa.org/documents?id=1128-la-hmis-policies-and-procedures.pdf>). All records containing personally identifiable information (as defined in HUD's standards for participation, data collection, and reporting in a local HMIS) of anyone receiving ESG assistance will be kept secure and confidential.
 - i. Ensure that the address or location of any domestic violence, dating violence, sexual assault, human trafficking or stalking shelter project assisted under the ESG will not be made public, except with written authorization of the person responsible for the operation of the shelter.
 - ii. Ensure that the address or location of any housing of a program participant, including youth, individuals living with HIV/AIDS, victims of domestic violence, dating violence, sexual assault, and stalking are never shared with other persons or organizations; except as provided under the LA HMIS Policies and Procedures (<https://www.lahsa.org/documents?id=1128-la-hmis-policies-and-procedures.pdf>).
- b. Shelters that serve families must serve all eligible families and may not refuse services based on the age of children or the size of the family.

Shelter Standards

1. All shelters must fulfill the requirements stated in the Minimum Interim Housing Standards as determined by LAHSA.

D. Standards Specific to Rapid Re-Housing and Prevention

Eligibility

1. ESG subrecipients must determine the type, maximum amount, and duration of housing stabilization and relocation services for individuals and families in need of homelessness prevention or rapid re-housing assistance through the initial evaluation, re-evaluation, and ongoing case management processes.
2. Financial assistance for housing stabilization and relocation services cannot be provided to a program participant who is receiving the same type of assistance through other public sources or to a program participant who has been provided with replacement housing payments under the Uniform Relocation Act (URA) during the time covered by the URA payments.

Program Facilitation

1. Participants will meet with case managers throughout their participation in the program, and have regular re-assessments, per the "Program Facilitation" subsection of the "Standards Specific to Rapid Re-Housing" section of these Standards.
2. ESG-funded agencies providing prevention or rapid re-housing assistance must develop a plan to assist the program participant in retaining permanent housing after the ESG assistance ends. Relevant considerations include the program participant's current or expected income and expenses, other public or private assistance for which the program participant will be eligible and likely to receive, and the relative affordability of available housing in the area.

3. Participants should have the opportunity to provide feedback and assessment about programs and services.
 - a. Subrecipients must implement an active Customer Service Program in order to secure feedback from participants regarding their experiences with the program.
 - i. The Customer Service Program must be approved by LAHSA and recommended changes to the Program must be made allowing a minimum of ten (10) business days for review.
 - b. LAHSA and/or the City of Los Angeles will monitor for the quality of the subrecipients' Customer Service with randomly selected participants for telephone and/or site surveys.
 - i. LAHSA and/or the City or County of Los Angeles at its sole discretion may change the means of measuring this standard via a Change Notice.

E. Standards Specific to Rapid Re-Housing

Eligibility

1. There is no initial income threshold for rapid re-housing participants. They must remain at, or below, 30% Area Median Income (AMI) to continue receiving assistance.
2. The need for ongoing rapid re-housing assistance must be assessed at least annually.
3. To fulfill the housing stability case management requirement for rapid re-housing clients, service providers must:
 - a. Require the participant to meet with a case manager at least once per month to assist in securing long-term housing stability; and
 - i. Develop a plan to assist the program participant in retaining permanent housing after the ESG assistance ends, taking into account all relevant considerations. (e.g., program participant's current or expected income and expenses; other public or private assistance for which the program participant may be eligible and is likely to receive; and the relative affordability of available housing in the area.)
 - b. Monthly case management meetings should be conducted in person, unless such a meeting is impossible (due to employment time constraints, etc.). In these extraordinary circumstances, a phone or electronic meeting may be utilized.
4. Per the Violence Against Women Reauthorization Act of 2013, and the Family Violence Prevention and Services Act, participants covered by these acts are exempt from the requirement to meet with a case manager monthly.
 - a. Such participants are exempt because, in these cases, subrecipients are forbidden from making shelter or housing conditional on the participant's acceptance of services.

Program Facilitation

1. Rapid re-housing programs should institute a progressive engagement model that provides the minimum assistance necessary to assist a household in establishing permanent housing and reassessing their needs for financial assistance on a routine basis.
2. In this model, assistance may be increased when initial assistance proves inadequate in helping the participant to stabilize in permanent housing. The progressive engagement model also includes a tapering or "stepped-down" rental assistance structure so participants being served will be prepared to assume full responsibility of the monthly contracted rent, monthly utility costs, and other essential household costs at the end of the rental assistance period.

- a. This financial assistance includes both move-in assistance and monthly rental assistance to assist the participants in being able to maintain their housing while working to increase their income.
 - b. Financial assistance must be flexible and individualized utilizing a progressive support and engagement approach and ensure the participant can maintain the housing once the temporary financial assistance ends.
 - c. The goal of financial assistance must be to assist the participant in achieving the goals identified in the housing stability plan with the ultimate goal of achieving housing sustainability.
3. Rental assistance should be based on the household's income, situation, and barriers. These factors must be re-examined at least once per year. During these reassessments, subrecipients will determine if the ESG financial assistance can and should be extended.
 - a. After receiving one consistent year of ESG funding, if a client is still below the 30% AMI, part of their annual re-assessment involves judging whether ESG assistance should be continued, or if the client should be served through other funding streams.
 - i. Service providers should consider extensions on a case-by-case basis, keeping in mind the goals of the progressive engagement model and the ESG maximum subsidy period of 24 months within a (3) three-year time frame.
 - b. If, after (1) one year of ESG assistance, the client is above the 30% AMI threshold, they will no longer be eligible for ESG assistance.
4. Standards for determining the share of rent and utilities costs that each rapid re-housing program participant must pay are based on the following:
 - a. There must be a formal signed rental or lease agreement between the property owner/manager and the tenant.
 - b. ESG subrecipients should work with rapid re-housing program participants and follow the guidance listed in number two of this subsection to determine appropriate levels of assistance.
 - c. No rental assistance may be made to an individual or family that is receiving rental assistance from another public source for the same time period.
 - d. Rental assistance may not be provided to a participant who is currently receiving replacement housing payments under the Uniform Relocation Assistance Act.
5. Subrecipients may use ESG funding to pay housing owners, utility companies, and other third parties for any portion of the following costs:
 - a. Rental application fees
 - b. Security deposits
 - c. Previous month's rent
 - d. Utility deposits
 - e. Utility payments
 - f. Moving costs
 - g. Some limited services costs

Participant Protections

1. Rental assistance cannot be provided for a unit unless the unit meets the minimum habitability standards, as outlined in the "Housing Standards" subsection of the "Standards Applicable to All Program Components" section.
2. ESG subrecipients may make rental assistance payments only to an owner with whom the subrecipient has entered into a rental assistance agreement. The rental assistance agreement

must provide that, during the term of the agreement, the owner must give the subrecipient a copy of any notice to the program participant to vacate the housing unit, or any complaint used under state or local law to commence an eviction action against the program participant.

3. All rapid re-housing programs and victim service providers shall be in compliance with the Violence Against Women Reauthorization Act of 2013, which provides various protections to persons experiencing domestic violence, dating violence, sexual assault, stalking, and/or human trafficking under the CoC Program and other HUD programs.
 - a. As stipulated in the Violence Against Women Reauthorization Act 2013, any notice of eviction must be accompanied with a Notice of Occupancy Rights under VAWA and a Certification of Domestic Violence, Dating Violence, Sexual Assault, Stalking, and/or Human Trafficking.
 - b. If a self-certified person experiencing domestic violence, dating violence, sexual assault, stalking, and/or human trafficking requests an emergency transfer, the recipient or subrecipient must relocate the participant and affiliated individuals to an available, safe unit, pursuant to the Violence Against Women Reauthorization Act 2013.
 - c. Pursuant to the Violence Against Women Reauthorization Act 2013, a recipient or subrecipient may bifurcate a lease if a participant has self-certified as a person experiencing domestic violence, dating violence, sexual assault, stalking, and/or human trafficking.
 - d. Pursuant to the Violence Against Women Reauthorization Act 2013, the rental assistance agreements between recipients, subrecipients, participants, and/or housing providers must include a lease addendum outlining the housing protections provided by VAWA, which are outlined above.

Additional Guidelines

1. Rental assistance cannot be provided for a unit unless the rent for that unit is at or below the current Fair Market Rent limit, as established annually by HUD.
2. The rent charged for a unit must be reasonable in relation to rents currently being charged for comparable units in the private unassisted market and must not exceed rents currently being charged by the owner for comparable unassisted units.
3. Clients may receive both ESG and non-ESG rental assistance funds, but non-ESG rental assistance may not be provided to a participant during the same timeframe that ESG funds are being used to provide a participant rental assistance.

F. Standards Specific to Prevention

Eligibility

1. ESG homelessness prevention assistance is available to individuals and families whose income is below 30% of Area Median Income (AMI), who are at imminent risk of becoming homeless.
2. Those receiving homelessness prevention assistance must be evaluated every 90 days.

Program Facilitation

1. ESG funds can be used to prevent an individual or family from becoming homeless or having to enter an emergency shelter. Prevention funds may also be used to assist them in regaining stability in current housing or other permanent and stable housing.
2. Homelessness prevention eligible activities include:

- a. Housing stabilization services
 - i. Rental assistance, rental arrears, utility payments, and last month's rent
- b. Housing relocation services
 - i. Rental application fees, security/utility deposits, and moving costs
- c. Supportive services
- d. Housing search/placement, housing stability case management, landlord-tenant mediation, tenant legal services, and credit repair

If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

- LAHSA is responsible for implementing and managing the Coordinated Entry Systems (CES) for All Populations (Adults, Families, and Youth). LAHSA's current system is person-centered and implements a housing first model that is designed to meet HUD's requirements and can be described in the following ways:
- Access: Participants can access CES through a "no-wrong" door system designed to ensure the household seeking services can be immediately connected to the most appropriate system and assessment.
- Assessment: All CES participating agencies utilize the OrgCode population specific Triage tool (VI-SPDAT, VI-FSPDAT, Next Step Tool) to identify the most appropriate service intervention and level of service. Case conferencing is also used to inform participant needs and to coordinate service delivery.
- Prioritization: Highest acuity individuals and households are to be prioritized for services and resources. Prioritization is based on a combination of elements, including acuity, chronicity, length of time homeless, etc.
- Referral: Individuals and households are referred to, or "matched" to available services and resources based on a combination of eligibility and prioritization.
- The LA CoC CES is designed for all populations but has population specific access points and programs specific to Adults, Families, and Youth. Each system has eight lead agencies charged with coordinating the CES within their region. They coordinate outreach and provide assessments, prevention and diversion assistance, access to crisis and bridge housing, rapid re-housing assistance, and matching to permanent supportive housing.
- The Adult CES System is designed for individuals over 18.
- The Family CES System is designed for households with minor children.

The Youth CES System is designed for youth 16-24.

Currently, permanent supportive housing resources are matched through LAHSA's Homeless Management Information System (HMIS). Housing providers are able to input their housing vacancies into HMIS, and SPA "Matchers" match the unit by pulling a list of eligible and high acuity households from HMIS. Additionally, LAHSA is serving as a centralized matcher for countywide housing resources.

LAHSA also funds a portion of the Regional Coordination for each of the CES SPA leads. Regional Coordination provides the infrastructure for each of our CES leads to increase collaboration and coordination with key stakeholders within their SPAs. It also ensure that matching and housing placements are happening quickly and provides the case conferencing necessary to make prioritization decisions.

Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

LAHSA conducts procurement utilizing an open, transparent and competitive Request for Proposals (RFP) bid process. LAHSA's funding opportunities emphasize collaboration and partnership opportunities among nonprofit service agencies, housing providers, faith-based organizations and community.

LAHSA's procurement process is conducted in two phases. First nonprofit agencies must be certified as qualified bidders by funding source through the Request for Statement of Qualifications (RFSQ) process. The new Request for Statement of Qualifications (RFSQ) for certification as a qualified bidder for LAHSA funding opportunities process now replaces the threshold review process that was formerly a part of our Request for Proposals (RFP) process. The RFSQ process evaluates a nonprofit agency's basic qualifications in the areas of 1) Financial stability, 2) Organizational Experience, Administrative and Fiscal Capacity, 3) Organizational Capacity, and 4) Organizational Experience providing supportive services or housing. Agencies that do not pass the RFSQ evaluation process are offered technical assistance and capacity building services to help them become certified.

The RFSQ process was launched in April 2017 to expand LAHSA's base of homeless service providers by encouraging new, smaller and faith-based nonprofits to apply for certification.

LAHSA's RFSQ solicitation and RFPs are announced at public meetings, widely distributed through email blasts, and posted prominently on the LAHSA website. NOFAs are also announced at CoC area meetings and disseminated through linkages with other homeless coalitions and advocacy groups throughout the CoC. LAHSA also plans to expand the advertisement of our funding opportunities through community partners such as The Center for Nonprofit Management and industry publications.

In response to LAHSA funding opportunities, local government agencies and nonprofits who have been certified through the RFSQ process may submit a proposal for the program(s) specified. A Quality Review Panel, comprised of community experts in the field of homeless housing and services, reviews and scores each proposal based on scoring criteria that is specified in the NOFA or RFP. LAHSA presents a final list of proposals recommended for funding to its Board of Commissioners. Final funding awards are made by the LAHSA Commissioners based on the recommendations made by the Quality Review Panel. The majority of RFPs for LAHSA programs are released on a 3-year cycle. The LA CoC Program has an annual RFP cycle for new project funding.

LAHSA adopted funding principles that include recommendations from the LA CoC Board. LAHSA is committed to funding programs whose performance meets or exceeds the following performance standards:

- Programs with a housing emphasis,
- Programs that are housing first,
- Programs that provide services based upon Trauma Informed Care Principles,
- Programs that incorporate Harm Reduction policies and practices into their services,
- Programs that are connected to the LA County Coordinated Entry System (CES), and use CES to match clients to the most appropriate housing resource,
- Programs that target veterans, families, youth and chronically homeless persons,
- Programs fully using HMIS or are committed to using HMIS,
- Permanent Supportive Housing Programs,
- Programs that are outcome-driven with performance standards that meet or exceed HUD requirements,
- Promote fair-share funding distribution to solve local community homelessness,
- Programs that demonstrate community and continuum integration as part of a system of care,
- Programs that are cost effective and reflect local best practices (cost per bed/unit),
- Programs that house people in the community where they became homeless, and
- Programs that demonstrate ability to be fully operational within a reasonable amount of time.

If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The LA CoC meets the homeless participation requirement by actively recruiting and including those with lived experience of homelessness in multiple forums, advisory, and governing bodies. These include the Lived Experience Advisory Board (LEAB; formerly LEAG), the Homeless Youth Forum Los Angeles (HYFLA), dedicated seats on the LA CoC Board which meets monthly, dedicated seats on the Regional Homelessness Advisory Council (RHAC) which meets quarterly, and dedicated seats on the CES Policy Council which meets monthly. Through these opportunities, the representation, input and participation of individuals with lived experience of homelessness is ensured. The LA CoC's invitation to solicit new members occurs annually for each of these groups by posting on the CoC website year-round and sending email blasts to a list of 7,000+ subscribers. LAHSA conducts specific outreach to ensure that people with current/former homelessness experience are encouraged to join and/or participate in the CoC, and provides stipends to those individuals or youth. Recruitment for elected seats also takes place at quarterly community meetings, monthly homeless coalition meetings, neighborhood councils and other planning group meetings, as well as from service providers who may identify individuals who are interested.

Describe performance standards for evaluating ESG.

The performance standards for evaluating each ESG program are as follows:

Emergency Shelters

- Placement of 25% of those exited into permanent housing destinations

- Placement of 30% of those exited into more service-intensive bridge housing
- 25% of those served will attain a referral to a rapid re-housing program
- 95% Bed utilization

Winter Shelter (Emergency Shelter)

- 95% Bed utilization
- 25% of those served will have been assessed
- 5% of those served will exit to emergency shelter, transitional housing, safe haven, or permanent housing

Rapid Re-housing

- 50% of participants that move-in to permanent housing will do so within 120 days of enrollment
- Placement of 60% of those exited into permanent housing
- 15% of those served will increase their income
- 85% of those exited to permanent housing will not reenter the homeless system within one year of placement

Street Outreach

- Persons Engaged: A number, specified in each individual program contract depending on funding, resources, and coverage will be engaged, meaning a full record in HMIS and an acceptance of services or agreement to a case plan
- Persons Contacted: 66% more than the number of persons to be engaged. Contacted means enrollments in HMIS which may not have every data element, perhaps with pre-engagement services
- Services provided: 50% of persons engaged will receive services or attain referrals to other services
- Referrals to Emergency Shelter: 20% of those engaged will attain a referral to emergency shelter:
- Referrals to Permanent Housing: 20% of those engaged will attain a referral to permanent housing services, like housing navigation or rapid re-housing
- Placements in Permanent Housing: 10% of those engaged will exit into permanent housing

Housing Opportunities for People with AIDS

[Question added in 2017]

Please identify the method for selecting HOPWA project sponsors (including providing full access to grassroots faith-based and other community organizations)

The HCIDLA HOPWA program conducts procurement that emphasizes collaboration and partnership opportunities among nonprofit service agencies, housing providers, faith based organizations and community. HCIDLA contracts with sub-recipients for services using a competitive bid process. The

Request for Proposals (RFP) is announced at public meetings, widely distributed through email blasts, local periodicals, and the City's Los Angeles Business Assistance Virtual Network (LABAVN). The public meetings, email blasts and LABAVN notifications include grassroots faith-based and many other community organizations.

The bid process requires applicants to complete and submit a set of core documents that are required to establish the overall fiscal, organizational and operational stability of the agency. Applicants are required to demonstrate non-profit status and a minimum of two years' experience providing housing or services to the HIV positive, low-income population they intend to serve. In addition, factors considered include relevant background, experience, and qualifications, demonstrated understanding of the work, qualifications and experience of staff assigned to the project, past performance (if applicable) and references, and reasonable and allowable costs.

Applicants may submit a proposal for the program(s) specified. A threshold review is conducted by impartial HCIDLA staff (not directly involved with the administration of the HOPWA Program), and proposals that have met threshold requirements are reviewed and scored by evaluation teams comprised of subject matter experts and/or HCIDLA analytical staff, based on scoring criteria that is specified in the RFP. HCIDLA presents proposals recommended for funding to the City Council and Mayor. Final funding awards are made by the City Council, and ratified by the Mayor of Los Angeles, based on the recommendations made by the HCIDLA staff as informed by evaluation team findings. The majority of HOPWA service contracts are executed on a 5-year cycle (one year, with four, one-year extensions).

Broadband Access in Low-Income Residences

Describe actions to address the need for broadband access for low-and moderate-income residents

Introduction

In today's data-driven society, internet is no longer an optional luxury, but a necessary utility. Children and students of all ages need it for homework, research, and learning. It's an indispensable resource for job-seekers. Often it's required to apply for jobs as more employers eliminate paper job applications and resume submission. People seeking employment use the internet for instructions on proper résumé format, how to prepare for interviews, and how to follow-up with potential employers. They also search databases for employment opportunities and submit applications online faster than through the mail or hand-delivery. Since free Wi-Fi and public-use computers are limited throughout Los Angeles, Angelenos without internet in their homes are disadvantaged in both access to education and employment. The high cost of internet then becomes a barrier for households occupied by people with low-income.

Broadband Internet and Accessibility

While 3% of Americans still use dial-up internet at home, the standard connection is broadband. According to the Federal Communications Commission, broadband is defined as internet with a download speed of 25 Mbps, and an upload speed of 3 Mbps – this was changed in 2015 from 6 Mbps download speed and 1 Mbps upload speed.

Broadband Speeds

	Download Speed	Upload Speed
Old FCC Standard	6 Mbps	1 Mbps
New FCC Standard (After 2015)	25 Mbps	3 Mbps

According to HUD, the presence of broadband infrastructure meets the definition of accessible, even if the occupants of a housing unit don't have a regular subscription to broadband service. Broadband infrastructure includes coaxial cable television (TV) wiring that supports cable modem access, fiber optics, or permanent infrastructure that would provide broadband speeds to dwelling units wirelessly. Therefore, "accessibility" can be defined as merely having a dwelling wired to receive broadband.

Over 90% of the population in Los Angeles has access to broadband internet, according to the California Interactive Broadband Map, however, over 30% of Angelenos don't use broadband internet at home. Some residents simply have no available access, while others do not use broadband internet because of digital illiteracy and/or the high cost for broadband service.

Barriers to Digital Access

Some people who lack digital literacy may not fully recognize the value of high-speed internet. Broadband internet is considered an unnecessary luxury that they would rarely use. It is not clear how the internet can be a valuable tool to improve their lives. For example, internet access would allow those unemployed to find a job faster, find free or low-cost services offered in the city, connect with family living elsewhere easier, and obtain information on various issues faster.

However, the main obstacle to broadband internet use for most non-internet users is the cost to acquire and maintain the service. LA residents have access to only two broadband providers that offer the federally recommended standards for broadband speeds, and both are priced at least \$40-\$50 per month. Further, in addition to monthly internet service fees, another few hundred dollars is needed to purchase a device (basic computer or laptop) to access the internet. Low income households, that struggle to ensure that essential necessities such as shelter, food, and medical care are met, may not have enough money left for high-speed internet, and therefore utilize the internet at lower rates than the general population.

Closing the Digital Divide in LA

The Los Angeles Public Library has become a key resource for low and moderate income residents to obtain free access to computers, printers and the internet. The Pew Research Center found that lower income households were more likely to identify the library services as important,² and the New York Times reported that a great number of patrons who use the library's internet and computers lack home internet access.³

The Los Angeles Public Library system offers 2,300 computers at 73 locations and over 1,900 computers have internet access. Additionally, free high-speed Wi-Fi is available at all 73 locations. Further, to increase digital connectedness, three library branches offer "MiFi" devices (Mobile Hotspots) for patrons to check out for up to 3 weeks at a time to use at home, and four branches offer Tech Kiosks, which have laptops for patrons to check out to use inside the library.

Fifteen CDBG funded FamilySource Centers, located in the highest poverty areas throughout the city, all offer computer and internet classes and for low-income students and their families. Each center has a number of internet-connected, public-use computers available. Similarly, WorkSource Centers funded by the Workforce Investment and Opportunity Act provide computer use and online job training and placement services for job-seekers.

Further, The Housing Authority of the City of Los Angeles (HACLA) was one of 28 communities selected in 2016 to pilot ConnectHome to close the digital divide in low-income households. ConnectHome, an

² <https://www.pewinternet.org/2015/09/15/lower-income-americans-and-communities-of-color-more-likely-to-see-libraries-as-community-anchors/>

³ <https://www.nytimes.com/roomfordebate/2012/12/27/do-we-still-need-libraries/libraries-struggle-to-close-the-digital-divide>

initiative pilot program to provide broadband to residents of public housing, was established by the U.S. Housing and Urban Development Department. Under ConnectHome, HACL A works with internet provider AT&T and area stakeholders to connect designated public housing households, with K-12 students, to affordable internet. These households have received free computers and four years of internet access. It is hoped that the ConnectHome platform will generate successful strategies for improving infrastructure and providing free and low cost broadband access, devices and digital learning to low-income families and communities throughout the city.

OurCycle LA

As an extremely tech-savvy city, Los Angeles has great numbers of computers that are still perfectly functional, but fall out of use for various reasons. These computers can be a great resource for lower income Angelenos with the OurCycle LA program, which collects and refurbishes donated computers which are then passed out, free of charge, to families that need them. (<https://ita.lacity.org/about-ita/ourcycle-la>)

Broadband in Affordable Housing

Affordable housing developments financed through the Con Plan for at least the past 10 years have the infrastructure for broadband in the buildings, and computer room training centers where residents can access the internet for job search, homework and other uses to support self-sufficiency.

Other Efforts

Other initiatives and groups dedicated to eliminating the digital divide include:

- The State of California recently passed the Internet for All Now Act, which seeks to increase digital inclusivity through various programs and legislation (<http://www.internetforallnow.org/>).
- To address the first barrier of digital inclusivity, OurCycle LA works with various agencies, corporations, and nonprofit groups to repair and refurbish computers to donate to disadvantaged Angelenos. (<https://ita.lacity.org/about-ita/ourcycle-la>).

Consultations

California Emerging Technology Fund

The California Emerging Technology Fund (CETF) is a non-profit corporation whose mission statement is: “Provide leadership statewide to close the ‘Digital Divide’ by accelerating the deployment and adoption of broadband to unserved and underserved communities and populations. Ensure that California is a global leader in the availability and use of broadband technology. This will be accomplished by making investments in programs and projects to improve access, affordability, applications, accessibility and assistance to broadband—the ‘5As’ of the Digital Divide.”

For the past several years, the CETF has been conducting surveys to analyze the broadband adoption (having access at home) rates of communities throughout California. They identified the following specific

groups with broadband adoption rates far below the average of both Los Angeles (88%) and California at large (87%):

- Households earning less than \$20,000 (75% adoption rate)
- Adults 65 or older (69% adoption rate)
- Spanish-speaking Latinos (69% adoption rate)
- Not a high school graduate (67% adoption rate)
- Adults who identify having a disability (75% adoption rate)

The Annual Survey found that 87% of California households have a broadband connection at home. Among the 87% with a home high-speed Internet connection (referred to generically as "broadband"), 18% have access through a smartphone only, while 69% report having broadband Internet access through a computing device. Between 2015 and 2017, the proportion of Californians connecting to the Internet only through a smartphone more than doubled from 8% to 18%. The Annual Survey confirms that disadvantaged residents remain offline or are "underconnected."

As previously stated, cost is by far the single biggest factor preventing those without Internet connectivity at home from going online. Of those without Internet access at home, 69% cite broadband service expense or not owning a computer or smartphone as a reason for not being connected, and 34% say this is their main reason. Another 44% of these respondents cite home Internet as too difficult to set up and learn, confirming the need for adoption assistance and digital literacy training in California. Indicating broadband infrastructure problems, another 19% report that Internet service is not available where they live."

AT&T

As stated, AT&T is part of ConnectHome, a public-private collaboration designed to narrow the digital divide for families who live in U.S. Department of Housing and Urban Development (HUD)-assisted housing by providing discounted home internet service to qualifying low-income households. Qualifying households can access speed tiers of 10Mbps, 5Mbps, 3Mbps, 1.5Mbps or 768Kbps. Since 2016, AT&T has been outreaching to nonprofit groups, housing developments, elected officials and hundreds of groups to look at ways to ensure that high-speed internet is accessible and available as an important tool for advancing opportunities in all communities.

In addition, in 2015, the AT&T Digital You portal at digitalyou.att.com was launched to assist people of all ages through collaborations with groups like League of United Latin American Citizens, which provides access and programming to underserved communities and Udacity, to make a college education more affordable and accessible.

T-Mobile

T-Mobile has partnered with Los Angeles to promote digital inclusion in several ways and has expressed interest in continuing and expanding past initiatives with the City. They have also taken their own initiatives to improve digital connectedness.

As a first step to greater plans in Los Angeles, T-Mobile partnered with the City on the “Mobile Worker Program” to explore options to update the City’s digital infrastructure to make the rollout of a large, high-speed wireless network easier. Successful implementation of this program would allow for greater wireless internet access across the city, such as in parks and community centers.

T-Mobile has also considered mirroring a program they had in New York in Los Angeles, where underprivileged students were given free computers and a mobile hotspot for use at home to assist with schoolwork.

Increasing Access

City leadership recognizes the power of technology. For example, the 2017-18 Strategic Plan for the City’s Information Technology Agency (ITA) includes the objective to apply technology to directly improve public welfare, such as through the refurbishing and distribution of 1,000 computers to LA families in need as part of the OurCycle LA Program that repurposes used City equipment. HCIDLA may consider future collaborations with ITA, CETF, AT&T, T-Mobile, Hack for L.A. and other stakeholders to work on expanding broadband access for low-income residents.

Natural Hazards and Resiliency in Los Angeles

Assess increased risks due to impacts of climate change on low-and moderate-income residents (or the vulnerability of housing occupied by low-moderate income households to natural hazard risks, many of which may be increasing due to climate change)

Los Angeles is a city of renters, and 55% of all housing units are located in multifamily buildings, including apartments and condominiums. As of 2013, Los Angeles was the most rent-burdened city in the entire nation; 62% of the city's renters spend more than 30% of their household income on rent each month. The 2018 point-in-time count found over 30,000 homeless persons living within the City of Los Angeles.

Los Angeles faces nearly all of the recognized natural hazards. Climate change is increasing the risks of extreme heat, wildfires and flooding from slow-moving storms. Sea level rise will increase the population exposed to combined permanent and temporary inundation from coastal flooding. Because of its expansive urban size, Los Angeles is identified as an urban heat island, a phenomenon that occurs in urban areas where natural surfaces are paved with asphalt or covered by buildings, which facilitates extreme heat waves and the harm they can do to vulnerable residents.

The City's Ability to Respond and Recover

Over the years, the City has responded to a number of emergencies and developed a variety of plans, procedures, and steps to lessen the effects of potential natural hazards. For example, the City's Hazard Mitigation Plan includes data about anticipated impacts on households and losses and provides guidance on approaches to mitigating those hazards.

The City of Los Angeles needs to have the ongoing authority to quickly reprogram CDBG and other Consolidated Plan funds as needed to deal with urgent needs posed by a disaster, such as rehousing of displaced residents. The Housing Authority of the City of Los Angeles (HACLA) will need the same authority for the resources it oversees for rental assistance and public housing.

Climate Change Impacts

Climate change makes both the droughts and flooding events in California more extreme <https://www.latimes.com/local/lanow/la-me-drought-flood-20180423-story.html> Wildfires from 2017 harmed city residents, including lower income homeowners on fixed incomes. In July 2018, temperatures in some City of L.A. neighborhoods rose to 118 degrees, breaking all historical records. <https://www.latimes.com/local/lanow/la-me-record-heat-20180706-story.html>

Increasing incidences of extreme heat are dangerous to vulnerable residents including the elderly and homeless persons. According to the *California Climate Adaptation Strategy*, heat waves have claimed more lives in California than all other declared disaster events combined. Heat emergencies are often slow

to develop and usually hurt vulnerable populations. It could take a number of days of oppressive heat for a heat wave to have a significant or quantifiable impact in Los Angeles. Heat waves do not strike victims immediately, but rather their cumulative effects slowly take the lives of vulnerable populations.

According to the U.S. Environmental Protection Agency, those at greater risk to the adverse effects of excessive heat events are individuals with physical or mobility constraints, cognitive impairments, economic constraints, and social isolation. Such populations include the elderly, young children, low income people, people with life-threatening illnesses and those who are overweight.

Power outages can be life threatening to those dependent on electricity for life support. Homeless residents are particularly vulnerable to extreme heat during the summer when increased humidity keeps nighttime temperatures above 80°F, and the cumulative effects over several days of continuous exposure to heat, without relief, can put them at serious risk of heat stroke or worse. Others at significant risk are low income households without access to air conditioning, who also lack nighttime relief from the heat, elevating their risk of heat stroke or other complications.

Seismic Hazards

The 1994 6.7 magnitude Northridge earthquake in Los Angeles was considered the most damaging natural disaster to affect a major U.S. city until Hurricane Katrina hit New Orleans in 2005. The vast majority of Los Angeles residents displaced from their homes by the Northridge quake were occupants of multistory multifamily buildings – apartments and condominiums. Over 17,000 multifamily housing units were ‘red-tagged’ as unsafe to enter, compared to 1,200 single family homes in the City. It is likely that subsequent major earthquakes in Los Angeles will have a disproportionate impact on residents of multistory housing, who are mostly renters.

What is the City Doing to Address the Risks and Increase Resiliency?

In March 2018, Mayor Garcetti signed *Executive Directive 22 Resilient Los Angeles*, releasing a plan calling for investment in strategies and actions that address the greatest risks to the city to protect our most vulnerable people, places, and systems (www.lamayor.org/Resilience). The Resilient Los Angeles Plan has four chapters, 15 goals, and 96 actions, and is a call to action for every Angeleno to contribute to the resilience of our city at every scale.

Most City departments and related entities are playing multiple roles in the Plan’s goals and actions. For example, the Los Angeles Housing + Community Investment Department (HCIDLA) is involved with several resilience strategies, including expanding access to financial literacy and security resources for Angelenos, expanding access to city services for homeless, marginalized and vulnerable communities, investing in healthy and safe housing, increasing the pace of affordable housing and permanent supportive housing development, expanding affordable housing options for vulnerable populations, facilitating the development of local post-disaster housing recovery plans, researching the prevalence of air conditioning appliances in rental housing, and advancing seismic safety in the most vulnerable buildings.

While wildfires and drought are worrying, the most destructive natural disaster Los Angeles faces is the inevitability of a catastrophic earthquake. Los Angeles has a number of procedures in place to address this threat, and has a mandatory seismic retrofit program for soft-story apartment and non-ductile concrete buildings. All new buildings must be built to City structural codes.

Using Regional Catastrophic Preparedness Grant Program funds from the Federal Emergency Management Agency (FEMA), HCIDLA conducted research and gathered institutional memory from many, about disaster housing recovery from prior earthquakes that can be viewed and downloaded at hcidla.lacity.org/disaster-housing-planning.

During the Northridge Earthquake recovery, funds from HUD were critically important and included special awards of CDBG, HOME, Section 108, Section 8 tenant-based rental assistance (now known as Housing Choice Vouchers), and more, to help the City with its rebuilding and rehousing efforts. Currently, HCIDLA is working with representatives of HUD, FEMA, California Department of Housing and Community Development, and the Governor's Office of Emergency Services on the CDBG-DR (Disaster Recovery) Action Plan for resources available for 2017 wildfire recovery.

Mandatory *Soft-Story* Seismic Retrofitting

Natural disasters such as earthquakes have revealed that soft-story buildings are extremely vulnerable due to the nature of their construction. With the ever remaining threat of "The Big One" looming over Southern California, the City is actively taking steps to prevent the loss of housing stock and, most importantly, to increase the safety of our citizens. The 6.7 magnitude Northridge earthquake is considered 'moderate'; the U.S. Geological Survey's scenario of a 7.8 magnitude quake on the Southern San Andreas Fault would be 50 times stronger than Northridge.

Many older properties have what is called a *soft story* condition. This term describes any building that has a habitable room or rooms above a garage, carport, or open area that was not specifically designed to transmit shear or lateral forces between the story above and the earth. Without proper strengthening, these vulnerable buildings may be susceptible to life-threatening structural failure during an earthquake.

In 2016 the City passed Ordinance 183893, which requires the retrofitting of pre-1978 wood-frame soft-story buildings and non-ductile concrete buildings to reduce these structural deficiencies and improve the performance of these buildings during earthquakes. Over 13,000 soft-story buildings have received a 'Notice to Comply' order from the Los Angeles Department of Building and Safety which requires seismic retrofitting within a seven-year timeline, with milestones to be accomplished by certain dates. Within two years, an engineering retrofit analysis for the property must be submitted to the City, and the retrofit work must be completed five years later. HCIDLA's Regulatory Compliance and Code Bureau oversees certain aspects of the seismic retrofit program including approval of a Tenant Habitability Plan and processing owner applications for rent increases once all work has been completed.

There is grave concern that the limited financing options available to owners of soft-story rental properties in lower income neighborhoods will cause hardship for owners and tenants, and the potential displacement of many lower income households. Some affordable housing developments in the City are also subject to the mandatory ordinance, and acceptable financing structures need to be developed for them as well. The City is working closely with Enterprise Community Partners, the California Earthquake Authority and other partners to increase the supply of seismic resilience financing and other resources for energy and water upgrades and property rehabilitation.

Addressing Drought

To address drought, the City and County of Los Angeles, in conjunction with the State of California, have been working on water infrastructure to improve water capturing and storing capacity. Further, all of California has stringent water conservation procedures in place for especially dry periods.

The Los Angeles Departments of Water and Power and Recreation and Parks have various projects to recharge the water table, including increasing the number of permeable storm water basins and the *green streets* program. (www.lastormwater.org/). Los Angeles also has an extensive and ambitious water treatment project in the works which would purify contaminated ground water and increase the use of recycled and captured water (www.lacitysan.org/san/faces/home/portal/s-lsh-es/s-lsh-es-owla). This plan aims for completion by 2040 and seeks to reduce the amount of water Los Angeles needs to import.

Wildfires

Wildfires, especially large ones, are difficult to control and plan for. Los Angeles has emergency procedures for evacuation and requires brush clearance by owners of property located in the Very High Fire Hazard Severity Zone. (<https://www.lafd.org/fire-prevention/brush/clearance-requirements-contractor-list>).

Resiliency and Emergency Communications

To improve communications during an emergency, regardless of a customer's service provider, Los Angeles Mayor Eric Garcetti has signed a private sector agreement to enhance the ability of the City and all Angelenos to respond effectively in the event of an emergency: A memorandum of understanding between the City and wireless services providers AT&T, Sprint, T-Mobile, and Verizon to share their networks in the aftermath of an emergency—enabling voice and data traffic to be carried on any functioning network, regardless of a customer's service provider.

HCIDLA and LAHSA have systems in place to ensure that the four grants comply with federal regulations and meet program specific requirements.